

NZ Upgrade programme

Monthly Report for August 2023

ISSUED ON 22 September 2023



Proudly delivering

New Zealand
Upgrade
Programme



New Zealand Government

Executive Summary

Project Health RAG	Phase	Overall Health	Time	\$
Whangārei to Port Marsden Highway Safety Imps	Pre Imp	●	●	●
Papakura to Drury	Imp	●	●	●
South Auckland Package	DBC	●	●	●
• Manukau to Takaanini Rd Access & Safety	DBC	●	●	●
• South Auckland - Waihoehoe Road (Drury) Upgrade	Pre-Imp	●	●	●
• South Auckland - SH22 (Drury) Corridor Upgrade	Pre-Imp	●	●	●
O Mahurangi - Penlink	Imp	●	●	●
SH1/29 Intersection Improvements	Pre-Imp	●	●	●
Takitimu North Link Stage 1	Imp	●	●	●
Takitimu North Link Stage 2	Pre-Imp	●	●	●
Ōtaki to North of Levin (Ō2NL)	Pre-Imp	●	●	●
SH58 Safety Improvements – Stage Two	Imp	●	●	●
SH2 Melling Efficiency & Safety Improvements	Pre-Imp	●	●	●
Canterbury Package				
• Brougham St Corridor Improvements	Pre-Imp	↓ ●	●	●
• Rolleston Access Improvements	BC	●	●	●
• SH75 Halswell Road Improvements	Pre-Imp	●	●	●
• SH73 Weedons-Ross Road Intersection	Post-Imp	●	●	●
• Walnut Avenue Intersection Improvements	Post-Imp	●	●	●
• SH1 Tinwald Corridor Improvements	Imp	●	●	●
Queenstown Package	Pre-Imp	●	●	●

Project	Milestone	Due
s 9(2)(f)(iv)		
SH 1/29	Physical Works Contract Award	Oct-23

Sponsor Commentary

- s 9(2)(g)(i)
- the programme status remains RED. s 9(2)(f)(iv)
- Items of note this month at a project level are:
- SH75 Halswell Road Improvements** – Detailed Business Case has been approved and is in the pre-implementation phase.
 - Brougham Street (Canterbury Package)** - status has been flagged as RED. s 9(2)(g)(i) the project team are arranging pre-construction testing/ review over the next three months.
 - Whangārei to Port Marsden Highway Safety** RAG status is RED s 9(2)(f)(iv)
 - South Auckland Package** - The Business Case was submitted to joint Ministers in August for approval. Ministers are expected to consider a response to this business case within a wider programme delivery and funding context. This is unlikely to occur this calendar year.
 - Takitimu North Link Stage 1** Project remains RED RAG status, s 9(2)(g)(i)
 - Takitimu North Link Stage 2** Project is RED RAG status s 9(2)(g)(i)
 - Ōtaki to North of Levin** Project RAG status remains AMBER. Updated delegations received on 17 August confirmed the Government's commitment of \$1,500 million to deliver Ōtaki to north of Levin as per the full business case scope. Additional funding to support delivery of O2NL will be considered in a future budget round. The project is on track to commence procurement in October.
 - Queenstown Package** - s 9(2)(g)(i)

Communication & Engagement Highlights

- Papakura to Drury** – project team successfully worked with the Prime Minister's office to use the Drury Interchange as backdrop for the Government's GPS announcement. The project was not named due to pre-election protocols.
- Ō2NL** – launched the first of a video series featuring the project director and partners talking about what the new highway and shared user path will bring to the region, the positive legacy it will leave, and the partnership approach in delivering the project.
- SH1/29** – tender timeframes were extended so communications plans have been updated in anticipation of a possible announcement in September/October.

