

# NZ Upgrade Programme

## Monthly Report for June 2023

ISSUED ON 28 July 2023



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Upgrade  
Programme



New Zealand Government

# Executive Summary

Project Health RAG	Phase	Overall Health	Time	\$
Whangārei to Port Marsden Highway Safety Imps	Rescope			
Papakura to Drury	Imp			
South Auckland Package	DBC			
• Manukau to Takaanini Rd Access & Safety	DBC			
• South Auckland - Waihoehoe Road (Drury) Upgrade	Pre-Imp			
• South Auckland - SH22 (Drury) Corridor Upgrade	Pre-Imp			
O Mahurangi - Penlink	Imp			
SH1/29 Intersection Improvements	Pre-Imp			
Takitimu North Link Stage 1	Imp			
Takitimu North Link Stage 2	Pre-Imp			
Ōtaki to North of Levin (Ō2NL)	Pre-Imp			
SH58 Safety Improvements – Stage Two	Imp			
SH2 Melling Efficiency & Safety Improvements	Pre-Imp			
Canterbury Package				
• Brougham St Corridor Improvements	Pre-Imp			
• Rolleston Access Improvements	BC			
• SH75 Halswell Road Improvements	Pre-Imp			
• SH73 Weedons-Ross Road Intersection	Post-Imp			
• Walnut Avenue Intersection Improvements	Post-Imp			
• SH1 Tinwald Corridor Improvements	Imp			
Queenstown Package	Pre-Imp			

Communication & Engagement Highlights
<b>O Mahurangi:</b> First Infrastructure Sustainability Council independent survey was completed with very positive comments. 56% of survey respondents rated 8/10 or higher on project communications.
<b>Melling:</b> First tranche of 2 home relocations occurred in early June, with great success. Local Community letters and pamphlets were distributed and there were no issues raised.
<b>Papakura to Drury:</b> Successful community information day held in Drury 17 June, also attended by other project teams working in the Drury area. There was a record number of visitors to date – 155.

## Sponsor Commentary

The last month of the financial year sees the programme remaining as RED s 9(2)(g)(i) The programme's status will be reviewed after the updated Delegation Letter is confirmed. No significant changes have occurred to project estimates since last month.

s 9(2)(g)(i)

Community engagement and events have been a key focus this month:

- Confirmation of the Whangārei to Port Marsden Highway Safety Improvements project was announced.
- Public engagement on Takitimu North Link Stage 2 has also opened marking a significant step forward to protect this route and extend the new State Highway 2 onward to Ōmokoroa.

Items of note this month at a project level are:

- **Papakura to Drury** – Resource Consent for Stage 1B2 has been achieved.
- **SH1 Tinwald** – Project has begun construction.
- **SH1/29** – Tender for construction has been released to the market.
- **Melling** – Closure of the Melling Line for an extended period agreement with Greater Wellington The closure has potential to save up to 4.5 months of schedule time and \$15m in costs.

## Key Upcoming Project Decisions

Project	Milestone	Due
s 9(2)(f)(iv)		

# Programme Financials

Project (\$m)	Project Total Spent	% Spent to P50	Budget appropriated (to P50)	Joint Ministers Tagged Contingency	P95 Contingency Appropriated	Funding Allocation	Latest EAC range (equivalent P50 – P95)	Estimate Date	Budget Health RAG Status
O Mahurangi/Penlink	147.9	s 9(2)(j)				830	s 9(2)(j)		●
Ōtaki to North of Levin (Ō2NL)	143.0					1,500			●
<b>Higher risk</b>	<b>290.0</b>					<b>2,330</b>			●
Papakura to Drury	223.9					655			●
Takitimu North Link Stage 1	215.9					655			●
SH2 Melling Safety Improvements	68.6					420			●
SH58 Safety Imp Stage Two	37.5					105			●
SH1/29 Intersection Improvements	6.0					40			●
Canterbury Package	44.5					300			●
Queenstown Package	27.3					115			●
Takitimu North Link Stage 2	25.9					57			●
<b>Lower risk</b>	<b>649.5</b>					<b>2,347</b>			●
Whangārei to Port Marsden Highway Safety Imps	13.8					192			●
South Auckland Package	91.4					874			●
Northern Pathway Alt Investment	51.7					782.5			●
<b>Rescoped</b>	<b>156.9</b>					<b>1,848.5</b>			●
<b>Grand Total</b>	<b>1,097.3</b>					<b>6,525.5</b>			●

Table will be updated to reflect the new allocations upon confirmation of the updated delegation letter by the Board.

## Overall Commentary

- Figures shown in the table have been updated with FY22/23 actuals.
- The Programme came in \$147.8m (25%) lower than the \$605m forecast baseline for the year and will transfer any underspend to the next financial year.

