

# NZ Upgrade Programme

## Monthly Report for May 2023

ISSUED ON 27 June 2023



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# Executive Summary

Project Health RAG	Phase	Overall Health	Time	\$
Northland Package	BC			
Papakura to Drury	Imp			
South Auckland Package	DBC			
• Manukau to Takaanini Rd Access & Safety	DBC			
• South Auckland - Waihoehoe Road (Drury) Upgrade	Pre-Imp			
• South Auckland - SH22 (Drury) Corridor Upgrade	Pre-Imp			
O Mahurangi - Penlink	Imp	Better		Better
SH1/29 Intersection Improvements	Pre-Imp			
Takitimu North Link Stage 1	Imp			
Takitimu North Link Stage 2	Pre-Imp			
Ōtaki to North of Levin (Ō2NL)	Pre-Imp	Better		Better
SH58 Safety Improvements – Stage Two	Imp			
SH2 Melling Efficiency & Safety Improvements	Pre-Imp			
Canterbury Package				
• Brougham St Corridor Improvements	Pre-Imp			
• Rolleston Access Improvements	BC			
• SH75 Halswell Road Improvements	Pre-Imp			
• SH73 Weedons-Ross Road Intersection	Imp			
• Walnut Avenue Intersection Improvements	Post-Imp			
• SH1 Tinwald Corridor Improvements	Imp			
Queenstown Package	Pre-Imp			

Communication & Engagement Highlights

**Queenstown Package:** Good feedback was received from the project’s public engagement meeting on the Marina. Local landowners are keen to be involved and have provided ideas on changes that could improve the overall outcome and access in general to the Marina.

**SH2 Melling Interchange:** Alliance contract signing event held on 2 May with Minister, HCC Mayor and Chair of Greater Wellington.

## Sponsor Commentary

May sees the programme remaining as RED s 9(2)(g)(i)

Items of note this month at a project level are:

- **O Mahurangi – Penlink** budget and overall health has improved as they are tracking within P50; O2NL has improved to AMBER to reflect that Joint Ministers have confirmed they endorse the full project scope, with s 9(2)(g)(i)
- **Takitimu North Link Stage 1** – s 9(2)(g)(i)
- **Manukau to Takaanini Access and Safety** Phase Readiness Review 2 completed. Red/amber status issued recommendations are being addressed.
- **Waihoehoe Road** project has appointed GHD to progress pre-implementation stage 2B (detailed design).
- **Ō2NL** Notice of Interest has started receiving responses this month.
- s 9(2)(g)(i)

Infometrics have provided their latest update to forecast rates (June 23). Overall, escalation has receded from previous forecasts, with rates lowering more than expected for the next year ahead. The drop in escalation is mainly due to falls in material prices (steel and diesel) and may continue into the next quarter depending on changes to labour costs and other financial rates (exchange and Reserve Bank rates). s 9(2)(g)(i)

The change to forecasts reflects the volatile cost pressure environment that the programme (and industry) has been experiencing over the last 1-2 years. The programme continues to monitor the effect of this volatility on individual project estimates with any significant longer-term change in escalation reflected within updated EAC values.

## Key Upcoming Project Decisions

s 9(2)(f)(iv)

# Programme Financials

Project (\$m)	Project Total Spent	% Spent to P50	Budget appropriated (to P50)	Joint Ministers Tagged Contingency	P95 Contingency Appropriated	Funding Allocation	Latest EAC range (equivalent P50 – P95)	Estimate Date	Budget Health RAG Status
O Mahurangi/Penlink	140.3	s 9(2)(j)	s 9(2)(j)	s 9(2)(j)	s 9(2)(j)	830	s 9(2)(j)	s 9(2)(j)	●
Ōtaki to North of Levin (Ō2NL)	137.8					1,500			●
<b>Higher risk</b>	<b>278.1</b>					<b>2,330</b>			●
Papakura to Drury	208.6					655			●
Takitimu North Link Stage 1	205.7					655			●
SH2 Melling Safety Improvements	39.1					420			●
SH58 Safety Imp Stage Two	35.4					105			●
SH1/29 Intersection Improvements	5.6					40			●
Canterbury Package	41.3					300			●
Queenstown Package	25.5					115			●
Takitimu North Link Stage 2	25.3					57			●
<b>Lower risk</b>	<b>586.6</b>					<b>2,347</b>			●
Northland Package	13.5					192			●
South Auckland Package	90.5					874			●
Northern Pathway Alt Investment	51.6					782.5			●
<b>Rescoped</b>	<b>155.7</b>					<b>1,848.5</b>			●
<b>Grand Total</b>	<b>1,020.4</b>					<b>6,525.5</b>			●

Table will be updated to reflect the new allocations upon confirmation of the updated delegation letter by the Board.

