

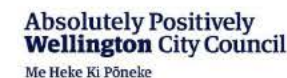


LGWM Programme

Monthly Report for

January 2023

Issued on 10 February 2023



Programme Director's Report

This month the programme status **section 9(2)(g)(i)** monitored closely for effectiveness **section 9(2)(g)(i)** reported as appropriate. Mitigation plans are in place to address these risks, and will be

- **section 9(2)(g)(i)**
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- Several engagements are planned for the Programme over the first half of the year. The Golden Mile Early Works letters go out on 10 February 2023, LGWM will be active in "O" week for Victoria and Massey Universities and in March, consultation will begin on several City Street's Programmes and Traffic Resolutions for Golden Mile. The Programme Director spoke at the Urban Development Institute of New Zealand breakfast on 9 February 2023 and a pre-recorded interview with Access Radio with the Programme Director is planned to air in late February 2023.
- The Governance Reference Group (GRG) resumes on 20 February 2023 with a refreshed membership. Joint Councillor Briefings will resume shortly afterwards. These play a crucial role in maintaining alignment at a political level amongst the five programme partners.
- **section 9(2)(g)(i)**

Governance activity and upcoming significant decisions

LGWM Partnership Board

Update

The Board's first meeting of the year was held on 8 February 2023. The Board reviewed critical priorities across all projects for the year ahead, and considered the following:

Aotea Quay Roundabout funding and Thorndon Quay Hutt Road update

- To seek agreement on partner funding for the implementation of the Aotea Quay roundabout, obtain Partnership Board endorsement to award the physical works contract and to provide an update on Thorndon Quay and Hutt Road

Land use scenarios for the Mass Rapid Transit detailed business case phase corridor development framework, and next steps for Urban Development

- The report seeks Board endorsement of the Land Use Scenarios to be taken forward into the MRT Detailed Business Case phase; provides the Corridor Development Framework for information; and seeks in-principle agreement to Wellington City Council (WCC) taking a lead role in next steps for Urban Development.

Golden Mile refresh of communications and engagement strategy

- Updated communications and engagement strategy for the Golden Mile Revitalisation (GM), in light of recent decisions

