

NZ Upgrade Programme

Monthly Report for November 2022

ISSUED ON 20 December 2022



Proudly delivering

New Zealand
Upgrade
Programme



New Zealand Government

Executive Summary

Project Health RAG	Phase	Overall Health	Time	\$
Papakura to Drury	Imp			
South Auckland Package	DBC			
South Auckland - Waihoehoe Road (Drury) Upgrade	Pre-Imp			
South Auckland - SH22 (Drury) Corridor Upgrade	Pre-Imp			
O Mahurangi/Penlink	Imp			
SH1/29 Intersection Improvements	Pre-Imp			
Takitimu North Link Stage One	Imp			
Takitimu North Link Stage Two	Pre-Imp			
Ōtaki to North of Levin (Ō2NL)	Pre-Imp			
SH58 Safety Improvements – Stage Two	Imp			
SH2 Melling Efficiency & Safety Improvements	Pre-Imp			
Canterbury Package				
• Brougham St Corridor Improvements	Pre-Imp			
• Rolleston Access Improvements	BC			
• SH75 Halswell Road Improvements	Pre-Imp			
• SH73 Weedons-Ross Road Intersection	Imp			
• Walnut Avenue Intersection Improvements	Imp			
• SH1 Tinwald Corridor Improvements	Pre-Imp			
Queenstown Package	Pre-Imp			
Northland Package	Rescope			
Northern Pathway Alternative Investment	Rescope			

Communication & Engagement Highlights
Takitimu North Link – Winning the Roads & Highways category of the Bentley Systems international award.
O Mahurangi / Penlink – Sod turning in early December.
– Notice of Requirement and resource consent applications lodged this month.
SH1 Walnut Ave – Project completion event on 18 November and media release.

Sponsor Commentary

The programme status remains **RED** this month s 9(2)(g)(i)

s 9(2)(f)(iv)

s 9(2)(f)(iv)

Project milestones achieved in the month include the Takitimu North Link Stage One project team being recognised with an award in the Roads and Highways category at Bentley Systems 2022 Going Digital Awards in London. The SH58 Safety Improvements team have awarded construction of the first section of SH58 Stage 2B. This results in Stage 2B effectively commencing 8 months ahead of baseline. Walnut Avenue Intersection Improvements is substantially completed. The intersections are fully open to the public with the upgraded level crossing. An opening ceremony was held on the 18 November and the signals were switched on early in the evening.

Overall, 2022 has seen a significant and positive advancement of the programme and its outcomes, all achieved in the context of a challenging operating environment. We are continuing to turn our minds towards 2023 and beyond, including the decisions and milestones required for successful delivery, as well as how we transition our focus as the programme heads from a predominately pre-implementation phase into more of a construction phase environment.

Key Upcoming Project Decisions

Project	Milestone	Due
Rolleston	Business case approval	March 2023
s 9(2)(f)(iv)		

Programme Financials

Project (\$m)	Project Total Spent	% Spent to P50	Budget appropriated (to P50)	Joint Ministers Tagged Contingency	P95 Contingency Appropriated	Funding Allocation	P50 Latest Est. Oct 22	P95 Latest Est. Oct 22	Budget Health RAG Status
O Mahurangi/Penlink	101.0	s 9(2)(j)	s 9(2)(j)	s 9(2)(j)	s 9(2)(j)	830	s 9(2)(j)	s 9(2)(j)	●
Ōtaki to North of Levin (Ō2NL)	117.9					1,500			●
Higher risk	218.9					2,330			
Papakura to Drury	155.4					655			●
Takitimu North Link Stage One	157.1					655			●
SH2 Melling Safety Improvements	31.1					420			●
SH58 Safety Imp Stage Two	25.3					105			●
SH1/29 Intersection Improvements	4.7					40			●
Canterbury Package	30.1					300			●
Queenstown Package	15.9					115			●
Takitimu North Link Stage Two	18.1					57			●
Lower risk	437.9					2,347			
Northland Package	12.9					192			●
South Auckland Package	85.8					874			●
Northern Pathway Alt Investment	51.7					782.5			●
Rescoped	150.4					1,848.5			
Grand Total	807.1					6,525.5			

Month Financial Result

This month we report a monthly spend of **\$51.6m** (against a forecast of \$46m). The variance is mainly due to Ō2NL property early settlement (\$5m). The top three projects in terms of spend are: \$11.1m for Takitimu North Link Stage one, \$9.4m property purchase for Otaki to North of Levin, and \$9.1m for Papakura to Drury.