## Estimates at Completion (EAC)

Fluctuations in short-term (<1 year) forecasted escalation rates are excluded from estimate ranges to reduce uncertainty in reported estimates. Majority of Estimates at Completions this month refer to agreed October 2022 estimates.

## Changes to Estimates at Completion this month:

s 9(2)(g)(i)

## Upcoming changes to Estimates at Completion:

- Papakura to Drury** – Updated estimates will be provided following presentation to their project steering committee this month.

# Schedule and Milestone Report



Walnut Ave and Weedons-Ross has been completed

## Programme Commentary

- Whilst construction dates largely remain on track to baseline, there remains ongoing risk to critical-path milestones for several projects, which includes:
  - s 9(2)(f)(iv)
  - Queenstown, Rolleston and Brougham St – Still uncertainty around scope and construction schedule timelines.
  - Melling – Meeting delivery timeframes dependant on business relocation.

The risks and associated mitigations will be monitored as part of the programme's wider quantified risk assessment work, to understand the potential impact to schedule and costs.

Whangārei to Port Marsden Highway Safety Improvements will be added to this report when schedules are finalised.

South Auckland Package (including SH22 Drury Corridor and Waihoehoe Road) will be added to this report when schedules are finalised, and Business Case approved.

## Project Schedule and Critical Path

Schedule risks are being seen in the following projects:

- Rolleston** – Following a schedule constructability review the project team has moved out construction start by 7 months to October 2025 and construction end by 23 months to October 2029. A further update will be provided to Governance Group alongside the business case approval in September 2023.
- SH1/29** – Project is signalling a slight delay to construction start to October 2023 with construction completion pushed out to mid-2025. An updated schedule is being produced and these dates will become more certain over the next few months.
- Tinwald** – Physical works contract was award in June 23. Construction is due to start mid-July 23.
- s 9(2)(g)(i)
- Ō2NL, Melling and SH58** – Property risks are highlighted where purchase is on the critical path and may not be completed in time. Risk status is trending better for Melling and SH58 resulting from owner-resolution process from the property team.
- Queenstown** – There is a 5-month delay to the physical works tender along with a 9-month delay to construction start to March 2024 and an 8-month delay to construction completion to April 2027. Next update to Governance Group on the prioritised programme of works is scheduled for October 2023.

# Project Readiness Status

Projects	Construction start date as per 2022 Briefings	Next major milestone		State of Readiness		
				Stable Scope	Property purchase	Consenting
Takitimu North Link Stage 1 (Imp)	Underway	Construction Complete	Late 26			Extreme
O Mahurangi/Penlink (Imp)	Underway	Construction Complete	Late 26			
SH1-29 Intersection Improvements (Pre Imp)	Mid 2023	Physical Works Contract award	Aug/Sept 23			
SH58 Safety Imps – Stage 2 (Imp)	Mid 2023 (Stage 2B)	Construction Complete	Jan 26		Trending GREEN	
Queenstown Package (Pre Imp)	Mid 2023	Physical Works Contract Award	Dec 23			
SH1 Tinwald Corridor Improvements (Imp)	Mid 2023	Physical Works Start	July 23			
SH1 Papakura to Drury (Imp)	Stage 1B1 – Mid 2023	1B1 PW Contract Award	July 23			
	Stage 1B2	Road Safety Audit	July 23			
SH2 Melling Efficiency & Safety (Pre Imp)	Late 2023	Physical Works Start	Nov 23		Trending AMBER	
SH75 Halswell Rd Imps (Pre Imp)	Mid 2024	Physical Works Contract Award	Feb 24			
Brougham St Corridor Improvements (Pre Imp)	Late 2024	NOR Lodgement	Late 23			
Rolleston Access Improvements (BC)	Early 2025	BC Approval	Sep 23			
Ōtaki to North of Levin (Pre Imp)	2025	NOR Approval	July 24			
Takitimu North Link Stage 2 (Pre Imp)	N/A	Consent Lodgement	Late 23			
Waihoehoe Road (Drury) Upgrade (Pre Imp)	TBC	Consent Lodgement	Nov 23			
SH22 (Drury) Corridor Upgrade (Pre Imp)	TBC	Physical Works Contract Award	Dec 24			

Readiness ratings are assigned by the programme Subject Matter Experts and reflects the programme's view of status. **RED** or **AMBER** may not necessarily mean that management intervention is required. Over time all projects would trend to **GREEN** as they enter or near construction with all property, scope and consenting issues resolved.