- The Programme reports a May spend of **\$44.2m**.
- Our full year forecast is **\$451m**, **\$154m** lower than the baseline of **\$605m**. This is due to several reasons including weather delays, unused forecasted property contingency, slowdown in pre-implementation and construction activity and optimism bias where initial forecasts were based on limited information.
- The Programme will seek to transfer any underspend to the next financial year.

## Estimates at Completion (EAC)

Fluctuations in short-term (<1 year) forecasted escalation rates are excluded from EAC ranges to reduce uncertainty in reported estimates. Majority of EACs this month refer to agreed October 2022 estimates.

### Changes to EAC's this month:

- Takitimu North Link Stage 1** – s 9(2)(g)(i)
- SH1/29** – Latest estimates provided in March Governance Group pack, increase owing to escalation rates.

s 9(2)(g)(i)

### Upcoming changes to EACs:

- Papakura to Drury** – Estimates will be updated once revised costs for stage 1B1 are submitted as part of the upcoming tender bid. Team expects increase owing to escalation pressure.
- Northland Package and South Auckland Package** – s 9(2)(g)(i)
- O Mahurangi and Ō2NL** have been updated to reflect Oct 22 estimates due to uncertainty within forecasted escalation. Updates to EACs will be provided by project team to their Project Steering Committee over coming month.

The latest escalation rates for Quarter 3 of 2023 have been received from Infometrics. The programme will continue to monitor the effect of this on project cashflows and ensure latest forecasts are applied to SMO14 estimates.

# Schedule and Milestone Report



Walnut Ave has been completed

### Programme Commentary

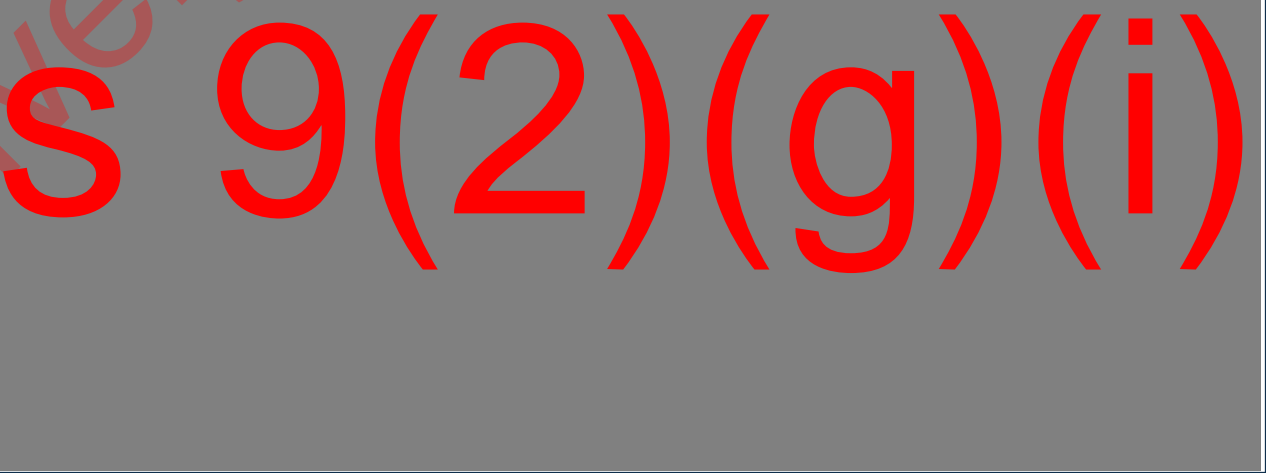
- Whilst construction dates largely remain on track to baseline, there remains on-going risk to critical-path milestones for several projects, which includes:
  - Takitimu North Link Stage 1 – s 9(2)(a)
  - Queenstown, Rolleston and Brougham St – Still uncertainty around scope and construction schedule timelines.
  - Melling – s 9(2)(g)(i)

The risks and associated mitigations will be monitored as part of the programme's wider quantified risk assessment work, to understand the potential impact to schedule and costs.