Programme Financials

Project & Delegated Authority(\$m)	Project Total Spent	% Spent	Delivery Agency Allocation (P50)	Joint Ministers Tagged Contingency	P95 Contingency	Total Approved Funding	Latest EAC range (equivalent P 50 – P95)	Estimate Date	Budget Health RAG Status
Whangārei to Port Marsden	14	s 9(2)(i)				270	s 9(2)(i)		●
O Mahurangi Penlink	166					830			●
Northern Pathway Closedown	52					51			●
Papakura to Drury	241					714			●
Takitimu North Link Stage 2	27					57			●
SH1/29 Intersection	7					40			●
SH2 Melling	70					816			●
SH58 Safety Imp Stage Two	42					134			●
Canterbury Package	47					319			●
Queenstown Package	31					130			●
Waka Kotahi Contingency	0					116			
Waka Kotahi	695					3,477			
Takitimu North Link Stage 1	238					767			●
South Auckland Package	93					796			●
Ōtaki to North of Levin	175					1,500			●
Joint Minister	506					3,063			
Grand Total	1,201					6,540			

Overall Commentary

Forecast

- The forecast for the current financial year has been set at \$584m an increase of \$126m on prior year. The increase is due more projects entering construction or increasing construction activity alongside an expanded property acquisition portfolio (particularly in Ō2NL and South Auckland Package).

Escalation Rates

- The latest escalation rates continue to show a significant drop in rates compared to previous forecasts mainly owing to larger than expected falls in material prices (e.g., steel and plastics). This will benefit projects that have been or are currently procuring materials for physical works.
- However, rates are expected to rise over the next year into mid-24 as material prices rebound from recent low prices. Continuing labour supply costs, elevated diesel prices and lower NZ dollar exchange rates will continue to provide upward pressure on overall inflation.
- Several NZUP projects are expected to provide official updates to cost estimates over the next few months and this will contain the latest escalation rates.

Estimates at Completion (EAC)

Latest EAC values are updated as SMO14 cost estimates are completed by project teams. Fluctuations in short-term (<1 year) forecasted escalation rates are excluded from estimate ranges to reduce uncertainty in reported estimates. Changes to EAC values since last month's report include:

- Papakura to Drury** – Updated estimates provided with details presented to project steering group and NZUP Governance.
- South Auckland Package** – Updated estimates provided within Aug 23 Ministerial briefing.

Programme Risk Management

Programme Risk Status

No changes have been made to programme risks during August. We continue to monitor these on an ongoing basis.

Overall, the risk level remains **RED** reflecting that the 3 key issues below being actively managed and working on enhancing current control mechanisms.

s 9(2)(g)(i)

Extreme Risk and Issues

Escalation

We are monitoring escalation and are reviewing the impact of the latest quarterly indices. Impacts are not expected to be material.

s 9(2)(i)

Extreme Risk

The extreme risks below are being managed as issues.

- **Funding:** Unable to complete programme within funding envelope
- **Escalation:** Escalating input cost, labour, material, property and delivery

s 9(2)(g)(i)

High Risk

- **Delivery Improvement:** Outcomes not achieved
- **Local Authority:** Stakeholders' expectations are not met
- **Operation:** Inadequate project management practices and disciplines
- **Resources:** Inadequate internal & external programme resource
- **Property:** Unsuccessful and costly property acquisition

Medium Risk

- **Score card:** 5% value of all tender contracts awarded to Māori SMEs requirement not achieved
- **NZUP Initiatives:** Programme initiatives / improvements not promulgated and embedded across Waka Kotahi
- **Data Quality:** Inadequate programme data quality/ currency and consistency
- **Consents:** Project consents and other statutory approvals delayed (either lodgement or statutory process)
- **External Capacity:** External partner and stakeholder capacity to support programme

* Key project specific risks can be found in the sponsor commentaries.