Estimates at Completion (EAC)

Excluding Takitimu Stage 2 and Northern Pathway Alt Investment, EAC values are as of October 2022 and reflect the latest estimates provided to Ministers. Estimates will be updated in 2023 to reflect the recent quarterly update to forecast escalation rates, as part of normal standard project practice.

Commentary on sector capacity and schedule

Whilst we remain confident that we have the global resource pool to deliver the programme as it stands, there are trends beginning to surface. We are starting to observe some of the firms that have been continuously successful in winning work are facing internal resourcing challenges. If we start to see this impact the resourcing of projects, we will look to take immediate corrective action to ensure delivery dates and the quality of our project is not affected. A focus for project teams has been improving the accuracy and re-evaluating schedule forecasts.

Commentary on high value/high risk projects

There are no major changes to the commentary on high value projects this month. s 9(2)(f)(iv)

- O Mahurangi/Penlink:** The team continues to confirm that scope can be delivered within the affordability threshold. However, critical to this is escalation and how much more will be above the baselined 2% rate.
- Ōtaki to North of Levin:** The Joint Ministers have approved the project to move to Pre-Implementation s 9(2)(g)(i)
- Takitimu North Link Stage One and Papakura to Drury:** s 9(2)(f)(iv)
- Riverlink/Melling:**

Cost Pressure Risk

The latest quarterly update on escalation rates have been released by Infometrics. Forecasted price index rates have remained relatively stable compared to the previous quarter update, with a slight rise in annual values for 23 FY and a minor drop for 24-25-26 FYs. The overall effect on the programme is minimal, with an approximate \$4-5m rise in total expected costs over the quarter. The programme's pessimistic outlook on costs remains.

Upward pressure on inflation remains owing to labour wage growth, exchange rates and continued rises in the official OCR set by the NZ Reserve Bank. The recent price falls in certain materials (steel) and freight indexes have offset some of the upward pressure on costs, but this hasn't been substantial. Forecasts for the next year show a slow return to lower inflation rates. The programme team will continue to provide the latest insights and updates to cost pressures to the Governance Group into 2023.

Project Readiness Status

Cost pressures are increasing the uncertainty over scope across a range of projects. Given scope clarity is key to consenting and property purchase progress this is presenting an increasing risk to schedules.

Projects *	Construction start date as per Baseline Report	Delivery phase	Next major milestone		State of Readiness		
					Stable Scope	Property purchase	Consenting
Takitimu North Link Stage One	Underway	Imp	Archaeological Authority Paper	Jan-22			
Queenstown Package	Early 2022	Pre-imp	Target Out-turn Cost to receive	Dec-22			
O Mahurangi/Penlink	Mid 2022	Imp	Property Purchase complete	Jan-23			
SH1-29 Intersection Improvements	Late 2022	Pre-imp	Environment Court decision	Dec-22		Previously Red	
SH58 Safety Imps – Stage Two	Mid 2023 (Stage 2B)	Imp	Physical Works	Late-23			
Brougham St Corridor Improvements	Mid 2023	Pre-imp	Notice of Procurement release	Jan-23			
SH73 Weedons-Ross Road Intersection	Mid 2023	Imp	Practical completion	May-23			
SH1 Tinwald Corridor Improvements	Mid 2023	Pre-imp	Detail Design complete	Jan-23			
SH1 Papakura to Drury	Stage 1B1 – Mid 2023	Imp	Stage 1B2 Prelim Design	Dec-22		Previously Red	
SH2 Melling Efficiency & Safety Imp	Late 2023	Pre-imp	Registration of Interest release – construction	Late-22	Trending Amber	Trending Amber	
SH75 Halswell Rd Imps	Late 2023	Pre-imp	NOR Lodgement	April-23	Trending Green		
Rolleston Access Improvements	Early 2024	BC	Detailed Business Case endorsed	Mar-23			
Ōtaki to North of Levin	2025	Pre-Imp	Specimen Design	Apr-23			
Takitimu North Link Stage Two	N/A	Pre-imp	Specimen Design	Mar-23			

