

- The desire to play a sector leadership role in innovation.
- That greater gains would be made in relation to a reduction in deaths and serious injuries from road maintenance.

<b>Resolutions</b>	<p>The Board:</p> <ul style="list-style-type: none"> <li>• <b>Delegated</b> approval of the final Waka Kotahi Investment Proposal to the Chief Executive.</li> <li>• <b>Subject to that, approved</b> the release of the Waka Kotahi Investment Proposal to Regional Transport Committees.</li> </ul>
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The General Manager Transport Services, the Senior Manager, Operational Policy, Planning & Performance and the Manager, Operational Policy & Standards and the Executive Leadership Team left the meeting.

The Board stopped for lunch.

## 8. Mass Transit Strategy

The Board resumed. The Lead Advisor, Rail & Mass Transit Services joined the meeting and introduced the paper noting that the Minister had requested a mass transit strategy. The strategy had been developed with input from across Waka Kotahi, and highlighted the role that mass transit can have in developing the urban form.

The Board encouraged Management to think about integrated networks, with a focus on corridors, rather than modes. Work was underway to determine the target operating model, including what it means to be multi-modal in 10 years' time.

The Board discussed the importance of considering the impact of wider environmental factors – such as the low cost of carparking – on achieving mode shift outcomes. The Board encouraged taking an industry leadership role in dealing with these broader policy issues.

<b>Resolutions</b>	The Board <b>noted</b> the session.
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The Lead Advisor, Rail & Mass Transit Services left the meeting.

## 14. Risk & Assurance Committee Report Back

The General Manager Corporate Support and Chief Financial Officer joined the meeting.

The Risk & Assurance Committee Chair introduced the paper, providing an overview of the Risk & Assurance Committee's consideration of the Waka Kotahi draft Annual Report and draft Annual NLTF Report. She noted in particular the COVID-19 disclosure and a recent update from KPMG confirming that:

- The emphasis of matter relating to the scrutiny principle had been removed.
- They had considered matters of going concern.