

RISK & ASSURANCE COMMITTEE PAPER

National Ticketing Solution

In confidence/Commercially sensitive

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Pages 3 + 1 Attachment

Purpose

This paper is to update the Committee on progress establishing a National Ticketing Solution (NTS) and to highlight the risks and mitigations to Waka Kotahi of the proposed structure and operating model, including establishing the shared services function.

Recommendations

It is recommended the Committee:

- Notes the progress to date and likely timing for the next steps to implementing a national
- **Notes** the key risks and mitigations in the Attachment.

Strategic relevance

section 9(2)(i) carry out commercial activities without prejudice

This

is a complex multi-faceted task requiring various in-principle decisions to be made by Waka Kotahi and participant Public Transport Authorities (PTAs). Certainty for NTS participants will start to improve once a preferred ticketing supplier is confirmed, commercial terms agreed, and the scope & scale of the shared services function is determined.

Background

The National Ticketing work programme was last before the Board in February 2020, when the Board approved:

- the Transport Agency establishing a 'shared services' function to manage the back-office and contracting arrangements with suppliers of the National Ticketing Solution on behalf of all PTAs
- an increase in funding to support the NTP through to the end of the procurement phase ('Project NEXT'), including initial funding to support initial work on the new 'shared services' function
- release of the Request for Proposal to short-listed global ticketing suppliers

The previous paper also included support for the preparation and execution of Participation Agreements with PTAs, and provided background on the purpose and history of the National Ticketing programme and its importance in supporting a modern nationally consistent Public Transport (PT) system capable of delivering economies of scale as well as supporting wider Government Policy Statement objectives. All of these activities have been completed with the exception of the establishment of a shared services function which is an ongoing task.

Key issues

Progress

The RFP for a Ticket Solution Provider was released in accordance with a Waka Kotahi approved procurement process in April 2020 and, after a delay due to COVID 19, responses were received at the end of August 2020. Following a comprehensive evaluation process undertaken by Waka Kotahi and representatives from the PTAs, which included presentations by the bidders and due diligence with their existing users, a down-select was made to two providers.

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The wider benefits of an account-based solution are significant

Customer benefits	Operational benefits	Government and regional policy benefits
 Convenience Payment choice Lowest fare guarantee Nationally consistent customer experience Better information Improved accessibility both local and visitors Patronage growth and flow on effects through mode shift 	 Detailed travel data including start and end points of journeys, transfers and journey patterns Ability to quickly introduce/change fare products and policies Reduce cash on board Revenue protection Easier adoption of new technologies 	 Simplified deployment of government policy – supporting national concessions Significant improvements in data collection and information Ability to quickly implement changes Support for national emergencies Enables seamless transition for other transport operators National efficiency with one development path

Risks

The risks together with mitigations are contained in the Attachment

Health & safety, customer/stakeholder & environmental impact

The impact of this decision is considered by Waka Kotahi to be positive in terms of health and safety, the public and other stakeholders, and the environment.

Related documents

National Ticketing Project, February 2020 Board meeting

National Ticketing Project, April 2020 Board meeting

Attachments

Attachment 1

Key Risks and Mitigations

Resource Centre

Document

National Ticketing Solution slide pack presentation

Attachment 1

Key Risks and Mitigations

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