*South Auckland Package projects will be individually included in this report from the new year, § 9(2)(f)(iv). Walnut Avenue is open to the public and has been removed from this report. Projects appear in order of construction start date.

Readiness is required by the time the construction contract is started, noting that some of the initial projects are being implemented in phases. Note that construction start is as per baseline report. Arrows show movement from prior report.

Scope

RED status § 9(2)(g)(i)

- Queenstown Package – Scope is showing RED § 9(2)(g)(i)
- Ō2NL – Scope is showing RED § 9(2)(g)(i)
- Melling Efficiency and Safety Improvements – § 9(2)(g)(i) the status trend toward AMBER. § 9(2)(g)(i).

Property

GREEN to RED status § 9(2)(g)(i). Status should trend to AMBER/GREEN § 9(2)(g)(i). There are 58 property interests in negotiation that are forecast to settle in 2022/23, with active negotiations to commence later this year on a number of other projects (excluding re-scoped projects).

- Papakura to Drury Stage 1B1 – GREEN following successful LARS mediation. Key property secured with settlement due in December meaning Project can now proceed with certainty.
- SH1/29 Intersection Improvements – GREEN following agreement for full purchase of key property (TDL). Agreement included early access for investigation & all legal proceedings being discontinued.
- Takitimu North Link Stage One – RED due to one remaining property at northern end of project to be delivered by January 2024. § 9(2)(i)
- SH58 Safety Improvements - RED § 9(2)(g)(i)
- Melling Efficiency & Safety Improvements – RED § 9(2)(g)(i)
- Rolleston Access Improvements – RED § 9(2)(g)(i)
- Ō2NL – RED § 9(2)(g)(i)

Consenting

RAG status relates to the state of readiness for construction. Projects rated AMBER still need consents or other statutory approvals. In most cases the pre-lodgement work is underway or the application package has been lodged. Timeframes are not yet critical for the AMBER projects but ongoing uncertainty in scope of some packages will result in later lodgement dates. Projects not yet lodged will be subject to further changes to the resource management framework.

- Ōtaki to North of Levin – the status has changed from RED to AMBER as the consenting package has been lodged.

Risk Management Summary – Key Programme Risks

Key Programme Risks

Focus for November and December

The current list of key risks were developed by the Programme in 2020. To reflect the changing environment, it is prudent to review the risks that could impact on our ability to deliver against our strategic objectives.

The programme Leadership team have carried out a refresh and re-evaluation of the current risk landscape.

- Closed Risks (text crossed out in adjacent table) - Two risks have been closed; Government Priority and Crown Expectation , these risks will be revisited in the new year based on the upcoming programme decisions and revised working arrangements.
- Issues – The two key issues, which we have been managing for 6+ months are funding and cost escalation pressures. These issues continue to be a key focus for discussions with Governance and the Joint Ministers, and are covered elsewhere in this report. On the cost escalation issue, we have a number of mitigations in place for areas where delivery agencies have controls, such as procurement methods (risk allocation) and regular cost escalation forecast and insight updates.

January – March 2023

Quantitative Risk Analysis (QRA) – A continued focus of the programme is uplifting the capability and use of quantitative risk analysis across the NZUP projects. We will develop a project plan for Quantitative Risk Analysis to be reported to Programme Sponsor Advisory Group alongside Active Risk Manager paper on **24 February 2023**.

Control Assurance Plan – A staged approach to control assurance on the programme risks to be undertaken on top priority key risks. The control assurance “deep dive” will be carried out through working with key risk owners and subject matter experts across the programme to identify and analyse causes, controls and monitoring requirements. **Timeframe – April 2023**.










