

Attachment Three:

Work Plan

All work streams will commence immediately, and are expected to be completed within the five-month timeline.

Key items that will be addressed under each work stream are listed below.

Network and strategic technical:

- **Network and route options:** Create a fully masterplan for the rapid transit network to meet international best practice. To be created in conjunction with AT and alongside the Auckland Transport Alignment Project (ATAP).

Strategic:

- **Stakeholder Engagement:** Develop and implement a robust stakeholder alignment and engagement process (a Communications Plan) to collaboratively develop the preferred option to ensure stakeholders are involved at all key decision points.
- **Governance:** Detailed options for governance structures for the delivery phase that enables robust decision making and enable different delivery agents.
- **Legislation:** develop and confirm legislative approach to support project delivery, including any RMA implications.

Commercial / financial:

- **Alternative financing:** Investigate and develop a range of alternative financing options, working with Auckland Council and New Zealand Treasury. Options will include use of private capital, value capture and development opportunities and alternative Crown sponsorship.
- **Procurement:** Develop a range of procurement / delivery options. This will include options that enable alternative financing, including investigation of alliance and alternative PPP procurement models.
- **Market engagement:** engage with the market to test appetite and assumptions. It is noted that market communications will be critical to ensure the market can have confidence in the process.

Proposal:

- **Proposal management:** collate outputs from various work streams to prepare the options report and preliminary business case.

The options paper and revised business case is proposed to be delivered under a coordinated, collaborative governance structure with a Project Steering Group reporting to the Sponsor Group.