Ongoing milestone slippage as the project teams continue to revise their schedules. 31 major milestones have been delayed with half of these stemming from Rolleston.

Northland Package and South Auckland Package (including SH22 Drury Corridor and Waihoehoe Road) will be added to this report when schedules are finalised and Business Case approved.

### Project Schedule and Critical Path



# Project Readiness Status

Projects	Construction start date as per 2022 Briefings	Next major milestone	State of Readiness		
			Stable Scope	Property purchase	Consenting
Takitimu North Link Stage 1 (Imp)	Underway	s 9(2)(f)(iv)			Extreme
SH73 Weedons-Ross Road (Imp)	Underway				
O Mahurangi/Penlink (Imp)	Underway				
SH1-29 Intersection Improvements (Pre Imp)	Mid 2023				
SH58 Safety Imps – Stage 2 (Imp)	Mid 2023 (Stage 2B)			Trending GREEN	
Queenstown Package (Pre Imp)	Mid 2023				
SH1 Tinwald Corridor Improvements (Imp)	Mid 2023				
SH1 Papakura to Drury (Imp)	Stage 1B1 – Mid 2023				
SH2 Melling Efficiency & Safety (Pre Imp)	Late 2023			Trending AMBER	
SH75 Halswell Rd Imps (Pre Imp)	Mid 2024				
Brougham St Corridor Improvements (Pre Imp)	Late 2024		Worse		
Rolleston Access Improvements (BC)	Early 2025		Trending RED		
Ōtaki to North of Levin (Pre Imp)	2025				
Takitimu North Link Stage 2 (Pre Imp)	N/A				
Waihoehoe Road (Drury) Upgrade (Pre Imp)	TBC				
SH22 (Drury) Corridor Upgrade (Pre Imp)	TBC				

Readiness ratings are assigned by the programme Subject Matter Experts and reflects the programme's view of status. **RED** or **AMBER** may not necessarily mean that management intervention is required. Over time all projects would trend to **GREEN** as they enter or near construction with all property, scope and consenting issues resolved.

## Scope

**RED** status reflects scope definition still to be completed/confirmed.

- Queenstown is showing **RED** to s 9(2)(g)(i)
- Ō2NL is showing **RED** to s 9(2)(g)(i)
- Brougham St is now **AMBER** and Rolleston Access Improvements is trending **RED** to reflect uncertainty due to cost increases in the Canterbury Package. s 9(2)(g)(i)

## Property

**GREEN** to **RED** status reflects scaled risk based on timeframe to construction start.

- Takitimu North Link Stage 1 – s 9(2)(a), s 9(2)(g)(i)
- SH2 Melling – **RED** reflects tight delivery timeframes s 9(2)(a), s 9(2)(g)(i)
- Brougham St Corridor Improvements and Rolleston Access Improvements – **RED** reflects the fact that design and land requirements are not yet confirmed.
- Ō2NL – **RED** s 9(2)(g)(i)

## Consenting

RAG status relates to the state of readiness for construction. Projects rated **AMBER** still need some or all designations, consents or other statutory approvals s 9(2)(g)(i). In most cases the pre-lodgement work is underway, or the application package has been lodged.

Projects not yet lodged will be subject to recent and further changes to the resource management framework (e.g. NPSs for Highly Productive Land and for Indigenous Biodiversity). There are now five projects which may be lodged after the new Natural and Built Environments Act comes into effect. This may not increase consenting risk (depending on final project scope) but may create some uncertainty for the process. A review of the consenting strategies for some projects may be required.

s 9(2)(g)(i)



# Upcoming Significant Decisions

Two additional significant decisions added this month:

s 9(2)(f)(iv)

Contracts and Tenders above \$40m are shown below. s 9(2)(f)(iv)

s 9(2)(f)(iv)

s 9(2)(f)(iv)

# Programme Risk Management

## Key Programme Risks

This month Consenting risk has been deemed as trending towards medium as many of the substantive consents have been granted. In addition, Property has moved from High to Extreme reflecting the property acquisition challenges increasing in some significant projects.

s 9(2)(g)(i)

### Escalation & Cost Pressure - Issue

Infometrics have provided their latest update to escalation (up to quarter ending March 23). s 9(2)(g)(i)

Overall, there has been a ~30% retraction from February 2023 escalation amounts for the programme. The lower forecast rates will have more of a financial effect to projects that have significant forecasted spend for the next financial year, such as O Mahurangi and Melling (Riverlink). The programme will continue to monitor the effect of the latest escalation trend and whether this will start to have a significant impact to overall programme costs.