Current Programme Risk Landscape

Extreme Risk	High Risk	Medium Risk
<ul style="list-style-type: none">• Funding: section 9(2)(g)(i) – being managed as an issue• Escalation: Escalating input cost, labour, material, property and delivery – being managed as an issue• Resources: Inadequate internal & external programme resource	<ul style="list-style-type: none">• Property: Unsuccessful and costly property acquisition• Delivery Improvement: Outcomes not achieved <div>section 9(2)(g)(i)</div> <ul style="list-style-type: none">• External Capacity: External partner and stakeholder capacity to support programme• Consents: Project consents delayed• Local Authority: Stakeholders' expectations are not met• Operation: Inadequate project management practices and disciplines	<ul style="list-style-type: none">• Score card: 5% value of all tender contracts awarded to Māori SMEs requirement not achieved• Procurement: Market Concentration <div>section 9(2)(g)(i)</div> <ul style="list-style-type: none">• NZUP Initiatives: Programme initiatives / improvements not promulgated and embedded across Waka Kotahi• Data Quality: Inadequate programme data quality/ currency and consistency• Resources Management Legislation: On-going changes to resource management legislation and policy• Governance: Perceived disconnect between programme & project

NZ Upgrade Programme – Sponsor Commentary

NZ Upgrade Programme					Sponsor Commentary
Region	Project name	Overall Health Status (RAG)	Schedule Health Status (RAG)	Budget Health Status (RAG)	
Northland	Northland Package (Rescope)	●	●	●	s 9(2)(f)(iv)
		Previous Month RED	Previous Month GREEN	Previous Month RED	
Auckland	Papakura to Drury (Imp)	●	●	●	As per previous reports, the RAG status is RED s 9(2)(f)(iv) and s9(2)(g)(i)
		Previous Month RED	Previous Month AMBER	Previous Month RED	<p>Stage 1A delivery continues to progress well. Reconciliation for the southbound on-ramp delivery is complete and has come in at around s 9(2)(i) more than budget but is in line with expectations. Work on piling for new bridges over the North Island Main Trunk (NIMT) lines continues to make good progress.</p> <p>Stage 1B1 had some very good news this period with successful LARS mediation resulting in agreement for the purchase of s 9(2)(a) This removes a significant risk to the commencement of Stage 1B1 in the third quarter of 2023. Procurement documentation preparation is underway prior to seeking a price from the contractor for Stage 1B1 in late March 2023.</p> <p>There is no further update on Stage 1B2 to the information reported on in October.</p>
	Northern Pathway Alternative Investment (Rescope)	●	●	●	The Transport Minister has considered the redefined scope recommendation sent to him in April and has decided not to proceed with any walking and cycling solution across the harbour at this time. s 9(2)(f)(iv) and s9(2)(g)(i)
		Previous Month GREY	Previous Month GREY	Previous Month GREY	
	O Mahurangi/ Penlink (Imp)	●	●	●	The project is tracking within the quality, cost and progress parameters as per plan and has a GREEN RAG status.
		Previous Month GREEN	Previous Month GREEN	Previous Month GREEN	<p>The Environmental Management Plan is now approved and our “Earthworks Early” target of January 2023 is a reality. This mitigates a number of cost and schedule risks whilst also setting the right project pace.</p> <p>On 10 December the turning of the sod is planned.</p> <p>The team remains focused on having the balance of doing the basics right whilst also embracing new ways of doing things. We are sharing our approach in risk and contingency management with other NZUP projects.</p>