## Scope

**RED** status reflects scope definition still to be completed/confirmed.

- Queenstown is showing **RED** s 9(2)(g)(i)
- Ō2NL is showing **RED** s 9(2)(g)(i)
- Brougham St is now **AMBER** and Rolleston Access Improvements is now **RED** s 9(2)(g)(i)

## Property

**GREEN** to **RED** status reflects scaled risk based on timeframe to construction start.

- SH2 Melling – **RED** reflects tight delivery timeframes for business relocation. Contractor progressing relocation option that should be ready for occupation by mid 2024, hence the 'Red trending Amber' status, although yet to receive Land Requirement Plans (LRP's) for cycleway.
- Brougham St Corridor & Rolleston Access Improvements – **RED** reflects the fact that design and land requirements are not yet confirmed.
- Ō2NL – **RED** s 9(2)(g)(i)
- Waihoehoe Rd – **RED** s 9(2)(g)(i)
- SH22 Corridor – **RED** reflects the tight delivery timeframe and fact that design and land requirements are not yet confirmed.

## Consenting

RAG status relates to the state of readiness for construction. Projects rated **AMBER** still need some or all designations, consents or other statutory approvals (e.g. archaeological authorities). In most cases the pre-lodgement work is underway, or the application package has been lodged.

Projects not yet lodged will be subject to recent and further changes to the resource management framework (e.g. NPS for Indigenous Biodiversity comes into effect on 4 August 2023). There are five projects which may be lodged after the new Natural and Built Environments Act comes into effect. This may not increase consenting risk (depending on final project scope) but may create uncertainty for the process. A review of the consenting strategies for some projects may be required.

s 9(2)(g)(i)



# Upcoming Significant Decisions

There have been several changes to the significant decisions table this month:

- SH1/29 Procurement Strategy removed – completed 22 June.
- South Auckland procurement strategy has been moved back to September 23. The strategy will be processed separately from the Board business case endorsement due in August.
- SH58 Stage 2B contract extension award delayed by 2 months to October/November. Early-work activities will continue before approval to avoid any significant delay to schedule.
- SH 1/29 – Some pressure to expected award date. Acceptance of tender may occur early September, dependant on number of potential bidders.
- Melling – Expected delay to contract award by 2 months to December 23, resulting from upcoming extension to Interim Project Alliance Agreement phase (refer to project sponsor commentary).

s 9(2)(f)(iv)

Contracts and Tenders above \$40m are shown below.

s 9(2)(f)(iv)

# Programme Risk Management

## Key Programme Risks

This month we have made the following changes to risks

- **Market Concentration – Procurement.** The award of Melling to fletcher consortium and procurement move to two alliance approach for O2NL (subject to board endorsement) should result in this risk being removed from list.
- **External Capacity** has been moved to medium risk reflecting the programme has moved into a more concentrated implementation phase. The risk will be further reviewed next month to ensure it correctly reflects where the external capacity risk sits.

### Escalation & Funding- Issue

There has been no update to this issue in the last month.

s 9(2)(g)(i)

[Redacted text block]

### Resources Risk: Sector capacity

We remain optimistic that we have the global resource pool to deliver the NZUP programme as it stands. We are monitoring bidder interest for SH22 Urbanisation Pre-Implementation Stage 2B to see if there are any impacts to resources due to weather-related recovery works. We are working with other programmes of work, including the NLTP, to ensure optimal timing of projects to the market.

Current Programme Risk Landscape*			
Extreme Risk	High Risk	Medium Risk	
<ul style="list-style-type: none"><li>• s 9(2)(g)(i)</li><li>• <b>Escalation:</b> Escalating input cost, labour, material, property and delivery – being managed as an issue</li><li>• s 9(2)(g)(i)</li></ul>	<ul style="list-style-type: none"><li>• <b>Delivery Improvement:</b> Outcomes not achieved</li><li>• <b>Local Authority:</b> Stakeholders' expectations are not met</li><li>• <b>Operation:</b> Inadequate project management practices and disciplines</li><li>• <b>Resources:</b> Inadequate internal &amp; external programme resource</li><li>• <b>Property:</b> Unsuccessful and costly property acquisition</li></ul>	<ul style="list-style-type: none"><li>• <b>Score card:</b> 5% value of all tender contracts awarded to Māori SMEs requirement not achieved</li><li>• <b>NZUP Initiatives:</b> Programme initiatives / improvements not promulgated and embedded across Waka Kotahi</li><li>• <b>Data Quality:</b> Inadequate programme data quality/ currency and consistency</li><li>• <b>Resources Management Legislation:</b> Ongoing changes to resource management legislation and policy</li><li>• <b>Consents:</b> Project consents and other statutory approvals delayed (either lodgement or statutory process)</li><li>• <b>External Capacity:</b> External partner and stakeholder capacity to support programme</li></ul>	

\* Key project specific risks can be found in the sponsor commentaries.