### Resources Risk: Sector capacity

We remain optimistic that we have the global resource pool to deliver the NZUP programme as it stands. We are monitoring bidder interest for SH22 Urbanisation Pre-Implementation Stage 2B to see if there are any impacts to resources due to weather-related recovery works. We are working with other programmes of work, including the NLTP, to ensure optimal timing of projects to the market.

Current Programme Risk Landscape*			
Extreme Risk	High Risk	Medium Risk	
<ul style="list-style-type: none"><li>• <b>Funding:</b> s 9(2)(g)(i)</li><li>• <b>Escalation:</b> Escalating input cost, labour, material, property and delivery – being managed as an issue</li><li>• s 9(2)(g)(i)</li></ul>	<ul style="list-style-type: none"><li>• <b>Delivery Improvement:</b> Outcomes not achieved</li><li>• <b>External Capacity:</b> External partner and stakeholder capacity to support programme</li><li>• <b>Local Authority:</b> Stakeholders' expectations are not met</li><li>• <b>Operation:</b> Inadequate project management practices and disciplines</li><li>• <b>Resources:</b> Inadequate internal &amp; external programme resource</li><li>• <b>Property:</b> Unsuccessful and costly property acquisition</li></ul>	<ul style="list-style-type: none"><li>• <b>Score card:</b> 5% value of all tender contracts awarded to Māori SMEs requirement not achieved</li><li>• <b>Procurement:</b> Market Concentration</li><li>• <b>NZUP Initiatives:</b> Programme initiatives / improvements not promulgated and embedded across Waka Kotahi</li><li>• <b>Data Quality:</b> Inadequate programme data quality/ currency and consistency</li><li>• <b>Resources Management Legislation:</b> On-going changes to resource management legislation and policy</li><li>• <b>Consents:</b> Project consents and other statutory approvals delayed (either lodgement or statutory process)</li></ul>	

\* Key project specific risks can be found in the sponsor commentaries.

# NZ Upgrade Programme – Sponsor Commentary

Region	Project name	Overall Health Status (RAG)	Schedule Health Status (RAG)	Budget Health Status (RAG)	Sponsor Commentary
Northland	Whangarei to Port Marsden Highway Safety Project (Rescope)	●	●	●	Project status is <b>GREEN</b> . Project team has been re-established, with some resource gaps remaining. An external Project Manager has been recruited for a 4-month period while we recruit for an internal resource.
		Previous Month <b>GREEN</b>	Previous Month <b>GREEN</b>	Previous Month <b>GREEN</b>	<p>s 9(2)(g)(i)</p> <p>Integration meetings across all projects in the Whangarei to Te Hana corridor have commenced with inclusion of Operations &amp; Maintenance team members and other workstreams. The benefit of these meetings is already apparent with several opportunities identified for reducing potential rework or leveraging off each other.</p>
Auckland	Papakura to Drury (Imp)	●	●	●	Stage 1A construction is progressing well, noting that the ministerial visit to mark the completion of Park Estate Bridge has been rescheduled to Sunday 2 July with the blessing remaining in place for Friday 16 June. The Culvert Extension variation recommendation was endorsed to proceed by the PSC in late May and is now going through the appropriate delegation pathway for approval. North Island Main Trunk (NIMT) works at Drury are proceeding well with bridge beam lifts commencing on the 14th June.
		Previous Month <b>RED</b>	Previous Month <b>AMBER</b>	Previous Month <b>RED</b>	<p>Stage 1B1 IFT documentation is due for release on 14 June, slightly later than expected due to final review of documentation prior to release. The tender period will be for 12 weeks.</p> <p>Stage 1B2 detailed design is nearing 50%, although the decision on the Notices of Requirement was extended by the EPA until late June.</p>
	O Mahurangi/ Penlink (Imp)	●	●	●	The project is progressing according to programme and tracking within budget for P50 estimate. The RAG status is <b>GREEN</b> .
		Previous Month <b>AMBER</b>	Previous Month <b>GREEN</b>	Previous Month <b>AMBER</b>	<p>There is a renewed focus on transparency and collective problem solving. Site works is still progressing exceptionally well, ahead of programme with a neat, well organised approach.</p> <p>Access to the eastern abutment of the Weiti River Bridge (BR06) is proving more challenging than originally envisaged. This is the current key concern of the team as it carries the potential to delay the project.</p>