Project Readiness Status

Projects	Construction start date as per 2022 Briefings	Next major milestone		State of Readiness		
				Stable Scope	Property purchase	Consenting
Takitimu North Link Stage 1	Underway	Construction Complete	Late 26	<div></div>	<div></div>	<div>Extreme</div>
O Mahurangi/Penlink	Underway	Construction Complete	Late 26	<div></div>	<div></div>	<div></div>
SH1 Tinwald Corridor Improvements	Underway	Construction Complete	May 24	<div></div>	<div></div>	<div></div>
SH1-29 Intersection Improvements	Mid 2023	Physical Works Contract Award	Oct-23	<div></div>	<div>Trending GREEN</div>	<div></div>
SH58 Safety Imps – Stage 2	Mid 2023 (Stage 2B)	Construction Complete	May 26	<div></div>	<div></div>	<div></div>
Queenstown Package	Mid 2023	Physical Works Contract Award	Dec 23	<div></div>	<div></div>	<div></div>
SH1 Papakura to Drury	Stage 1B1 – Mid 2023	1B1 Physical Works Contract Award	Dec 23	<div></div>	<div></div>	<div></div>
	Stage 1B2	Detailed Design Complete	Dec 23	<div></div>	<div></div>	<div></div>
SH2 Melling Efficiency & Safety	Late 2023	Physical Works Start	Dec 23	<div></div>	<div></div>	<div></div>
SH75 Halswell Rd Imps	Mid 2024	Physical Works Contract Award	Dec 23	<div></div>	<div></div>	<div></div>
Brougham St Corridor Improvements	Late 2024	NOR Lodgement	Mar 24	<div></div>	<div></div>	<div></div>
Rolleston Access Improvements	Early 2025	BC Approval	Sep 23	<div></div>	<div></div>	<div></div>
Ōtaki to North of Levin	2025	NOR Approval	July 24	<div></div>	<div></div>	<div></div>
Takitimu North Link Stage 2	N/A	Consent Lodgement	Late 23	<div></div>	<div></div>	<div></div>
Waihoehoe Road (Drury) Upgrade	TBC	Physical Works Contract Award	Mid 2025	<div></div>	<div></div>	<div></div>
SH22 (Drury) Corridor Upgrade	TBC	Physical Works Contract Award	May 26	<div></div>	<div></div>	<div></div>

Readiness ratings are assigned by the programme Subject Matter Experts and reflects the programme's view of status. RED or AMBER may not necessarily mean that management intervention is required. Over time all projects would trend to GREEN as they enter or near construction with all property, scope and consenting issues resolved.

Scope

RED status reflects scope definition still to be completed/confirmed.

- Queenstown is showing RED s 9(2)(g)(i)
- Rolleston Access Improvements and Brougham St are RED s 9(2)(g)(i)

Property

GREEN to RED status reflects scaled risk based on timeframe to construction start.

- SH2 Melling – RED reflects tight delivery timeframes for business relocation. Relocation site for one tenant should be ready for occupation by mid 2024 but alternative option now being investigated by second tenant so no longer 'Red trending Amber' status. Land Requirement Plans for cycleway still outstanding.
- Brougham St Corridor & Rolleston Access Improvements – RED reflects the fact that design and land requirements are not yet confirmed.
- Ō2NL – RED s 9(2)(g)(i)
- Waihoehoe Rd – RED primarily reflects the tight delivery timeframe s 9(2)(g)(i)

Consenting

RAG status relates to the state of readiness for construction. Projects rated AMBER still need some or all designations, consents or other statutory approvals (e.g., archaeological authorities). In most cases the pre-lodgement work is underway, or the application package has been lodged.

Projects not yet lodged are subject to recent changes to the resource management framework e.g., National Policy Statement for Indigenous Biodiversity now in effect. Natural and Built Environments Act and Spatial Planning Act now enacted – unlikely to make much difference to projects in the short term, option to fast-track by a process like the COVID Fast Track Act remains.

s 9(2)(g)(i)

Schedule and Milestone Report



Programme and Project Commentary

Despite schedules having been updated in late 2022 we are seeing risks with several projects signalling delays to construction periods. Projects are actively managing risks however under the terms of our delegation letter any significant changes to outcomes and benefits due to construction delays will need to be appropriately escalated to Ministry of Transport and Treasury.

