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**Subject:** Updated workstream plan  
**Date:** Friday, 12 October 2018 9:39:02 AM  
**Attachments:** [Workstream plan.xlsx](#)

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Hi all

I have updated the workstream plan following the Minister of Transport's meeting with the Governance Group. The Minister requested that Treasury undertake further work on the LGWM programme and funding over the next six weeks. Pragmatically, we think this means that the Treasury continue working with MoT and the LGWM partners and then report back.

I think the work programme we already have largely covers what this work would involve. The green sections in the plan are things that I felt would happen outside of the six week window, but I am happy to take feedback. It would be good if we can discuss resourcing and timing for the workstream activities at our meeting this afternoon.

Best regards

s9(2)(a)

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# Let's Get Wellington Moving Workstream Plan

Workstream		Description	Activity	Output	Lead	Interdependencies	Completion	Comments
1	Investigate splitting programme into two phases		Set out different options for splitting the programme (current sequencing, best BCR and priority projects)		Barry	All other workstreams feed off the recommended option		
			Take options to Project Governance Group to get agreement		Barry		15/10/2018	
2	Understand BCRs for programme (MoT and TSY)	MoT and TSY to understand process taken for calculating programme BCR	s9(2)(g)(i)				Complete	Modelling team took on board some suggestions from MoT and TSY and MoT and TSY comfortable with level of analysis for programme BCR
			s9(2)(g)(i)		[MoT] s9(2) and Jon B	Ongoing		
			Calculate BCR for projects in first phase of recommended phasing option		Barry	These will likely be calculated as part of workstream 1		
3	NLTF, GPS and financing (MoT and NZTA)	Principles of framework for committing NLTF to long-term debt	s9(2)(g)(i)	s9(2)(g)(i)	MoT (Investment)	s9(2)(g)(i)		
			Determine ability of NLTF to fund its share of LGWM	Understanding of whether LGWM government share is affordable for the NLTF	NZTA	Workstream 4 - determine NLTF share, Workstream 1 - determine cost of programme	s9(2)(g)(i)	
			Determine room for LGWM projects in GPS activity classes	We will know whether there is room for the LGWM projects in GPS activity classes	NZTA	Workstream 4 - could affect funding shares, Workstream 1 - determine cost of programme components		
4	Validation of funding shares	Determine best way to allocate funding share between local and central government	Principles for allocating NLTF funding	We will know how much NLTF revenue Wellington can get	MoT (Investment)/ NZTA	Workstream 3 - determine extent NLTF revenue can be committed		s9(2)(g)(i)
			Investigate whether LGWM can be delivered under the status quo model (current FAR rates)	Investigate what the programme would look like if it were funded under current FAR rates and determine whether this is appropriate	[MoT] s9(2)			s9(2)(g)(i)
			s9(2)(g)(i)	s9(2)(g)(i)	Jon B			s9(2)(g)(i)
			Determine funding split	Confirmed LGWM funding split between local and central government with justification	NZTA			s9(2)(g)(i)
			Confirm ability for council to borrow			Workstream 4 - determine what local share is		

5	Options for funding local share	Validate options for council to fund its local share	Consider alternative options to fund local share	We will have an envelope of potential options that can be presented to decision makers			
			Confirm potential for revenue generation of all options	As above			
			s9(2)(g)(i)				s9(2)(g)(i)
			s9(2)(g)(i)				s9(2)(g)(i)
6	Options for delivery mechanism	Determine most appropriate delivery mechanism	Testing with capital markets and rating agencies		Jon B		
			Investigate delivery mechanism options				
7	Cost and risk management	Provide certainty to respective agencies and political decision makers that risks are manageable	Greater certainty of costs for major projects		Howard/Pete	Workstream 2	
			Determine how to manage cost overrun/shortfall			Workstream 4	
			Commitment from local government		Andy		
8	Process of agreement between LGWM parties	Enable Ministers and local politicians to be confident that all parties agree with the conclusions from workstreams 1-6	Report back to Minister with proposed 6 week work programme	Ministerial agreement on 6 week work programme	s9(2) [MoT]		19/10/2018
			Report back to Minister on findings from 6 week work programme		s9(2) /Jon [MoT]		TBC which side of Xmas
			s9(2)(g)(i)	s9(2)(g)(i)	[MoT]		
			s9(2)(g)(i)		s9(2)		10/01/2019
			s9(2)(g)(i)				s9(2)(g)(i)

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