LGWM Governance Reference Group

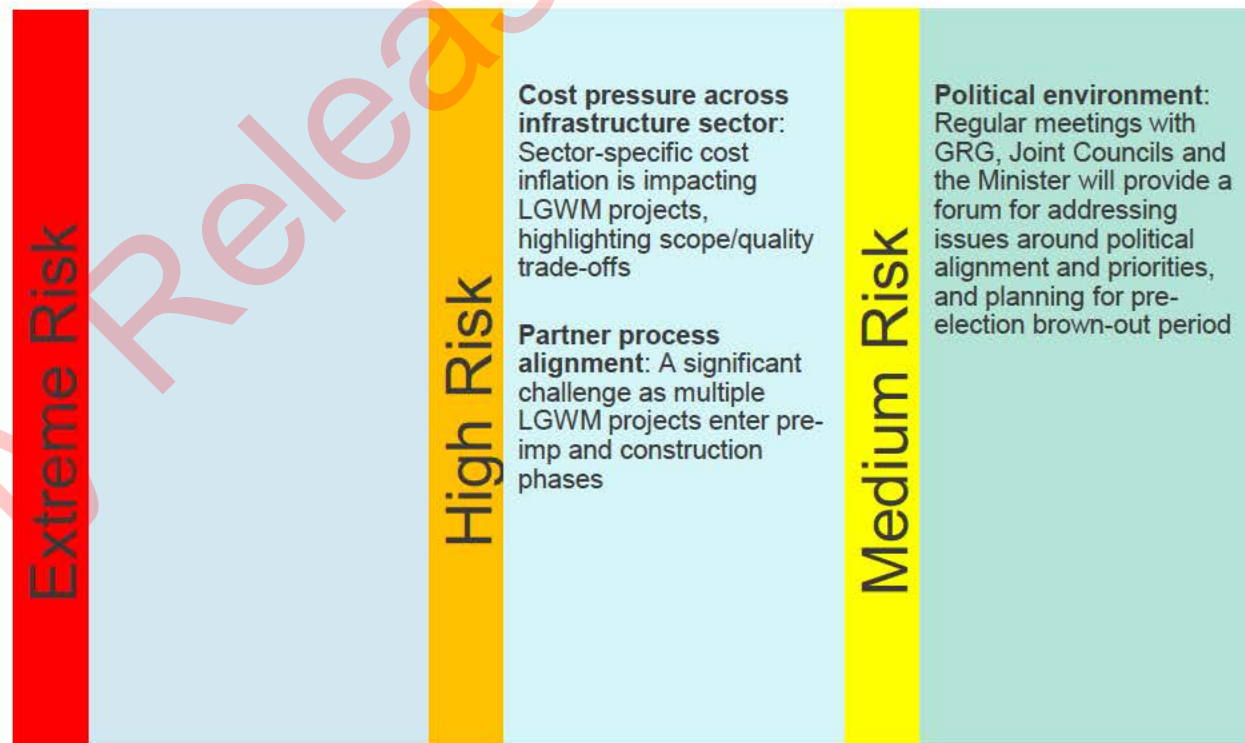
Update

GRG membership has been confirmed and the first meeting for 2023 is scheduled for 20 February. The agenda focus on the strategic overview for 2023, summaries of key LGWM projects, and risk management, specifically cost escalation pressures in the Transitional (3 year and City Streets Programmes) Programme.

Risk Management Summary – Key Programme Risks

Monthly Risk Update

Risk	Description	Risk Level	Key Additional Controls
Political environment	General election in late 2023 means a Q3 cut-off for major decisions. Councils' long-term planning may impact timing and prioritisation of LGWM projects	Medium	Regular meetings with GRG, Joint Councils and the Minister. LGWM leadership and Board to focus on meeting timeframes for key Transformational Programme decisions
Cost Pressure	Cost escalation risk across the infrastructure sector is impacting LGWM project budgets	High	Developing options for managing cost pressure while ensuring best value. Waka Kotahi Board requested a review of managed costs for the Programme in early 2023.
Misalignment with partner processes	Critical paths require a high degree of integration with partners' processes in areas such as funding approvals, communications, property, traffic regulation and consenting	High	Ensuring integration through end-to-end project-management, enabled by adding capability within LGWM and enhanced partner-lead resource for managing peak-load and responding quickly to emerging challenges



Key Programme Risks – Next Steps

- **Political environment:** The Governance Reference Group (GRG) resumes regular meetings on 20 February 2023 and will set a strategic agenda for its meetings for 2023, given key project milestones and upcoming decisions and the need for a joined-up approach to public engagement. LGWM will continue to brief joint Councils regularly on programme milestones, benefits and challenges.
- **Cost escalation:** A focus on Programme and Project Management Practice to assist with effectiveness and efficiency. Enhanced senior financial capability within LGWM and periodic project assessments to identify options for managing cost pressure and delivering best value. These two actions will provide the Board with analysis and options at each key decision-point.
- **Partner processes:** Building LGWM's PMO and senior leadership capacity (alongside increased programme support resource within partners) will enable greater focus on medium to long term process integration.