Highlights










- O Mahurangi** – The original target completion is December 2026 however the programme schedule is under pressure and the risk is being managed
- Takitimu North Link Stage 1** - s 9(2)(g)(i)
- Takitimu North Link Stage 2** - Schedule updated following revision of consenting strategy endorsed by NZUP Governance Group. Lodgement of designation and consents for Stage 2 is late 2023.
- Melling** - increasing risk as the Interim Project Alliance Agreement phase will be extended, due to be early December 2023.
- Canterbury and Queenstown packages** – s 9(2)(g)(i)
- Whangārei to Port Marsden Highway Safety Improvements** – s 9(2)(g)(i)

Upcoming Significant Decisions


s 9(2)(f)(iv)

Proactively Released

NZ Upgrade Programme – Sponsor Commentary

Region	Project name	Overall Health Status (RAG)	Schedule Health Status (RAG)	Budget Health Status (RAG)	Sponsor Commentary
Northland	Whangarei to Port Marsden Highway Safety Improvements Project				RAG status is RED s 9(2)(f)(iv)
		Previous Month GREEN	Previous Month GREEN	Previous Month GREEN	
Auckland	Papakura to Drury (Imp)				<p>Project RAG remains RED.</p> <p>Stage 1A construction continues to progress well with the first of the major traffic switches to occur in September which will enable construction of 3 large culverts to continue. Work on the bridges over the North Island Main Trunk Line continue to progress with an acceleration plan in place to finish them before KiwiRail electrification is complete in March 2024.</p> <p>Stage 1B1 tender process continues. The budget challenges have been signalled through the tender process. At the time of preparing this report an update on budget estimates along with possible response actions was being prepared for reporting to the September NZUP Governance Group.</p> <p>Stage 1B2 detailed design is at 50% with a cost estimate update underway.</p>
		Previous Month RED	Previous Month AMBER	Previous Month RED	
	O Mahurangi/ Penlink (Imp)				<p>The RAG status remains GREEN due to the project tracking within budget and quality is of a high standard. Programme remain under pressure with construction access to the Weiti Bridge proving more challenging than envisaged.</p> <p>An in-detail schedule review and update are underway now that design is past 85% completion. Construction resource is ramping up with full earthworks production resource on site towards the end of September. A construction readiness including a full team re-induction was completed in August. Productive and healthy relationships remain key in as we find solutions to cost pressures from geotechnical and Weiti Bridge challenges.</p>
		Previous Month GREEN	Previous Month GREEN	Previous Month GREEN	

NZ Upgrade Programme – Sponsor Commentary

Region	Project name	Overall Health Status (RAG)	Schedule Health Status (RAG)	Budget Health Status (RAG)	Sponsor Commentary
Auckland (continued)	South Auckland Package				Overall RAG status is AMBER for the programme of work. This is driven by the delay in progressing Paerata Rd Roundabout implementation due to property delays and s 9(2)(f)(iv)
	Manukau to Takaanini Road Access & Safety (Detailed Business Case)				<u>Manukau to Takaanini</u> The South Auckland Package Business Case was submitted to joint Ministers in August for approval. The Detailed Business Case seeks funding for the two Drury projects and the proposed Manukau to Takanini Access & Safety Project. Ministers are expected to consider a response to this business case within a wider programme delivery and funding context. This is unlikely to occur this calendar year. Current forecasts indicate expenditure FY23/24 is within the approved \$54 million funding allocation provided.
		Previous Month GREEN	Previous Month GREEN	Previous Month GREEN	
	Waihoehoe Road (Drury) Upgrade (Pre-Imp)				<u>Waihoehoe Road Upgrade</u> The project has received a significant level of objection to the proposed alignment of the new bridge for the upgrade which currently results in the Drury village shopping centre being demolished. A community open day at the Drury Hall on 9 September had 200 people attend the joint session with KiwiRail, Papakura to Drury and Te Tupu Ngatahi Supporting Growth. Amongst the attendees were a number of Councillors and Judith Collins (National MP). The majority of feedback related to understanding as to why the alignment had to impact the shops and the impact on businesses in the area. There was appreciation that the project was working on relocation opportunities for businesses to allow continuity of services in the area.
		Previous Month AMBER	Previous Month AMBER	Previous Month AMBER	
	SH22 (Drury) Corridor Upgrade (Pre-Imp)				<u>SH22 Corridor Upgrade</u> Jacobs have been appointed as the Professional Services provider for the pre-implementation phase and Surveillance and Quality Assurance services during implementation. Final Land Requirement Plans have been approved which allows land requirement discussions to progress in earnest. s 9(2)(g)(i)
		Previous Month AMBER	Previous Month AMBER	Previous Month AMBER	