# NZ Upgrade Programme – Sponsor Commentary

Region	Project name	Overall Health Status (RAG)	Schedule Health Status (RAG)	Budget Health Status (RAG)	Sponsor Commentary
Northland	Whangarei to Port Marsden Highway Safety Improvements Project	●	●	●	Project status is <b>GREEN</b> , however the existing issue relating to opposition to the project is becoming more visible. The Ministers Office has now given approval to progress engagement with key stakeholders and the community without a Ministerial announcement preceding engagement.
		Previous Month <b>GREEN</b>	Previous Month <b>GREEN</b>	Previous Month <b>GREEN</b>	As a precursor to wider stakeholder and community engagement, the Director Regional Relationships, Regional Manager System Design and Project Director met with the Whangarei Council Regional Transport Committee and the Mayor to outline the project. The overall message back from the Regional Transport Committee / Mayor is they are highly opposed to the Safety project and want expenditure to go towards a 4-laning project. <b>s 9(2)(g)(i)</b>
Auckland	Papakura to Drury (Imp)	●	●	●	Stage 1A construction continues to proceed well from a programme standpoint with several successes including the lift of 10 x 70t, 46m long bridge beams at North Island Main Trunk works at Drury in line with the schedule. The new Park Estate Road Bridge was completed and opened with a blessing ceremony and variations for Chorus Exchange Centre relocation and Culvert Extension works were approved. The ministerial visit scheduled for 2 July was cancelled.
		Previous Month <b>RED</b>	Previous Month <b>AMBER</b>	Previous Month <b>RED</b>	Stage 1B1 the Instructions for Tender documentation for Stage 1B1 was released on 14 June in line with last month's report. Tender Interactives are scheduled, and a price is due in mid September. It is likely early works may be required in one location to ensure critical path is maintained. <b>s 9(2)(g)(i)</b>
					Stage 1B2 design continues as scheduled and Resource Consent for Stage 1B2 was achieved (with no appeals) which is a significant milestone. <b>s 9(2)(g)(i)</b> . This may impact commencement of the stage if it cannot be resolved.
	O Mahurangi/ Penlink (Imp)	●	●	●	The project is progressing according to programme and tracking within budget for P50 estimate. The RAG status is <b>GREEN</b> . Design is making steady progress. The site works are largely shut down for winter. Formation of the western access to Weiti River is proving challenging with construction methodology changes being made to avoid programme delay. The Alliance Leadership Team attended a cultural workshop day with Te Aukaha representatives at Awataha Marae.



# NZ Upgrade Programme – Sponsor Commentary

Region	Project name	Overall Health Status (RAG)	Schedule Health Status (RAG)	Budget Health Status (RAG)	Sponsor Commentary
	South Auckland Package	●	●	●	<p><b><u>South Auckland Package (SAP)</u></b></p> <p>Package as a whole has an <b>AMBER</b> status. <b>s 9(2)(g)(i)</b></p> <p>The package has 3 projects, grouped in two bundles as follows:</p> <p>Drury projects – Waihoehoe Rd and SH22 Urbanisation projects with \$54m approved for pre-implementation and property purchases.</p> <p>Manukau to Takaanini Access &amp; Safety (MTAS).</p> <p>A joint community event with the Papakura to Drury, KiwiRail, Te Tupu Ngātahi and Drury project teams was held mid-June at the Drury Hall to raise awareness of all the projects in the area. 155 people attended the forum, twice the number previously experienced. Locals expressed support for the joined-up approach to communicating what is happening. There is a level of confusion amongst stakeholders over the large number of transport projects and the stage at which they are in between different groups. Further work is underway to integrate communications and engagement across the South Auckland region.</p>
Auckland (continued)	Manukau to Takaanini Rd Access & Safety (Detailed Business Case)	●	●	●	<p><b><u>Manukau to Takaanini Access &amp; Safety Business Case</u></b></p> <p>The Business Case is on target to be submitted to the Board for the 17 August meeting. The project will seek Board endorsement in August for the NZUP South Auckland Package (SAP) to be submitted to Joint Ministers for approval. <b>s 9(2)(g)(i)</b></p>
		Previous Month <b>GREEN</b>	Previous Month <b>GREEN</b>	Previous Month <b>GREEN</b>	
	Waihoehoe Road (Drury) Upgrade (Pre-Imp)	●	●	●	<p><b><u>Waihoehoe Rd Urbanisation</u></b></p> <p>Professional Services provider is now fully embedded into the project. Finalising stormwater requirements is delaying progressing land purchase negotiations across the 7 associated properties. We expect to commence negotiations in August.</p>
		Previous Month <b>AMBER</b>	Previous Month <b>AMBER</b>	Previous Month <b>AMBER</b>	<p>Overall status is <b>AMBER</b>, due to the ongoing risks around property.</p>
	SH22 (Drury) Corridor Upgrade (Pre-Imp)	●	●	●	<p><b><u>SH22 Urbanisation</u></b></p> <p>Revised property estimates have confirmed that costs are within the previous forecasts. Tender is underway for professional services to complete the consenting and design for the pre-implementation phase. We expect to award the contract at end of August 2023 with priority on confirming stormwater requirements to allow land requirement plans to be finalised. The agreement with a property developer to build Oria Road roundabout is in its final draft ready for signing. The property developer will deliver the roundabout at their cost; however, Ministers had previously agreed to the SH22 Upgrade project purchasing up to \$1m in required land to support the build.</p>
		Previous Month <b>AMBER</b>	Previous Month <b>AMBER</b>	Previous Month <b>AMBER</b>	<p>Overall status is <b>AMBER</b>, due to the ongoing risks around property.</p>