# NZ Upgrade Programme – Sponsor Commentary

Region	Project name	Overall Health Status (RAG)	Schedule Health Status (RAG)	Budget Health Status (RAG)	Sponsor Commentary
	South Auckland Package	●	●	●	<u>South Auckland Package (SAP)</u>  s 9(2)(g)(i)
Auckland (continued)	Manukau to Takaanini Rd Access & Safety (Detailed Business Case)	●	●	●	<u>Manukau to Takaanini Access &amp; Safety Business Case</u> s 9(2)(g)(i)
		Previous Month GREEN	Previous Month GREEN	Previous Month GREEN	Despite time constraints, overall project health remains GREEN.
	Waihoehoe Road (Drury) Upgrade (Pre-Imp)	●	●	●	<u>Waihoehoe Rd Urbanisation</u> Project has appointed GHD to progress pre-implementation stage 2B (detailed design). Early stages of property acquisition is underway with valuations and s18 notices progressed. A risk adjusted schedule will be baselined this month.
		Previous Month AMBER	Previous Month AMBER	Previous Month AMBER	Overall status is AMBER s 9(2)(g)(i) This will be managed within the overall NZUP SAP allocation.
	SH22 (Drury) Corridor Upgrade (Pre-Imp)	●	●	●	<u>SH22 Urbanisation</u> Project on track to complete pre-implementation stage 2A (land requirement plans) early in June and going to market to procure stage 2B (detailed design) on 19 June 2023. A risk adjusted schedule will be baselined this month.
		Previous Month AMBER	Previous Month AMBER	Previous Month AMBER	Overall status is AMBER.

# NZ Upgrade Programme – Sponsor Commentary

Region	Project name	Overall Health Status (RAG)	Schedule Health Status (RAG)	Budget Health Status (RAG)	Sponsor Commentary
Waikato & Bay of Plenty	SH1/29 Intersection Improvements (Pre-Imp)	<div></div>	<div></div>	<div></div>	The project has an <b>AMBER</b> status <b>s 9(2)(g)(i)</b> . Tender document preparation is ongoing with the expectation that the tender will be released in June, with the intention of contract award early August.
		Previous Month <b>AMBER</b>	Previous Month <b>AMBER</b>	Previous Month <b>AMBER</b>	
	Takitimu North Link Stage 1 (Imp)	<div></div>	<div></div>	<div></div>	Project RAG status remains <b>RED</b> <b>s 9(2)(g)(i)</b> .
		<div></div>	<div></div>	<div></div>	<b>s 9(2)(g)(i)</b>
		Previous Month <b>RED</b>	Previous Month <b>RED</b>	Previous Month <b>RED</b>	
	Takitimu North Link Stage 2 (Pre-Imp)	<div></div>	<div></div>	<div></div>	Project RAG status remains <b>RED</b> given the number of <b>AMBER</b> factors (risk, schedule, engagement)
		Previous Month <b>RED</b>	Previous Month <b>AMBER</b>	Previous Month <b>AMBER</b>	An emerging preferred alignment option was endorsed by PSC in December 2022 with formal feedback having now being sought from project partners and stakeholders and affected landowners. Partner and stakeholder feedback has been balanced with no red flags, but all have noted the importance of feedback from tangata whenua.






















