

Chief Executive's Report – August 2018

Auckland City Centre to Mangere Light Rail – project update

Formal market engagement has commenced as a key step in developing the Procurement Strategy

- The Procurement Strategy will be for the City Centre to Mangere (CC2M) and City Centre to North West (CC2NW) projects
- Market engagement was initiated on 31 July 2018, at a successful launch at the Viaduct Events Centre in Auckland
- The launch event was attended by over 400 representatives of 170 companies, from over 20 countries
- This is now being followed up with interviews with market participants, during August 2018
- This feedback will inform the procurement strategy options assessment process
- Professional Services procurement has also commenced with a Registration of Interest put to the market in early August 2018

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Auckland City Centre to Mangere Light Rail – project update continued

The Business Case for City Centre to Mangere is progressing and City Centre to Northwest has been initiated

City Centre to Mangere

- The Strategic Case for CC2M is near to final draft. This will define why Light Rail is the preferred mode in the corridor
- Transport modelling to support the Economic Case has produced initial results. This is being supported by the urban development work stream, which is quantifying urban development related economic benefits
- The Financial and Commercial cases are underway and very closely linked with development of the Procurement Strategy
- The Management Case is also underway, which will address issues including longer term ownership of the assets

City Centre to Northwest

- A gap analysis is being undertaken on work completed to date by Auckland Transport and others on the CC2NW project. This will be complete in early August 2018
- The outcomes of this work will inform the scope definition for the business case for CC2NW

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Auckland City Centre to Mangere Light Rail – project update continued

The Governance framework has evolved both in terms of Government and delivery partners

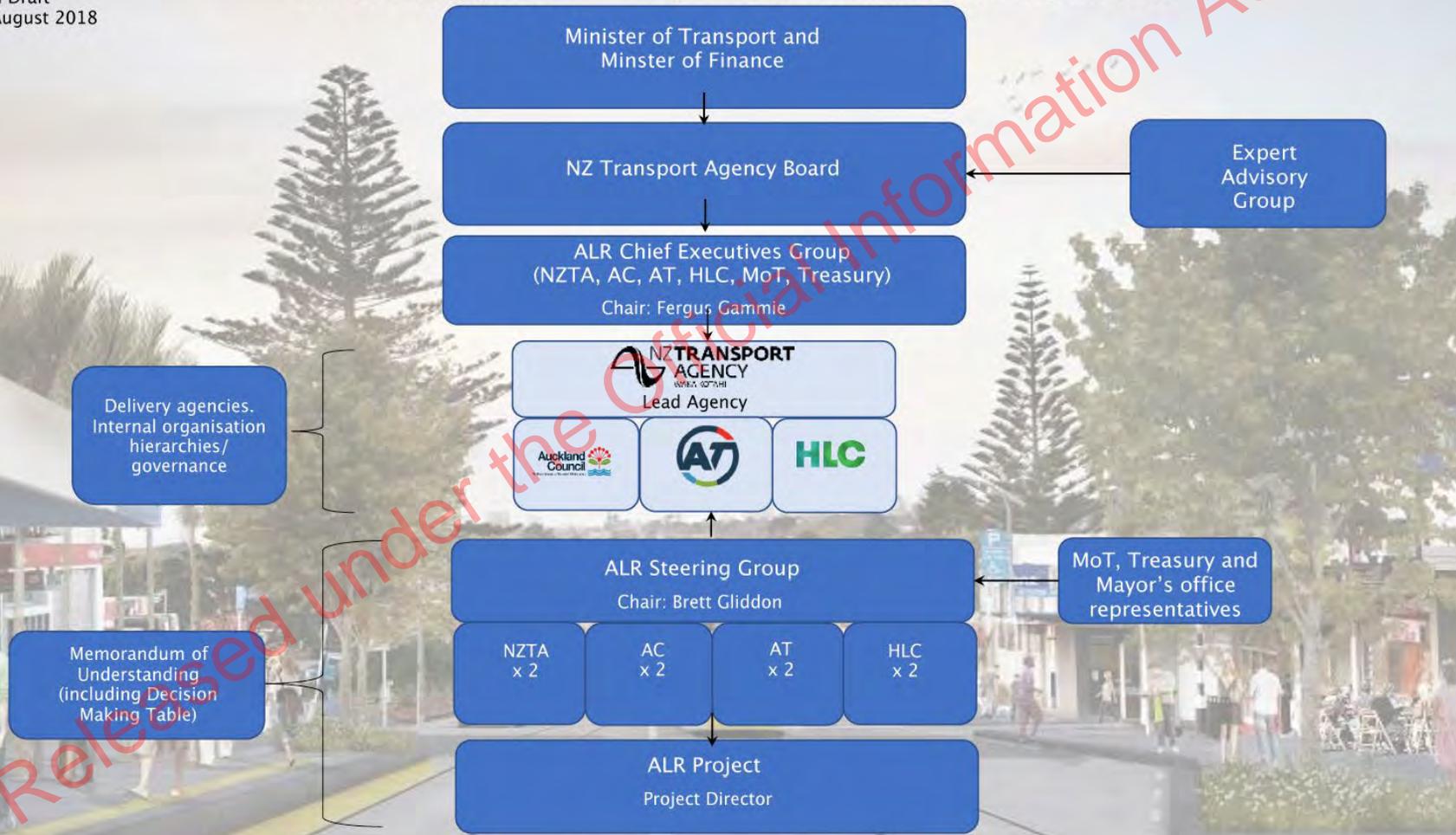
- The Transport Agency has agreed to establish a working group with the Ministry of Transport and Treasury
- The focus of this working group is the development of the procurement strategy (which will be reported back to Cabinet), and associated activities - such as proposed legislative change
- The Ministry of Transport has now put a paper to the Minister that discusses the opportunities legislative change will provide - in particular, certainty of consenting, reducing timeframes, and de-risking procurement
- A detailed decision-making framework is under development. The framework identifies what decisions need to be made, by whom, by when and who has a support role in those decisions
- A Chief Executive's group has been established, of which the first meeting was held on 1 August 2018
- Governance Structure – the Governance Structure has been updated to reflect feedback from the Board (refer next page)