# NZ Upgrade Programme – Sponsor Commentary

Region	Project name	Overall Health Status (RAG)	Schedule Health Status (RAG)	Budget Health Status (RAG)	Sponsor Commentary
Waikato & Bay of Plenty	SH1/29 Intersection Improvements (Pre-Imp)	<div></div>	<div></div>	<div></div>	The project has an <b>AMBER</b> status <b>s 9(2)(g)(i)</b> . Tender has been released to market, with the intention of contract award early August.
		Previous Month <b>AMBER</b>	Previous Month <b>AMBER</b>	Previous Month <b>AMBER</b>	
	Takitimu North Link Stage 1 (Imp)	<div></div>	<div></div>	<div></div>	Project remains <b>RED</b> RAG status <b>s 9(2)(g)(i)</b>
		Previous Month <b>RED</b>	Previous Month <b>RED</b>	Previous Month <b>RED</b>	
	Takitimu North Link Stage 2 (Pre-Imp)	<div></div>	<div></div>	<div></div>	Project RAG status remains <b>RED</b> given the number of <b>AMBER</b> factors (risk, schedule, engagement) Good progress is being made on Assessment of Environmental Effects ahead of October 2023 target for consents lodgement. Schedule and engagement remain high risk <b>s 9(2)(g)(i)</b> High visibility of project in media and with public continues. Public engagement phase on the preferred route closes 4 August.
		Previous Month <b>RED</b>	Previous Month <b>AMBER</b>	Previous Month <b>AMBER</b>	












# NZ Upgrade Programme – Sponsor Commentary

Region	Project name	Overall Health Status (RAG)	Schedule Health Status (RAG)	Budget Health Status (RAG)	Sponsor Commentary
Manawatu / Whanganui	Ōtaki to North of Levin (Ō2NL) (Pre-Imp)				The overall project status remains <b>AMBER</b> . Joint Ministers agreed to defer further funding decisions beyond the Budget 2023 process but have confirmed they endorse the full project scope.
		Previous Month <b>AMBER</b>	Previous Month <b>GREEN</b>	Previous Month <b>AMBER</b>	<p>We have currently been allocated <b>§ 9(2)(i)</b> for the pre-implementation and property purchase phases and are currently tracking <b>GREEN</b> on the budget and schedule for these activities.</p> <p>Consenting, Procurement and Property remain on or near the critical path and continue to be a focus for the team.</p> <p>In the consenting space the team have been focused the pre-hearing conference, preparing evidence and looking to resolve issues with individual submitters. At the pre-hearing conference the team were standing alongside iwi and hapu as partners on this project. <b>§ 9(2)(g)(i)</b></p> <p><b>§ 9(2)(g)(i)</b> We have had the Environment Court hearing date set for 25 October 2023 and Horowhenua District Council have made their council chambers available for this.</p> <p><b>§ 9(2)(g)(i)</b></p>
Wellington	SH58 Safety Improvements – Stage Two (Imp)				The project status is <b>GREEN</b> . The SH58 Safety Improvements project has two components. Stage 2A (Mount Cecil Road to Harris Road) achieved practical completion on 11 July with the final surfacing being completed in December following the winter shutdown. Median barrier is complete. Stage 2B contract extension award delayed by 2 months to October/November. Early-work activities will continue before approval to avoid any significant delay to schedule.
		Previous Month <b>GREEN</b>	Previous Month <b>GREEN</b>	Previous Month <b>GREEN</b>	<p>Construction of the first section of SH58 Stage 2B (Harris Road to Moonshine Road) was awarded to the contractor at a contract price of <b>§ 9(2)(g)(i)</b> on 7 December 2022. This results in Stage 2B effectively commencing 8 months ahead of baseline (1 August 2023). All consents have been received, and construction is underway.</p> <p>The Moonshine Road to Transmission Gully length, which is the last stage in the project, is targeted to commence in November 2023. Land requirement plans have been completed for Stage 2B (Moonshine Road to Transmission Gully) and landowners have been approached for agreement. We are currently responding to issues being raised by landowners. In parallel, consenting documents were submitted on 29 November.</p> <p>It is proposed to commence with the section from Flighty's Road to Transmission Gully to provide additional time for property purchase between Moonshine Road and Flighty's Road. Regional consents have been received and requests for further information from Porirua City Council on the Notice of Requirement have been responded to. Porirua City Council have indicated that they are comfortable with the responses. We expect the Council will limited notify the Notice of Requirement. Early buildability discussions are underway as are estimates for this stage of construction. Several landowners request advance agreements which provides early access if agreed.</p>