# NZ Upgrade Programme – Sponsor Commentary

Region	Project name	Overall Health Status (RAG)	Schedule Health Status (RAG)	Budget Health Status (RAG)	Sponsor Commentary
Manawatu / Whanganui	Ōtaki to North of Levin (Ō2NL) (Pre-Imp)	●	●	●	<p>The overall project status is changed from <b>RED</b> to <b>AMBER</b>. § 9(2)(f)(iv)</p>
		Previous Month <b>RED</b>	Previous Month <b>GREEN</b>	Previous Month <b>RED</b>	<p>We have currently been allocated § 9(2)(i) for the pre-implementation and property purchase phases and are currently tracking <b>GREEN</b> on the budget for these activities.</p> <p>Our main areas of focus are on consenting, procurement, broader outcomes and property.</p> <p>Our consenting and legal teams are continuing to work through the submission and prepare for the Environment Court hearing in Spring 2023. As a result of recent report submissions, we are seeing an increased risk on scope through Councils requesting some significant additions to the scope of the project. Whilst we aim to work these through with the Councils these are likely to have a final determination made by the Environment Court and if found in their favour would add significant cost to the overall project.</p> <p>Our procurement process continues to make good progress as we received responses for our expression of interest in May. The team are working closely with NZUP and the Riverlink team to take on board lessons learnt from recent projects. § 9(2)(g)(i)</p> <p>There was support from the forum for the recommendation. Draft procurement strategy will be ready by June.</p> <p>Property continues to schedule, and we have now achieved the purchase of 43% of the required property.</p> <p>§ 9(2)(g)(i)</p>

# NZ Upgrade Programme – Sponsor Commentary

Region	Project name	Overall Health Status (RAG)	Schedule Health Status (RAG)	Budget Health Status (RAG)	Sponsor Commentary
Wellington	SH58 Safety Improvements – Stage Two (Imp)	●	●	●	The project status is <b>GREEN</b> . The SH58 Safety Improvements project has two components. Stage 2A (Mount Cecil Road to Harris Road) achieved practical completion on 11 July with the final surfacing being completed in December following the winter shutdown. Median barrier is complete.
		Previous Month <b>GREEN</b>	Previous Month <b>GREEN</b>	Previous Month <b>GREEN</b>	Land requirement plans have been completed for Stage 2B (Moonshine Road to Transmission Gully (TG) and landowners have been approached for agreement. We <b>s 9(2)(a)</b>  Construction of the first section of SH58 Stage 2B (Harris Road to Moonshine Road) was awarded to Downer NZ at a contract price of <b>s 9(2)(g)(i)</b> on 7 December 2022. This results in Stage 2B effectively commencing 8 months ahead of baseline (1 August 2023). All consents have been received, and construction is underway. A full weekend road was completed in the weekend beginning 28 April for critical pavement work. This resulted, as expected, in similar congestion on Saturday to a weekday peak with 30-minute travel delays. On Sunday there were no delays to traffic.  The Moonshine Road to Transmission Gully length, which is the last stage in the project, is targeted to commence in November 2023. It is proposed to commence with the section from Flighty's Road to TG to provide additional time for property purchase between Moonshine Road and Flighty's Road. Regional consents have been received and requests for further information from Porirua CC on the Notice of Requirement have been responded to. PCC have indicated that they are comfortable with the responses. We expect PCC will limited notify the NOR.
	SH2 Melling Efficiency & Safety Improvements (Pre Imp)	●	●	●	The project made significant positive progress in May. However, the project remains <b>AMBER</b> as we actively manage key partner, commercial and property risks.
		Previous Month <b>AMBER</b>	Previous Month <b>GREEN</b>	Previous Month <b>AMBER</b>	<b>Alliance:</b> We are through week seven of the IPAA phase. Lots of good work across work streams, with more than 60 people on board full-time and over 100, including those working part-time as they transition off other jobs. On 22 May, we moved into Majestic Centre for the IPAA phase. Co-location has helped with productivity, collaboration, communication and culture. A good step forward. However, with the focus on moving quickly (significant time pressure 26-week IPAA), some key foundational work hasn't progressed as far as we would like. The PAB is meeting fortnightly and is currently examining the detailed IPAA schedule and TOC delivery risks, including addressing the gaps in the collaborative ways of working. We aim to resolve this by the 13 June PAB meeting. Key work in May included: IPAA risk workshops, 15 ideas (value engineering) design workshops, confirming concept designs, and developing earned value.  RiverLink Partner Agreement (RPA): Work continues, defining the GWRC, HCC and Waka Kotahi governance and commercial arrangements for the PAA phase. KPMG is working with the partners to detail the agreed commercial principles. A commercial advisory group, including the National Manager Commercial Delivery and Chief Advisor, Engineering, provides challenge and oversight for this work.  <b>Property:</b> <b>s 9(2)(g)(i)</b>  • KiwiRail property agreement - Waka Kotahi has met with KiwiRail's Property lead and is drafting a property agreement for their consideration.  Communications & Engagement: Communications support continues for tranches of tenancy termination notices on Pharazyn Street/Block Road/Marsden Street, as well as preparations for the demolition and removal of houses. Engagement meetings continue with the Hutt Valley Chamber of Commerce, including providing notice of early works RFPs for local businesses, fortnightly catchups with the Chief Executive, and a Business Advisory Group meeting to introduce key Alliance team members.  Given the critical IPAA stage of RiverLink, discussions are underway with Transport Services National Managers to strengthen delivery and project governance.