NZ Upgrade Programme – Sponsor Commentary

[illegible]







NZ Upgrade Programme – Sponsor Commentary

Region	Project name	Overall Health Status (RAG)	Schedule Health Status (RAG)	Budget Health Status (RAG)	Sponsor Commentary
Waikato & Bay of Plenty	Takitimu North Link Stage 2 (Pre-Imp)	<div></div>	<div></div>	<div></div>	Project is RED RAG status given the number of AMBER factors (risk, schedule, engagement)
		Previous Month RED	Previous Month AMBER	Previous Month AMBER	<p>Target for lodgement of Notice of Requirement and consents is late 2023. Good progress is being made on Assessment of Environmental Effects, specialist reports and consenting documentation however delays continue in receiving formal hapū feedback. A Cultural Impact Assessment is being impacted by divisions within hapū and more broadly by the Stage 1 appeal. The project is preparing a consultation record which spans years in order to mitigate the risk of a Cultural Impact Assessment not being completed by late 2023.</p> <p>Whilst partner feedback did not raise any red flags, Department of Conservation and Bay of Plenty Regional Council have still not provided formal feedback on the emerging preferred option. Bay of Plenty Regional Council has also raised project impacts on downstream effects which could become a issue – engagement continues with them on this.</p>
Manawatu / Whanganui	Ōtaki to North of Levin (Ō2NL) (Pre-Imp)	<div></div>	<div></div>	<div></div>	<p>Project RAG status remains AMBER. August saw us continue successfully towards our significant milestones for the year: with our Environment Court hearings starting in October; and our Alliance tender process, also starting in October.</p> <p>§ 9(2)(g)(i)</p>
		Previous Month AMBER	Previous Month GREEN	Previous Month AMBER	<p>Our procurement process saw us gain Waka Kotahi Board approval for the procurement strategy confirming our proposal for the two Alliance model. In addition to this we held a pre-tender industry site visit at the end of August, and we had representatives from three consortia giving us more confidence that three teams will participate in the procurement process. We have previously noted that the two Alliance model will require a strong and capable Client team to ensure we get the benefits from the integration opportunities offered by the model. In addition to this we have been tasked with making five sector shifts through the O2NL projects and lessons identified on previous projects have shown the need for a stronger client team if we wish to successfully enable these. As a result, the client size team proposed is significantly larger than our current practice for a major project and we expect this to be tested with the Programme Sponsor during September.</p> <p>§ 9(2)(g)(i)</p>