NZ Upgrade Programme – Sponsor Commentary

NZ Upgrade Programme					Sponsor Commentary
Region	Project name	Overall Health Status (RAG)	Schedule Health Status (RAG)	Budget Health Status (RAG)	
Auckland (continued)	South Auckland Package (Detailed Business Case)				Detailed Business Case The contract has been signed to progress scoping of remaining work for the South Auckland Package DBC. Additional budget is signalled to be required to complete the DBC as previous funding has been used. This will allow a full Offer of Service to be completed while work commences. s 9(2)(f)(iv)
		Previous Month AMBER	Previous Month AMBER	Previous Month AMBER	SH22 Corridor Upgrade and Waihoehoe Road Upgrade Overall RAG status has changed to RED , s 9(2)(g)(i)
	Waihoehoe Road (Drury) Upgrade				s 9(2)(i)
		Previous Month AMBER	Previous Month AMBER	Previous Month AMBER	s 9(2)(g)(i) Despite no impact on critical pre-implementation path, we note the critical dependency of the broader project timeline. s 9(2)(g)(i) This request has the support of NZUP Programme Management Office (PMO).
	SH22 (Drury) Corridor Upgrade				Procurement of professional services for the first stage of pre-implementation has been completed. This stage allows the projects to progress site investigations and development of land requirement plans to allow land acquisition discussions to begin as soon as possible. The second stage of pre-implementation funding will go to tender in early 2023.
		Previous Month AMBER	Previous Month AMBER	Previous Month AMBER	Land owner engagement for both SH22 and Waihoehoe Road Upgrade projects is well underway with face to face meetings with the majority of property owners by Christmas. At this point, a s 9(2)(i) is presenting itself as our largest property risk which is needed to progress bridge completion. Community engagement session will be held on 10 December. SH22 – s 9(2)(g)(i) Our current assumption is that the access to the proposed Drury West station will remain at Jesmond Road, however any change to this impacts our schedule. The project is liaising with KiwiRail on potential opportunities to resolve issues raised in the review e.g. potential requirement for a grade separated walkway across SH22. Paerata Station Roundabout – LINZ have confirmed that Waka Kotahi should be the organisation presenting the Section 18 notice to land owners relating to the Paerata roundabout. KiwiRail will continue to progress negotiations on the basis of willing buyer/willing seller. The project team are seeking confirmation of process to transfer current Section 18 application.






















NZ Upgrade Programme – Sponsor Commentary

NZ Upgrade Programme					Sponsor Commentary
Region	Project name	Overall Health Status (RAG)	Schedule Health Status (RAG)	Budget Health Status (RAG)	
Waikato & Bay of Plenty	SH1/29 Intersection Improvements (Pre Imp)	<div></div>	<div></div>	<div></div>	<p>The project has a RED s 9(2)(g)(i)</p> <p>s 9(2)(j)</p> <p>Site investigations will be completed to finalise detailed design with a view to tendering for construction Q3/Q4 2023 FY.</p>
		Previous Month RED	Previous Month RED	Previous Month RED	
	Takitimu North Link Stage One (Imp)	<div></div>	<div></div>	<div></div>	<p>Project remains RED RAG status s 9(2)(g)(i) Despite this, construction is progressing well.</p> <p>s 9(2)(j)</p> <p>The project has been awarded winner in the Roads and Highways category at Bentley Systems 2022 Going Digital Awards in Infrastructure in London. The annual awards programme celebrates the work of Bentley software users who are progressing infrastructure design, construction, and operations throughout the world.</p>
		Previous Month RED	Previous Month AMBER	Previous Month RED	
	Takitimu North Link Stage Two (Pre Imp)	<div></div>	<div></div>	<div></div>	<p>Project remains AMBER RAG status.</p> <p>Work has been completed on the alternatives assessment in order that an alignment can be confirmed with a decision on preferred alignment mid-December. The challenges of the NES Freshwater management legislation have meant further work is required on alternative options including potential mitigation and compensation scenarios. An MCA process has been completed with a short design sprint of the short list options to be undertaken with specialists, hapu, Regional Council, and DoC also complete.</p> <p>Target for lodgement of NOR and consents is mid 2023 prior to changes in RMA legislation</p> <p>Omokoroa to Te Puna Safety Improvements (SIP) has moved into pre implementation and site investigations are underway by Western Bay of Plenty District Council on the Omokoroa Intersection, with a view to having enabling works underway this summer.</p>
		Previous Month AMBER	Previous Month GREEN	Previous Month AMBER	