# NZ Upgrade Programme – Sponsor Commentary

Region	Project name	Overall Health Status (RAG)	Schedule Health Status (RAG)	Budget Health Status (RAG)	Sponsor Commentary
Canterbury	Brougham St Corridor Improvements (Pre-Imp)				<p>There are no major updates to report for the Canterbury package. Commentary remains largely as per the previous month and is noted below.</p> <p>SH1 Rolleston Access Improvements – DBC has identified a preferred option. An internal phase readiness review (previously known as stage gate) has been completed, which had an amber/green rating. s 9(2)(g)(i)</p> <p>SH76 Brougham Street Corridor Improvements – DBC. The pre-imp tender has been awarded. Schedule status remains AMBER to reflect s 9(2)(g)(i)</p> <p>SH75 Halswell Road Improvements – DBC has been approved and is in the pre-implementation phase. As s 9(2)(g)(i)</p> <p>SH73 Weedons-Ross Road, SH73 West Melton Improvements - Good progress has been made, and we are ahead of schedule with the completion ceremony held in April with stakeholders and the local community</p> <p>SH1 Tinwald – We are aiming to start construction in mid/late 2023.</p> <p>SH1 Walnut Ave – Construction was completed in November 2022.</p> <p>s 9(2)(g)(i)</p>
		Previous Month AMBER	Previous Month AMBER	Previous Month AMBER	
	Rolleston Access Improvements (BC)				
		Previous Month RED	Previous Month RED	Previous Month RED	
	SH75 Halswell Road Improvements (Pre-Imp)				
		Previous Month RED	Previous Month AMBER	Previous Month RED	
	SH73 Weedons-Ross Road Intersection (Imp)				
		Previous Month GREEN	Previous Month GREEN	Previous Month GREEN	
	Walnut Avenue Intersection Improvements (Post-Imp)				
		Previous Month AMBER	Previous Month GREEN	Previous Month AMBER	
	SH1 Tinwald Corridor Improvements (Imp)				
		Previous Month GREEN	Previous Month GREEN	Previous Month GREEN	
Queenstown	Queenstown Package (Pre Imp)				<p>s 9(2)(g)(i)</p>
		Previous Month RED	Previous Month RED	Previous Month RED	

# Communications & Engagement

## Overview/Highlights

Community engagement and briefings has been a key focus this month. Several project teams have some interesting upcoming community engagement and project stories. Melling also had the alliance contract signing this month.

## Issues/Risks

**Takitimu North Link Stage 1:** s 9(2)(g)(i)

**Takitimu North Link Stage 2:** SH2 Corridor receiving increased public scrutiny due to significant frustration over congestion, media, and political interest have made SH2 a hot topic. Takitimu North Link Stage 2 is particularly high interest in this environment, with issues relating to staff safety considered a potential high risk.

**O Mahurangi:** Weiti Bridge construction programme timeline is likely to be impacted due to access issues. Work is underway to confirm the impacts, but this would be a reputational risk if not mitigated. s 9(2)(g)(i)

## Communications & Engagement Activity

**SH1 Papakura to Drury:** s 9(2)(g)(i)

**O Mahurangi:** Community survey to measure communication and engagement. Community drop-in event providing project updates on the bridge work and how they will be impacted. Monthly ISC audit for Stakeholder credits is underway.

**Ōtaki to North of Levin:** Increased media interest in project funding and delivery, several media queries came this month. Several briefings were prepared and delivered to key stakeholders in the region.

**Takitimu North Link:** Girls Planning underway for Girls with Hi Vis careers event – MPs Todd Muller and Jan Tinetti have been invited by campaign organisers, Connexis. Whānau Open Day held by contractor testing activities and engagement ideas for children.