# NZ Upgrade Programme – Sponsor Commentary

Region	Project name	Overall Health Status (RAG)	Schedule Health Status (RAG)	Budget Health Status (RAG)	Sponsor Commentary
Wellington	SH2 Melling Efficiency & Safety Improvements (Pre Imp)	●	●	●	<p>The project made significant positive progress in June. However, the project remains <b>AMBER</b> as we actively manage key partner, commercial and property risks.</p> <p>During June, the Project Sponsor focused on further strengthening the project's delivery capability, value assurance and risk management focus. For example, providing Owner Interface Manager with additional and targeted resourcing in the commercial workstream. Establishment of a Challenge Panel with Waka Kotahi Chief Engineer, Waka Kotahi Delivery Chief Advisor and external industry experts to test and review value engineering opportunities. Other initiatives include reviewing the 'operating rhythm' within Waka Kotahi to ensure effective and timely decision-making for the project team.</p> <p><b>Alliance:</b> Project is at the end of week twelve of the planned 26-week Interim Project Alliance Agreement phase. Alliance is shifting the gears to work at pace with all projects the partners. There's been continued focus on value engineering through June. Some of the smart solutions the alliance have been working on include:</p> <ul style="list-style-type: none"> <li>Agreeing closure of the Melling Line for an extended period with Greater Wellington – this has been agreed in principal and will go to the August Greater Wellington Council meeting. The closure has potential to save up to 4.5 months programme and \$15m in costs.</li> <li>Greater Wellington Regional Council and the Alliance are making good progress on River bridge integration with stop bank opportunity. This opportunity has the potential to significantly reduce bridge and intersection height, improve access, safety and urban form, and reduce property requirements.</li> <li>Interchange redesign and optimisation. Significantly improves level of service for all modes and reduces conflicts for active modes.</li> </ul>
		Previous Month <b>AMBER</b>	Previous Month <b>GREEN</b>	Previous Month <b>AMBER</b>	<p><b>s 9(2)(g)(i)</b></p> <p>Alliance Project</p> <p>Advisory Board will be considering the project team recommendations in July 2023.</p> <p><b>Property:</b></p> <p>Greater Wellington Regional Council property agreement - The settlement will occur first week of July.</p> <p>Commercial tenant relocation - The Ministry of Social Development are still investigating alternate premises. We are working with them to identify replacement premises.</p> <p><b>Agreements:</b></p> <p>KiwiRail property agreement - Waka Kotahi have tabled the draft property agreement with KiwiRail and are currently negotiating terms. KiwiRail project agreement has been signed by all parties (KiwiRail, Council, Waka Kotahi).</p> <p>RiverLink Partner Agreement - Work continues, defining the governance and commercial arrangements for the Project Alliance Agreement phase. Contractor are working with the partners to detail the agreed commercial principles. A commercial advisory group including National Manager Commercial Delivery and Chief Advisor, Engineering provides challenge and oversight for this work.</p>