NZ Upgrade Programme – Sponsor Commentary

NZ Upgrade Programme					Sponsor Commentary
Region	Project name	Overall Health Status (RAG)	Schedule Health Status (RAG)	Budget Health Status (RAG)	
Manawatu / Whanganui	Ōtaki to North of Levin (Ō2NL) (Pre-Imp)				Our overall status continues to sit at RED s 9(2)(f)(iv) and s9(2)(g)(i)
		Previous Month RED	Previous Month GREEN	Previous Month RED	<p>Despite the overall project status showing as RED the project is in good health and progressing well. We hit a major milestone this month with the lodgement of the NOR and RMA applications on 1 November and continue to explore the opportunity of holding the Environment Court hearings in our local Marae.</p> <p>If you were to consider the health of the project outside of the budget challenge it would likely be a GREEN/AMBER. This month we carried out our quarterly risk review, which identified a couple of risks, which when addressed, push the project into the GREEN/AMBER status. The first one is the risk to our schedule from our complex property purchase programme and the second is the risk to cost and schedule from the yet to be agreed relocated NIMT crossing.</p> <p>There were a couple of other items of note that took place during November:</p> <ul style="list-style-type: none"> We issued the tender documents for our Professional Technical Advisor (PTA) contract and are expecting submission in mid-December for an award in early 2023. We carried out a lessons learnt exercise on the DBC and consenting phases for Ō2NL and will be finalising and sharing the report in December.
Wellington	SH58 Safety Improvements – Stage Two (Imp)				The project status is AMBER . The SH58 Safety Improvements project has two components. Stage 2A (Mount Cecil Road to Harris Road) achieved practical completion on 11 July with the final surfacing to be undertaken in December after Winter and product trials.
		Previous Month RED	Previous Month RED	Previous Month AMBER	<p>Land requirement plans have been completed for Stage 2B (Mount Cecil Road to Transmission Gully) and landowners have been approached for agreement. We are currently responding to issues being raised by landowners. In parallel, consenting documents are being produced, with specialist reports now being complete.</p> <p>Construction of the first section of SH58 Stage 2B (Harris Road to Moonshine Road) has been awarded to Downer NZ at a contract price of s 9(2)(j). This results in Stage 2B effectively commencing 8 months ahead of baseline (1 August 2023). The change in Schedule health status is from RED to GREEN now that this milestone is achieved.</p>
	SH2 Melling Efficiency & Safety Improvements (Pre Imp)				The project status is AMBER . The team had another positive and productive month, completing nine interactive meetings over four weeks with three consortia in the robust procurement process. In addition, the Environment Court decision appeal period lapsed, and the RiverLink Partnership Leadership Team met to align priorities and set up the team for success in 2023.
		Previous Month AMBER	Previous Month AMBER	Previous Month AMBER	<p>The RiverLink team is working towards confirming the preferred consortia in March 2023, signing the Interim Project Alliance Agreement to develop the initial target cost in April, and signing the main contract works Project Alliance Agreement (PAA) in October. In parallel, the team are working to develop the RiverLink Partner Agreement that will be signed alongside the PAA that includes the commercial model the partners will use.</p> <p>The RFP closes on 15 December, with the team, and RFP respondents, looking forward to Christmas and holidays, with 2023 shaping up as the most significant for RiverLink yet.</p>