Project updates

	Project	Start	Finish (Approved)	Phase	Budget \$m	section 9(2)(g)(i)	Comment
Three-Year Programme	Thorndon Quay Hutt Road	Dec-21	Apr-23	Pre-Implementation	12.0	section 9(2)(g)(i)	section 9(2)(g)(i)
	Golden Mile	Nov-21	Feb-23	Pre-Implementation	5.7		Trial-pit investigations begin on 19 February along the Golden Mile (between Manners Street, Willis Street, and southern Lambton Quay) to map and analyse the environment beneath the pavement, including utilities and geo-technical aspects. These should be completed by the end of March. LGWM is collaborating with WCC on communications, and addressing parking and business disruption, in preparation for construction commencing in September 2023.
	Central City Pedestrian Improvements	Jul-21 Apr-22	Mid-22 Late-22	Detailed Design Construction	0.6 1.8		Work continues on the waterfront at Harris/Jervois Quay with an expected finish date of end of February. The entire route is scheduled to be finished by the end of July 2023
	Cobham Drive shared crossing and safer speeds	Jul-19	Nov-22	Post - Implementation	2.4		Cobham Crossing officially opened to the public on Tuesday 31 Jan, with no LGWM official opening event. As the project has moved into monitoring and handover, we will not be reporting further through these updates.
People-Friendly City Streets	People-Friendly City Streets	Oct-21	Jun-24	SSBC	10.8		The City Streets Programme is progressing well. Projects are in different stages of design work and engagement, with community feedback being section 9(2)(g)(i) March is a critical date for public engagement on these projects. It will be important to ensure all partners are aligned and on message as this will be the first time we are engaging on removing carparks from residential streets where many homes have no off-street alternative.
Transformational Programme	Mass Rapid Transit	Mar-20	Late-22	IBC	6.2		section 9(2)(g)(i). Work is progressing under an interim contract, with the Consortium team now on site working alongside the LGWM team.
	Strategic Highway Improvements	Mar-20	Late-22	IBC	5.8		The DBC work programme is operating under very tight deadlines in order to conclude the detailed analysis to undertake public engagement on the Mt Victoria tunnel alignment (Parallel or Diagonal tunnel), and Newtown sub option alignment mid 2023, and to enable partner decision making to confirm the preferred option following public engagement. The urban development and transport assessment requirements are also due mid 2023 to support the partner mode confirmation decision
	Travel Demand Management	Jul-21	Mid-22	SSBC	2.3		The team is working on the final elements of the project plan, as well as setting up the team so that GWRC and WCC can start leading the programme delivery, supported by LGWM

Communications, media & engagement

LGWM in the media

There has been positive and negative coverage of the Cobham Drive Crossing over January:

- Simeon Brown criticised the cost of the Cobham Drive Crossing.
- In response, an article was written on the accidents that have occurred along Cobham Drive in the past. Media coverage and social media sentiment was mostly balanced.
- An alleged near-miss at the crossing during the time between initial installation and actual opening, but this was not confirmed by LGWM contractors. On opening a complaint was received about cars running the red light. An immediate response was launched to ensure monitoring of the crossing via cameras and police were advised.

Issues/Risks

section 9(2)(g)(i)

Proactive content

Proactive content in various stages of production includes: a video series on pedestrianised streets with Cam Perkins, pilot lead for People-friendly City streets (done and awaiting publication approval); staff profiles (awaiting release), an interview with a young bus driver who also happens to be a cyclist and fierce urbanist (awaiting approval/direction from Greater Wellington).

Communications & Engagement Activity

Golden Mile

Letters notifying residents and business of the Golden Mile trial pits were scheduled to be sent out on 8 February, with further public relations material to be released on 17 February prior to the pits being started on 19 February.

Traffic resolutions for Golden Mile will be notified in March, for consideration at the 5 May Council meeting

City Streets

3 City Streets engagements – Taranaki-Wallace-John Streets, Featherston-Southwest City, and Miramar-City – will begin in late March.

Transformational Programme

Consultants have submitted the MRT/SHI overarching communications and engagement strategy and review by the programme is underway. The strategy will be shared with the Minister's office.

Programme-Wide

The Programme is attending several Victoria University and Massey University "O" Week events. O week events reach 5,000 - 7,000 students, many of them new to the city. Students are major users of public transport and active modes. They are a component of the younger demographic who are underrepresented in the public discourse on transport and urban development despite strong support for LGWM's objectives (including climate change). We will be talking to students about LGWM and our upcoming engagements and how can they get involved, and distributing a wall planner that has key info on LGWM, plus other LGWM-branded items.

We are implementing a stakeholder engagement plan for 2023, including working with WCC staff over the establishment of a Stakeholder Forum and considering how it will interface with the WCC Advisory Groups and the Sustainable Transport forum.

section 9(2)(g)(i)

Stakeholder Engagement: What stakeholders are saying (themes)

We have seen balanced commentary on the Cobham Crossing to date.

Recent engagement with business owners impacted by the Proposed Golden Mile works suggests some leases are not being renewed, some businesses are considering closing or shifting from their Golden Mile location. Disruption during construction, parking changes and future custom in the area is being discussed with concern.

section 9(2)(g)(i)