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Auckland City Centre to Mangere Light Rail – project update continued

Final Draft
13 August 2018

Auckland Light Rail – Proposed Governance Arrangements



Continued ...

Auckland City Centre to Mangere Light Rail – project update continued

Communications, route alignment, and project team establishment are also progressing

Communications

- The communications and engagement strategy is evolving as the project develops
- A meeting was held with Auckland Council Councillors and Local Board Chairs in early August 2018 to update them on the project

Route alignment

- The route alignment for CC2M continues to be refined, with a particular focus on optimising connectivity to urban development opportunities in Onehunga and Mangere
- There will be a report back in October 2018, with a recommended route for the Board to consider

Light Rail: Follow-up from last Board meeting

The Transport Agency undertook to follow-up on a range of queries

- Partner's accountability: A Memorandum of Understanding (MOU) and Decision Making Table are being finalised that clearly identify which partner organisation is responsible for decisions to be made and by when
- Project Director: A Project Director job description has been developed
- Auckland International Airport: The Transport Agency is engaged with the second runway hearing, and has submitted on the need for the Airport to include Light Rail in it's surface access plan. This submission is supported by Auckland Council and Auckland Transport
- Programme: The project programme is under development. It will be heavily influenced by the procurement strategy and legislation. Opportunities and risks are being considered, particularly in relation to acceleration

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Light Rail: Follow-up from last Board meeting continued

- Legislation: The Ministry of Transport has submitted a paper to the Minister of Transport on proposed changes, and the Transport Agency is yet to receive feedback from the Minister. This legislation needs to be introduced shortly to be effective in time to support the project delivery
- UCL Technology report: The update is underway and a report is due in September
- Property purchase: The Transport Agency is reviewing the property purchase powers of the respective project partners. Opportunities are being identified, for example, the Foodstuffs site in Mt Roskill, which has recently come to market. This has been determined as not appropriate for a depot location; however, has potential for urban redevelopment
- Ministerial updates: Propose to use this report as the basis of reporting to the Minister after each Board meeting, updated with feedback from discussion at the Board meeting