NZ Upgrade Programme – Sponsor Commentary

Region	Project name	Overall Health Status (RAG)	Schedule Health Status (RAG)	Budget Health Status (RAG)	Sponsor Commentary
Wellington	SH2 Melling Efficiency & Safety Improvements (Pre Imp)	<div></div>	<div></div>	<div></div>	<p>The project remains AMBER as we actively manage key partner, affordability and programme risks.</p> <p>The Interim Project Alliance Agreement phase has been underway for nearly four months, and we've seen significant work across multiple work streams. s 9(2)(g)(i)</p> <p>[REDACTED]</p> <p>[REDACTED]</p> <p>[REDACTED]</p> <p>[REDACTED]</p> <p>[REDACTED]</p> <p>[REDACTED]</p> <p>[REDACTED]</p> <p>[REDACTED]</p> <p>Further to my last month's Sponsor commentary, s 9(2)(g)(i)</p> <p>[REDACTED]</p> <p>[REDACTED]</p> <p>[REDACTED]</p> <p>[REDACTED]</p> <p>[REDACTED]</p> <p>[REDACTED]</p> <p>[REDACTED]</p> <p>[REDACTED]</p> <p><u>Insurance risks</u></p> <p>s 9(2)(g)(i)</p> <p>[REDACTED] The team is working with Greg Fowler, an independent risk specialist, and the internal team to develop an approach that works for all partners. Greg facilitated a workshop on scenarios and the way forward for the risk financing. I will provide further updates in the next few months.</p> <p><u>Utilities/Rail</u></p> <p>The Alliance and KiwiRail are working through a critical departure to allow the proposed cycleway to pass through at the Normandale Bridge. We are currently working with Wellington Electricity Limited for services locations. There is a risk that timescales for Wellington Electricity Limited process for service relocations does not fit with the construction programme. We are working closely with them to explore and develop mitigations to reduce the delays and optimise the programme.</p> <p><u>Property</u></p> <p>Property workstream is progressing well with key risks proactively managed. s 9(2)(g)(i)</p> <p>[REDACTED]</p> <p>[REDACTED]</p> <p>[REDACTED]</p> <p>[REDACTED]</p>
		Previous Month AMBER	Previous Month GREEN	Previous Month AMBER	

NZ Upgrade Programme – Sponsor Commentary

Region	Project name	Overall Health Status (RAG)	Schedule Health Status (RAG)	Budget Health Status (RAG)	Sponsor Commentary
Wellington	SH58 Safety Improvements – Stage Two (Imp)				<p>The project status is GREEN.</p> <p>The SH58 Safety Improvements project has two components;</p> <p>Stage 2A (Mount Cecil Road to Harris Road) achieved practical completion on 11 July with the final surfacing being completed in December following the winter shutdown. Median barrier is complete.</p> <p>Stage 2B contract extension award delayed by 2 months to November. Early-work activities will continue before approval to avoid any significant delay to schedule.</p> <p>Construction of the first section of SH58 Stage 2B (Harris Road to Moonshine Road) was awarded to the contractor at a contract price of s 9(2)(g)(i) on 7 December 2022. This results in Stage 2B effectively commencing 8 months ahead of baseline (1 August 2023). All consents have been received, and construction is underway. The Moonshine Road to Transmission Gully length, which is the last stage in the project, is targeted to commence in November 2023. Land requirement plans have been completed for Stage 2B (Moonshine Road to Transmission Gully) and landowners have been approached for agreement.</p> <p>It is proposed to commence with the section from Flighty's Road to Transmission Gully to provide additional time for property purchase between Moonshine Road and Flighty's Road. Regional consents have been received. Porirua City Council have issued limited notification to property owners fronting the Moonshine to Flighty's Road section plus one property in the Flighty's to Transmission Gully section with responses closing on 22 September 2023. Porirua City Council have indicated that they are agreeable towards accelerated consent for the Flighty's to Transmission Gully section where no property is required. The project schedule, specifications and plans have been provided to Downer NZ for pricing. Several landowners request advance agreements which provides early access if agreed. Draft advance agreements have been provided to all but one owner who has requested additional information.</p>
		Previous Month GREEN	Previous Month GREEN	Previous Month GREEN	
Queenstown	Queenstown Package (Pre Imp)				<p>s 9(2)(g)(i)</p>
		Previous Month RED	Previous Month RED	Previous Month RED	<p>The Resource Management Act hearing for the SH6/6A roundabout was in June, and we are now awaiting a decision. We are continuing to work through property matters.</p>

