

	<div style="background-color: #cccccc; padding: 10px; text-align: center; font-size: 2em; color: red; font-weight: bold;">s 9(2)(h)</div> <p><i>Other</i></p> <ul style="list-style-type: none"> • Noted the following papers supplied to the Committee on 24 March 2021: <ul style="list-style-type: none"> ○ GM Overview and Regulatory Update ○ Regulatory Deep Dive: Commercial Transport Sector ○ Regulatory Litigation Update.
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9. Our Map Update

The General Manager Corporate Support and Senior Manager Enterprise Change joined the meeting. The Senior Manager Enterprise Change provided an overview of the paper.

Amongst other things, the Board discussed:

- The importance of keeping the organisation's regulatory role front of mind when working through the shifts.
- The need for further discussion on how equity is considered and addressed in the work that Waka Kotahi does, particular in the context where policy is set outside Waka Kotahi.
- Te Ao Maori needs to be considered separately from other stakeholder engagement, particularly in the context of the Treaty of Waitangi being a foundational document.

Resolutions	The Board noted the presentation.
Actions	In relation to how equity should be considered in Waka Kotahi decision-making, provide some worked examples to help the Board better understand the approach that it might decide to take.

The General Manager Corporate Support and Senior Manager Enterprise Change left the meeting.

10. City Centre to Māngere Update

The General Counsel Strategic Projects joined the meeting. The Chief Executive introduced the item, noting the current status of the project.

The Board discussed their role in the project. Given Waka Kotahi was providing funding for the establishment group, the Board asked for oversight of spend on the project.

Resolutions	The Board:
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- **Noted** that the Minister is taking a paper to Cabinet, seeking approval to set up an establishment unit (Establishment Unit) to progress the City Centre to Māngere (CC2M) project through a public service delivery approach.
- **Authorised** the Chair to agree the final terms of reference for the Establishment Unit.
- **Noted** that the Chief Executive or a senior Waka Kotahi representative will be on the Establishment Unit Board and **authorised** that individual to represent Waka Kotahi.
- **Noted** that it is expected that there will be a high level of transparency and co-operation between the Establishment Unit and the organisations represented on the Establishment Unit Board. Reflecting this there will be one or more briefings to the Waka Kotahi Board on the likely recommendations of the Establishment Unit Chair and an opportunity for the Waka Kotahi Board to provide feedback to the Waka Kotahi representative on the Establishment Unit Board.
- **Noted** that the Establishment Unit will be housed in Waka Kotahi and that the Minister may give a direction to Waka Kotahi creating a new function for Waka Kotahi to provide support and assistance to the Establishment Unit.
- **Approved** funding to Waka Kotahi for the City Centre to Māngere of \$60 million at a funding assistance rate of 100% for the Establishment Unit phase, subject to approval by Cabinet to set up an Establishment Unit to progress the CC2M project.
- **Noted** that the total expenditure to date on the CC2M project since 2018 has been in the order of \$35 million.
- **Noted** that the funding will be drawn from the Rapid Transit activity class in the current National Land Transport Programme and then from the Public Transport Infrastructure activity class in the 2021-2024 National Land Transport Programme.
- **Noted** that the Minister of Finance and the Minister of Transport may also approve funding from the NLTF for a policy workstream to be led by the Ministry of Transport.
- **Noted** that the Establishment Unit Board will be accountable for the Establishment Unit's deliverables and that the Waka Kotahi Board will have a residual role to monitor the performance of activities it is funding.
- **Noted** that Management will seek financial delegations from the Board to individuals in the Establishment Unit.
- **Noted** the reason for this funding decision is that a joint process is required to determine the route and mode for the City Centre to Māngere project including the involvement of stakeholders to inform a Cabinet decision.