**Takitimu North Link Stage 2:** Landowner engagement was undertaken in late March/early April. Several still opposing access for investigations. Continued property and impacts discussion with s 9(2)(a) owners. Public open day cancelled due to SH2 Corridor current environment.

**SH2 Melling Interchange:** Alliance contract signing event held on 2 May with Minister, HCC Mayor and Chair of GW. Several [media articles](#) shared this news. Communications and engagement work carried out in preparation for the first house removal and relocation, set to occur 7 June. Parking transition plan is progressing well, with a draft plan written. Needs to be adequately communicated to ensure residents, commuters and businesses are informed and onside.

## Stakeholder Engagement

### What stakeholders are saying (themes)

s 9(2)(g)(i)

## Upcoming Activities

**O Mahurangi:** Visit to local school to engage and inform about the project from an engineering perspective.

**Takitimu North Link:** Girls in hi-vis event, story about last year participant entering the industry.

**SH2 Melling Interchange:** Greater Wellington Chair fronting media and community opportunities in mid-June. Police and Fire Service are scheduled to use some buildings scheduled for demo for training purposes. Media and community comms opportunities being looked at.

**Queenstown Package:** Consent hearing being held this month from the 19 June.

**SH1/29** Communications is being prepared on the announcement of the timeframes for going to tender and construction for this project



# Iwi Engagement & Treaty Partnership

## Ngā Pūrongo | Key Themes

### Genuine Partnership

Across several projects we are working closely with mana whenua and iwi, including monthly mana whenua steering groups, iwi integration meetings, and hui to discuss how we can continue to work closely together.

### Cultural Capability Building

Projects teams are working closely with local iwi discussing cultural significance within the project areas. Project teams are working to continue to be guided by mana whenua principles and are actively working towards an increased understanding of how to work with iwi in an alliance context.

### Risks

Takitimu North Link Stage 1: **s 9(2)(g)(i)**

### Broader Outcomes – Māori Business Engagement and 5% Contract Value

The programme has undertaken a review to document and understand the current baseline of Māori business engagement across projects. The results are wide ranging from little or no engagement, through to clear targets being considered as part of KRAs. We will also be communicating with the Commercial and Corporate Procurement Team as they develop initiatives to gain industry level Information and how this may provide data for NZUP projects. Future work will be progressed when we have the skills and capability in the team following successful recruitment into the vacant NZUP Principal Māori Advisor position.

## Ngā Hīnonga | Projects

**O Mahurangi:** The Alliance engage with iwi through Te Aukaha, the projects iwi working group. A focus has been on developing the groups work programme and specific KPI. Co-design work has begun on the Cultural and Environment Design Framework (CEDF) and landscaping opportunities.

**Papakura to Drury:** Puna Awarau, a Māori specialist consultancy firm, onboard to support Māori business opportunities with Fulton Hogan for Papakura to Drury 1B1.

**SH1 Rolleston:** Relationship with rūnanga continues to grow via hui and other NZUP engagements.

**SH1 Tinwald corridor improvements:** Te Rūnanga o Arowhenua assisting in preparations for the 1 July site blessing/sod turning.

**Brougham Street:** **s 9(2)(a)** our CAG rep supports the Bridge Feedback Group (BFG) and has provided his feedback to the group. He has also outlined how he see art being incorporate into the project. We need to look into the best way to engage a Māori artist to collaborate on this project. I have had a future short discussion on this and **s 9(2)(a)** as an artist in mind. We want to set up a meeting to discuss farther now that the consultants are on board.

**Melling:** Monthly meetings with Mana Whenua Steering Group, with update from project director and partner leads as required. Chamber of Commerce is facilitating discussions on trades training and employment with local iwi, MSD, and wider sector. Project name transition is progressing well and expected to be implemented over the next month. Early works contractors working well with local iwi in terms of job opportunities, training, and supply of chattels and a house from Demo.

**Takitimu North Link Stage 1:** **s 9(2)(g)(i)**

**s 9(2)(g)(i)**. Existing SH2 programme business case kicked off this month including the first official workshop (function definition). This was well attended by Councils and almost all our tangata whenua partners in this rohe. **s 9(2)(g)(i)**

**South Auckland Package:** Continuing monthly IIG hui and additional working group hui where needed. Recent hui have focused on final feedback session for Manukau and Takaanini business case and consenting and stormwater for SH22. Upcoming hui to focus on partnership strategy and procurement update.