NZ Upgrade Programme – Sponsor Commentary

Region	Project name	Overall Health Status (RAG)	Schedule Health Status (RAG)	Budget Health Status (RAG)	Sponsor Commentary
Canterbury	Canterbury Package Overall commentary				<div>s 9(2)(g)(i)</div> <div></div> <div></div> <div></div> <div></div> <div></div> <div></div>
	Brougham St Corridor Improvements (Pre-Imp)	<div></div>	<div></div>	<div></div>	SH76 Brougham Street Corridor Improvements – Detailed Business Case. The NZUP Brougham budget status has been flagged as RED . <div>s 9(2)(g)(i)</div> <div></div> <div></div> <div></div>
		Previous Month AMBER	Previous Month AMBER	Previous Month AMBER	
	Rolleston Access Improvements (BC)	<div></div>	<div></div>	<div></div>	SH1 Rolleston Access Improvements – Detailed Business Case has identified a preferred option. An internal phase readiness review (previously known as stage gate) has been completed, which had an amber/green rating. The business case will be reported to the Board in September for endorsement.
		Previous Month RED	Previous Month RED	Previous Month RED	
	SH75 Halswell Road Improvements (Pre-Imp)	<div></div>	<div></div>	<div></div>	SH75 Halswell Road Improvements – Detailed Business Case has been approved and is in the pre-implementation phase. A pre-design cost estimate has been developed that shows a higher cost than the Detailed Business Case estimate.
		Previous Month RED	Previous Month AMBER	Previous Month RED	
	SH73 Weedons-Ross Road Intersection (Post-Imp)	<div></div>	<div></div>	<div></div>	SH73 Weedons-Ross Road, SH73 West Melton Improvements – The project has completed construction, some minor works are being closed out.
		Previous Month GREEN	Previous Month GREEN	Previous Month GREEN	
	Walnut Avenue Intersection Improvements (Post-Imp)	<div></div>	<div></div>	<div></div>	SH1 Walnut Ave – Construction was completed in November 2022
		Previous Month AMBER	Previous Month GREEN	Previous Month AMBER	
	SH1 Tinwald Corridor Improvements (Imp)	<div></div>	<div></div>	<div></div>	SH1 Tinwald – Construction is now underway.
		Previous Month GREEN	Previous Month GREEN	Previous Month GREEN	

Communications & Engagement

Overview/Highlights

Community engagement and events continue to be a key focus this month. The project worksite for Drury interchange was used to as backdrop for the Government Policy Statement announcement in August. In Melling, good work is underway with the Chamber of Commerce to support and develop the new Jobs and Skills Hub.

Issues/Risks:

South Auckland Package – a number of reputational risks due the confirmation of land requirements for SH22 Drury and property purchase discussions required for Waihoehoe Road.

O Mahurangi Penlink – § 9(2)(g)(i) Engagement for our designation conditions is ongoing. Potential reputational risk for the Weiti Bridge construction due to access issues. Likely to impact programme delivery.

SH1/29 - potential reputation risk if there are delays in issuing a contract now that tenders have closed.

Takitimu North Link stage 1 – § 9(2)(g)(i)

Melling - business disruption is front and centre for this project due to its location. A business advisory group has been established to ensure stakeholders are proactively informed. Communications planning underway to advise of public transport disruptions due to the shifting of the train station.

Communications & Engagement Activity

SH1 Papakura to Drury – The project team worked with the PM's office to prepare for the Government's GPS announcement where the Drury interchange was used as a backdrop, without naming due to the pre-election period. Media releases were also issued to announce upcoming major traffic switch happening in September.

SH1/29 – tender closing date was extended which has meant all communication needs to be updated as timeframes have been pushed out.

Takitimu North Link stage 1 - engagement has begun with homeowner impacted by haul road next to their property. Preparing communications for the beginning of major works to complete the new Cambridge Road overbridge. Works in relation to this part of the project will require significant traffic management.

Melling - Fire and Emergency New Zealand have now finished using the vacant properties in Pharazyn Street for training purposes. Project design liaison group meetings continue to be held monthly, along with meetings with the Chamber of Commerce around supporting and developing the new Jobs and Skill Hub. Alliance is working hard to share more proactive stories on social media including the river stockpiling work.

Brougham St corridor – presentation was given to the Cashmere-Heathcote Community Board to update them on progress.

Ō2NL – project newsletter launched the first of a video series featuring the project director and partners. A project office day was held to answer queries about the new highway and safety improvements.

