

Information sheet: PROGRAMME BUSINESS CASES AND ACTIVITY MANAGEMENT PLANS



This information sheet is supplementary to the online modules on the programme business case.

Activity management plans (AMPs) detail how infrastructure assets are managed by their owners, such as local government, in the context of the services they are supporting and explain the purpose of holding the asset.

When can an AMP fulfil the role of a programme business case?

AMPs can fulfil the role of the programme business case (PBC) for continuous programmes, such as road maintenance, operations and renewals, when they are developed in accordance with industry good practice for AMPs and by using the Business Case Approach (BCA) principles.

To fulfil the role of a PBC, an AMP must demonstrate that it has:

- developed the strategic case, including the strategic context and strategic assessment relevant to the AMP
- tested and refined the strategic case and looked for ways to fill any remaining evidence gaps
- investigated a wide range of alternatives and options that will deliver on the strategic case
- identified a preferred programme to address the strategic case and demonstrated how the programme represents best value for money.

In particular, it is expected that in most cases an AMP will act as the PBC for low cost, low risk programmes.

If the AMP has been developed in a fit-for-purpose way that meets the requirements of the BCA, many activities will be able to start at the single-stage business case level, or even proceed straight to implementation.

When to develop a separate PBC

If it becomes clear that the problem identified in the AMP is more complex or widespread than initially thought, a PBC should still be considered as the way forward to address that problem.

[Read more about PBC development on the NZ Transport Agency's website.](#)

Further information

- The Roding Efficiency Group (REG) has also published draft guidance on integrating AMP development with the BCA. [Read the draft guidance.](#)
- AMPs are assessed under the Transport Agency's Investment Assessment Framework (IAF). [Find out more about the IAF.](#)