# NZ Upgrade Programme – Sponsor Commentary

Region	Project name	Overall Health Status (RAG)	Schedule Health Status (RAG)	Budget Health Status (RAG)	Sponsor Commentary
Canterbury	Brougham St Corridor Improvements (Pre-Imp)				<p>There are no major updates to report for the Canterbury package. Commentary remains largely as per the previous month and is noted below.</p> <p>SH1 Rolleston Access Improvements – Detailed Business Case has identified a preferred option. An internal phase readiness review (previously known as stage gate) has been completed, which had an amber/green rating.</p> <p>SH76 Brougham Street Corridor Improvements – Detailed Business Case. The pre-imp tender has been awarded. Schedule status remains AMBER to reflect implementation delays later than identified in the baseline report.</p> <p>SH75 Halswell Road Improvements – Detailed Business Case has been approved and is in the pre-implementation phase. A pre-design cost estimate is being developed which indicates a higher cost than the Detailed Business Case estimate.</p> <p>SH73 Weedons-Ross Road, SH73 West Melton Improvements – The project has completed construction, some minor works are being closed out.</p> <p>SH1 Tinwald – Construction is now underway.</p> <p>SH1 Walnut Ave – Construction was completed in November 2022.</p> <p>s 9(2)(g)(i)</p>
		Previous Month AMBER	Previous Month AMBER	Previous Month AMBER	
	Rolleston Access Improvements (BC)				
		Previous Month RED	Previous Month RED	Previous Month RED	
	SH75 Halswell Road Improvements (Pre-Imp)				
		Previous Month RED	Previous Month AMBER	Previous Month RED	
	SH73 Weedons-Ross Road Intersection (Post-Imp)				
		Previous Month GREEN	Previous Month GREEN	Previous Month GREEN	
	Walnut Avenue Intersection Improvements (Post-Imp)				
		Previous Month AMBER	Previous Month GREEN	Previous Month AMBER	
	SH1 Tinwald Corridor Improvements (Imp)				
		Previous Month GREEN	Previous Month GREEN	Previous Month GREEN	
Queenstown	Queenstown Package (Pre Imp)				<p>s 9(2)(g)(i)</p>
		Previous Month RED	Previous Month RED	Previous Month RED	

# Communications & Engagement

## Overview/Highlights

Community engagement and events have been a key focus this month. Confirmation of the Whangārei to Port Marsden Highway Safety Improvements project was announced. Public engagement on Takitimu North Link Stage 2 has also opened marking a significant step forward to protect this route and extend the new State Highway 2 onward to Ōmōkoroa.

## Issues/Risks

**O Mahurangi** – Weiti Bridge construction programme timeline is likely to be impacted due to access issues. Work is underway to confirm the impacts, but this would be a reputational risk if not mitigated. **s 9(2)(g)(i)**

**South Auckland Package** – Waihoehoe Road Upgrade Project - Reputation risk of demolishing units at 232 Great South Road (part of Drury town centre) Reputation risk of restrictions to access to Tui St community and recreational facilities, and U-turn facility. Developer is pursuing judicial review proceedings in the High Court in relation to Ngākōroa (Ngaakooroa) Railway Station and the process that confirmed its location.

**s 9(2)(g)(i)**

**SH2 Melling** – Potential risk that certain stakeholders will continue litigating walking and cycling issues through Project Design Liaison Group (PDLG). Disruption to Public transport due to shifting the Train Station, impacts on local networks. Communications plan being drafted currently.

**Whangārei to Port Marsden Highway Safety Improvements:** **s 9(2)(g)(i)**

## Communications & Engagement Activity

**O Mahurangi** – First Infrastructure Sustainability Council independent survey was completed with very positive comments. 56% of survey respondents rated 8/10 or higher on project communications. Met with Springboard Community Works Trust to discuss ways of working with them to support young people in the area.

**Takitimu North Link Stage 1** – Girls with Hi Vis event held on 16 June, great story about one of last year's participants entering the industry. Social media post and project newsletter story. 15th Ave community drop-in session on 15 June. Engagement to begin with homeowner impacted by haul road next to their property.

**SH2 Melling** – First tranche of 2 home relocations occurred in early June, with great success. Local community letters and pamphlets were distributed and there were no issues raised. Armed Offenders Squad held a successful breach qualification training day in some of the empty properties for new potential officers. This was well coordinated and managed by the team and held without incident. Police did a great job talking to the community in advance of this, and more opportunities for training are being considered.

**South Auckland Package** – Attended the 17 June SH1 Papakura to Drury community info day and prepared collateral – information sheets and boards and reactive back pocket frequently asked questions. Received formal feedback on the Manukau to Takaanini Access and Safety Project from 5 Local Boards (Manurewa, Otara-Papatoetoe, Franklin, Papakura and Howick).

## Stakeholder Engagement

### What stakeholders are saying (themes)

**O Mahurangi** – Concern for impacts on the environment by the project, in particular sediment control following the significant weather events in Auckland. Tolling questions following the recent media coverage.

**Takitimu North Link Stage 1** – Increased public scrutiny due to significant frustration over congestion, media, and political interest have made SH2 a hot topic. Ongoing high interest in whether the road will be tolled or not.

**Takitimu North Link Stage 2** – Landowner engagement was undertaken in late March/early April. Several landowners are still opposing access for investigations. Public open day cancelled due to SH2 Corridor current environment (see issues/risks).