NZ Upgrade Programme – Sponsor Commentary

NZ Upgrade Programme					Sponsor Commentary
Region	Project name	Overall Health Status (RAG)	Schedule Health Status (RAG)	Budget Health Status (RAG)	
Canterbury	Brougham St Corridor Improvements (Pre-Imp)				<ul style="list-style-type: none">SH1 Rolleston Access Improvements DBC has identified an emerging preferred option. Public consultation has finished and the DBC is currently programmed to be completed in Q4 2022 with internal approvals March 2023.SH76 Brougham Street Corridor Improvements DBC was endorsed by the Investment and Delivery Committee (I&D) in May. Schedule status remains AMBER § 9(2)(g)(i).SH75 Halswell Road Improvements DBC has been approved and is in the pre-implementation phase, and the consultant's programme has been reviewed, risk-adjusted and baselined. Delivery within 3 months of baseline completion date seems feasible based on the programme, thus the schedule status is now GREENSH73 Weedons-Ross Road, SH73 West Melton Improvements, has awarded the contract for physical works. These have now started and the project is currently ahead of schedule.SH1 Tinwald Corridor Improvements is in pre-implementation with design and consenting underway.SH1 Walnut Avenue Intersection Improvements is substantially completed. The intersections are fully open to the public with the upgraded level crossing. A opening ceremony was held on the 18 November, and the signals were switched on early in the evening.
		Previous Month AMBER	Previous Month AMBER	Previous Month GREEN	
	Rolleston Access Improvements (BC)				
		Previous Month RED	Previous Month RED	Previous Month AMBER	
	SH75 Halswell Road Improvements (Pre-Imp)				
		Previous Month AMBER	Previous Month AMBER	Previous Month AMBER	
	SH73 Weedons-Ross Road Intersection (Imp)				
		Previous Month RED	Previous Month GREEN	Previous Month RED	
	Walnut Avenue Intersection Improvements (Imp)				
		Previous Month AMBER	Previous Month AMBER	Previous Month AMBER	
	SH1 Tinwald Corridor Improvements (Pre Imp)				
		Previous Month GREEN	Previous Month GREEN	Previous Month GREEN	
Queenstown	Queenstown Package (Pre Imp)				§ 9(2)(f)(iv)
		Previous Month RED	Previous Month AMBER	Previous Month RED	

Communications & Engagement

Overview/Highlights

Community engagement, resource consent and media releases were top of the communications activity for this month. Takitimu North Link had a big month winning the Roads & Highways category of the Bentley Systems international award, the local kindy also visited a site and had the honor of naming one of the project cranes. The South Auckland Package had a lot of media coverage resulting from the media release on the acceleration of three rail stations. Ōtaki to North of Levin lodged resource consent this month. O Mahurangi Penlink had their sod turning early December.

Issues/Risks

Cost pressures – s 9(2)(g)(i)

South Auckland Package: s 9(2)(g)(i)

SH2 Melling Interchange: s 9(2)(g)(i)

Proactive content

Melling / Riverlink : Jobs and skills hub opening [media release](#)

Takitimu North Link: Te Puna Kindergarten visit site – [LinkedIn](#)

Takitimu North Link: Roads & Highways award winners [LinkedIn](#)

Ōtaki to North of Levin consenting milestone [media release](#)

SH1 Papakura to Drury: Lodging consent [media release](#)

SH1/29 Intersection Improvements: [community engagement session](#)

South Auckland package: [media release](#)

O Mahurangi/Penlink: Construction starts [minister announcement](#)

Walnut Ave: safer intersection [media release](#)

Communications & Engagement Activity

SH1 Ōtaki to North of Levin – C&E workshop held for partners. Community group meetings held, open days for lodgement (plus info sheets) and speed consultation took place.

SH75 Halswell Rd: C&E conversation held with Environment Canterbury. Briefing held with emergency services. Flyers distributed along Halswell road regarding night works.

Northern package: preparing messaging ahead of Ministerial announcement.

Tinwald corridor improvements- DRR briefed new/existing councillors on project objectives and timeframes.

Papakura to Drury – project team attended Drury night markets, landowner engagement took place, updating project collateral.

South Auckland package – Lots of media coverage this month around the fast-tracked consent through the environment court. Multiple community events were held, and landowner engagement meetings were booked.

O Mahurangi/Penlink – Successful community drop-in, positive sentiment overall. Communications management plan approved by Auckland Council for enabling works in Jan ‘23.

SH1/29 Intersection Improvements – Media queries, WPQs, ministerial and OIAs continue to be high. Information day had almost 200 attendees.

Takitimu North Link stage 1 – Crew welcomed and showed a local kindy around site. Project won at the international Bentley Systems 2022 awards for Roads & Highways category. Project updates sent and community engagement session occurred.