§ 9(2)(g)(i)

Stakeholder Engagement

What Stakeholders are saying (themes)

Papakura to Drury – community support for sharing engagement with other South Auckland project teams to gain fuller understanding on the works in the area. Likely to be concern from the community at upcoming travel disruption around Drury when main Stage 1B1 construction works begin.

SH1/29 – “Get it done quickly” is the community feedback theme. There is some community pushback on wanting a flyover instead of a roundabout.

Brougham St - community are interested in seeing a high level of amenity and safety and a gateway to Christchurch from the south that the community can be proud of.

Melling - Residents and Businesses want broader communication and updates.

Otaki to North of Levin – Ongoing stakeholder and community concerns on project construction funding. Eager to see progress.

Rolleston - receiving public complaints about the posted speed limit increasing in a high-risk crash area. Concern plans aren't future proof - providing for four highway lanes and potential passenger rail in the future, as well as safer walking and cycling.

Upcoming Activities

South Auckland Package - community open day on 9 September to update on the Waihoehoe Road and SH22 Drury upgrade projects and consult on NZUP delivery improvements.

O Mahurangi – Penlink – public open day happening on 5 September, along with upcoming presentations with community groups.

SH1/29 - preparing communications including media for a possible process and tender announcement in September.

Melling – preparing for community engagement with surrounding neighbourhoods for potential skate park.

Brougham St - newsletter will be sent to the community which will include a virtual walkthrough and next steps for the project.

Ō2NL - preparing for another project office open day in September. Ongoing safety improvement work, including drop-in session for Otaki to Ohau phase two of works September 8, and Manakau community association meeting 6 September.

Iwi Engagement & Treaty Partnership

Ngā Pūrongo | Key Themes

Genuine Partnership

Across several projects we are working closely with mana whenua and iwi, including monthly mana whenua steering groups, iwi integration meetings, and hui to discuss how we can continue to work closely together.

Cultural Capability Building

Projects teams are working closely with local iwi discussing cultural significance within the project areas. Project teams are working to continue to be guided by mana whenua principles and are actively working towards an increased understanding of how to work with Iwi in an alliance context.

Risks

s 9(2)(g)(i)

Broader Outcomes – Māori Business Engagement and 5% Contract Value

Future work will be progressed when we have the skills and capability in the team following succesful recruitment into the vacant NZUP Principal Māori Advisor position.

Ngā Hīnonga | Projects

SH1/29 Intersection Improvements: Iwi will be responding to us with their ideas for the blessing before construction starts (event expected to be in September 2023). Hui continue on a monthly basis and are progressing very well with strong relationships.

Ōtaki to North of Levin: Waka Kotahi working with project partners hapū of Ngāti Raukawa and Muaūpoko Tribal Authority. Kaimahi from our partners are active within the day-to-day project activities, at events and have representation on the project steering committee.

SH2 Melling: Chamber of Commerce continues to facilitate discussions on trades training and employment with local iwi, Ministry of Social Development and wider sector.

Queenstown Package: Kā Huanui a Tāhuna landscape team continue co-designing with Aukaha in regard to the cultural framework and in particular the Bus Hub narrative. A follow up meeting with mana whenua liaison group members is being planned.

s 9(2)(g)(i)

Takitimu North Link Stage 2: option feedback from partners, landowners, and stakeholders remains a risk. No further detailed response has been received from hapū regarding their support for Option 1. All stakeholders are relying on the input of tangata whenua to their decision making/feedback. Several landowners have declined access for investigations due to frustration with the project. Seeking delegated approval to lodge (approx. late 2023).

South Auckland Package: Pre-Project Steering Committee briefing hui with Te Ākitai – as part of ongoing partnership with iwi chair. Monthly iwi Integration Group hui focused on Waihoehoe project urban design, cultural capability and climate change risks. Due to tangihanga, the climate change risk workshop had to be postponed and carried out within iwi Integration Group .

SH1 Papakura to Drury: the project has been holding fortnightly design hui along with the Southern Iwi Integration Group. This month the hui included a site visit.