**Queenstown** – Local landowners are keen to be involved and have some ideas on changes that would work well for them and access in general.

**Ōtaki to North of Levin** – Broad community support for the new highway continues, and eagerness to see progress, with positive reactions at engagement events. Some concerns raised by near neighbours about what the new highway will mean for them – including noise and dust, which is reflected in Resource Management Act submissions.

**SH58 Safety Improvements** – Concerns about shoulder widths seem to be a main concern of the community. Other design concerns are now mainly resolved. Issues with residents not understanding driveway changes. Design mitigations are being incorporated in some cases.

**Whangārei to Port Marsden Highway Safety Improvements** – The overall message back from the Regional Transport Committee / Mayor is they are highly opposed to the Safety project and want expenditure to go towards a 4-laning project that improves resilience and network condition on the critical SH1 corridor, supporting freight movements and growth in Northland.

## Upcoming Activities

**O Mahurangi** – Site blessing for the start of construction on the new site office. Presentation to Business Whangaparaoa. Painting day with Ahutoetoe School students.

**Takitimu North Link Stage 1** – Cambridge Road tie in works drop-in sessions planned for 5 August and 2 September.

**Takitimu North Link Stage 2** – Public engagement open 3 July - 8 August, marking a significant step forward to protect this route, and extending the new State Highway 2 onward to Ōmōkoroa. Advertising and promotion of the public engagement has been extensive. Expect to lodge designation and resource consents with Western Bay of Plenty District Council and Bay of Plenty Regional Council in the second half of 2023.

**SH2 Melling Interchange** – Public engagement on housing relocations and demolition continue, with work to begin mid-month. Police and Fire Service are scheduled to use some buildings scheduled for demo for training purposes.

**s 9(2)(g)(i)**



# Iwi Engagement & Treaty Partnership

## Ngā Pūrongo | Key Themes

### Genuine Partnership

Across several projects we are working closely with mana whenua and iwi, including monthly mana whenua steering groups, iwi integration meetings, and hui to discuss how we can continue to work closely together.

### Cultural Capability Building

Projects teams are working closely with local iwi discussing cultural significance within the project areas. Project teams are working to continue to be guided by mana whenua principles and are actively working towards an increased understanding of how to work with Iwi in an alliance context.

§ 9(2)(g)(i)

### Broader Outcomes – Māori Business Engagement and 5% Contract Value

Future work will be progressed when we have the skills and capability in the team following successful recruitment into the vacant NZUP Principal Māori Advisor position.

## Ngā Hīnonga | Projects

**SH1/29 Intersection Improvements:** Iwi will be responding to us with their ideas for the blessing before construction starts (event expected to be in September 2023). Hui continue on a monthly basis and are progressing very well with strong relationships.

**Ōtaki to North of Levin:** Waka Kotahi working with project partners hapū of Ngāti Raukawa and Muaūpoko Tribal Authority. Kaimahi from our partners are active within the day-to-day project activities, at events and have representation on the Project Steering Committee.

**SH58 Safety Improvements Stage 2:** Ngāti Toa involved in consenting preparation.

**SH75 Halswell Rd improvements:** Project scoping document with iwi and pending comment on potential opportunities.

**Queenstown Package:** Kā Huanui a Tāhuna landscape team continue co-designing with Aukaha regarding the Cultural framework and in particular the Bus Hub narrative.

**Takitimu North Link Stage 1:** § 9(2)(g)(i)

the cultural advisor facilitated. Cultural induction workshop was attended by Waka Kotahi project members on 19 June,

**Takitimu North Link Stage 2:** Option feedback from partners, landowners, and stakeholders remains a risk. No further detailed response has been received from hapū regarding their support for Option 1. All stakeholders are relying on the input of tangata whenua to their decision making/feedback. Several landowners have declined access for investigations due to frustration with the project. Seeking delegated approval to lodge (approx. August 2023).

**South Auckland Package:** Continuing monthly Iwi Integration Group hui and additional working group hui are now happening once a month. Recent hui have focused on partnership strategy, procurement updates. Upcoming hui to focus on updates on Manukau/Takaaanini, Waihoehoe, and partnership strategy. Updates from the Waihoehoe project include cultural induction for the new contractor team, Māori procurement hui with contractor and Amotai, Sustainability and Infrastructure Sustainability Council planning and lessons learnt from Papakura to Drury. Puna Awarau engaged to be mana whenua tender evaluation advisor for SH22 Drury. Monthly pre-Project Steering Committee briefings booked with iwi reps. Partnership Strategy hui and development with iwi chair of Te Ākitai, and Programme Team.