SH58 safety improvements stage 2 – Resource consent has now been lodged. Newsletter update has been sent to residents.

Queenstown – Utility investigation programme delayed including night works, meaning works won't be complete before Christmas as previously stated.

Stakeholder Engagement

What stakeholders are saying (themes)

Takitimu North Link stage 1 – Community engagement event resulted in positive sentiment and questions of project duration.

s 9(2)(g)(i)

s 9(2)(g)(i)

Upcoming Activities

Papakura to Drury: 10 December community open day.

O Mahurangi/Penlink: Sod turning with Transport Minister on 10 December.

Queenstown package – Hearing on land disposal at 516 Ladies Mile, due to be set December (date TBC). Recommendation to council likely early 2023.

Takitimu North Link stage 1: Visitor space opens on site weekly from 7 December.

SH2 Melling interchange: engagement space open weekly to public

SH1 Ōtaki to North of Levin – Project office open to coincide with Levin Christmas parade 10 Dec. Community FAQ in planning stage to be held Jan 28.

Rolleston improvements: Community engagement summary report posted online 6/7 December.

Iwi Engagement & Treaty Partnership

Ngā Pūrongo | Key Themes

Genuine Partnership

South Auckland Package

As reported in last update an invite was sent to iwi partners for iwi representation on the PSC at a governance level. No nominations were received. The team will follow up notifying they will use kaitiaki as interim until the new year.

Internal Cultural Capability Building

A Te Tiriti o Waitangi workshop was facilitated by Whaitonu consultants attended by members of NZUP on 8 November. The last Treaty workshop for project team members of the Christchurch & Queenstown package teams has been rescheduled in the new year. There has been positive feedback from staff of the valuable learnings uplifted and the need for more courses like this across Transport Services not just NZUP.

Ngā Hīnonga | Projects

South Auckland Package – Monthly Iwi Integration Group and fortnightly working group are going well. Key priority for Mana Whenua at the moment is the geotech and ground investigations. We continue to work with Mana Whenua partners on bilingual headings on the webpages, a Mana Whenua icon, and voice recordings of correct Te Reo Māori pronunciations of place names/words significant to the projects.

O Mahurangi – We are building a working relationship with our iwi partners, but it is taking time to get decisions from them. This has the potential to hold up delivery to some communications.

SH1 Papakura to Drury – on 1, 15 and 29 November the fortnightly Southern Iwi Integration Group (IIG) design hui occurred. The monthly IIG and fortnightly design hui are progressing well.

SH1/29 Intersection Improvements – Hui continue on a monthly basis and are progressing very well. One further hui may be held this year and are being scheduled monthly for 2023.

Takitimu North Link Stage One – Some tāngata whenua representatives visited the Te Ahu a Turanga – Manawātū Taranaki Highway project to meet with hapū and learn about progress with partnership working (within the Alliance model). Lizard release at Te Puna Quarry, photos and video captured with Pirirakau kaumatua and project Kaitiaki discussing cultural significance of the mokomoko (lizards). Relationships continue to be challenging with some members not satisfied with some areas within delivery improvement. A proposal for additional support for the group has been submitted for consideration by the Regional Leadership Team. Cultural artworks designs have been approved to progress. Archaeological appeal continues.

SH2 Melling / RiverLink – Monthly meetings with Mana Whenua Steering Group, with update from project director and partner leads as required. Chamber of Commerce is facilitating discussions on trades training and employment with local iwi, Ministry for Social Development, and wider sector. Project name transition continues to progress.

SH58 – Ngāti Toa involved in consenting preparation.

Walnut Avenue – **section 9(2)(a)** was happy to bless the new intersection.

Ōtaki to North of Levin – ‘One client’ approach being taken with our project partners hapū of Ngāti Raukawa and Muaūpoko Tribal Authority. A workshop was held 16 November with partners to consider how the ‘one client’ approach will be reflected in our C&E strategy, further discussions will be had this month. Kaimahi from our partners are active within the day-to-day project and have representation on the project steering committee.