

NZ Upgrade Programme

Monthly Report for October 2022

ISSUED ON 5 December 2022



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Executive Summary

Project Health RAG	Phase	Overall Health	Time	\$
Papakura to Drury	Imp			
O Mahurangi/Penlink	Imp			
SH1/29 Intersection Improvements	Pre-Imp			
Takitimu North Link Stage One	Imp			
Takitimu North Link Stage Two	Pre-Imp			
Ōtaki to North of Levin (Ō2NL)	Pre-Imp			
SH58 Safety Improvements – Stage Two	Imp			
SH2 Melling Efficiency & Safety Improvements	Pre-Imp			
Canterbury Package				
• Brougham St Corridor Improvements	Pre-Imp			
• Rolleston Access Improvements	BC			
• SH75 Halswell Road Improvements	Pre-Imp			
• SH73 Weedons-Ross Road Intersection	Imp			
• Walnut Avenue Intersection Improvements	Imp			
• SH1 Tinwald Corridor Improvements	Pre-Imp			
Queenstown Package	Pre-Imp			
Northland Package	Rescope			
Northern Pathway Alternative Investment	Rescope			
South Auckland Package	Rescope			

Key Upcoming Project Decisions

Project	Milestone	Due
Rolleston	Business Case (Board)	March 2023

Sponsor Commentary

The programme status remains **RED** s 9(2)(g)(i)

Waka Kotahi and KiwiRail met with Joint Ministers on 31 October 2022 to discuss programme choices for managing the cost pressures. s 9(2)(f)(iv)

The programme balance is shifting, with 6 projects currently in construction, 10 projects in the pre-implementation phase (including 2 projects in Drury as part of the South Auckland Package) and 3 projects in the business case phase. All projects are expected to be in construction (or completed) within the next two and a half years. The Programme Team is considering how this shift impacts governance, project support and reporting needs and developing plans to ensure the programme continues to be supported appropriately.

Project milestones achieved in the month include Joint Ministers' approval of the Melling cost pressures briefing, the GM of Transport Services signing the Project Partnership Agreement and the project proceeding to procurement with the release of a Request for Proposals. The Joint Ministers also approved the Ōtaki to North of Levin to move to Pre-Implementation and consent applications were lodged on 1 November 2022. Papakura to Drury consent for Stage 1B2 has been lodged and accepted.

Communication & Engagement Highlights

Takitimu North Link – Fully bi-lingual te Reo/English project newsletter, a first for NZUP.

RiverLink – Media release, communications and engagement on alliance tender going to market.

Ōtaki to North of Levin– Media release, communications and engagement on consent lodgement.

Papakura to Drury – Fast track consents lodged media release and supporting communications to listed parties.

Look ahead – SH1 Walnut Ave completion event and media release, Penlink sod turning event and communications, Takitimu North Link one year of construction, Papakura to Drury community open day, Drury rail stations and roading upgrades media release.

Programme Financials

Project (\$m)	Project Total Spent	% Spent to P50	Budget appropriated (to P50)	Joint Ministers Tagged Contingency	P95 Contingency Appropriated	Funding Allocation	P50 Latest Est. Oct 22	P95 Latest Est. Oct 22	Budget Health RAG Status
O Mahurangi/Penlink	95.8	s 9(2)(j)				830	s 9(2)(j)		●
Ōtaki to North of Levin (ŌZNL)	107.2					1,500			●
Higher risk	202.9					2,330			
Papakura to Drury	146.0					655			●
Takitimu North Link Stage One	146.2					655			●
SH2 Melling Safety Improvements	22.5					420			●
SH58 Safety Imp Stage Two	24.7					105			●
SH1/29 Intersection Improvements	4.5					40			●
Canterbury Package	26.7					300			●
Queenstown Package	14.7					115			●
Takitimu North Link Stage Two	17.2					57			●
Lower risk	402.6					2,347			
Northland Package	12.9					192			●
South Auckland Package	85.5					874			●
Northern Pathway Alt Investment	51.7					782.5			●
Rescoped	150.0					1,848.5			
Grand Total	755.5					6,525.5			

Month Financial Result

Actual expenditure for October was **\$38.9m** (against a forecasted spend of \$39.3m = 1% forecast variance). Main areas of expenditure during the month were: \$3m property purchase for Ōtaki to North of Levin; \$12m for Takitimu North Link Stage one & \$8.8m for Papakura to Drury in construction; and \$5m for Penlink PAA.

Estimates at Completion (EAC)

Excluding Takitimu Stage 2 and Northern Pathway Alt Investment, EAC values are as of October 2022 and reflect the latest estimates provided to Ministers. Estimates will be updated as required, and as part of our standard project practice. Next update to escalation rates are expected late November.

Commentary on sector capacity and schedule

Whilst we remain confident that we have the global resource pool to deliver the programme as it stands, there are trends beginning to surface. We are starting to observe some of the firms that have been continuously successful in winning work are facing internal resourcing challenges. If we start to see this impact the resourcing of projects, we will look to take immediate corrective action to ensure delivery dates and the quality of our project is not affected. A focus for project teams has been improving the accuracy and re-evaluating schedule forecasts.

Commentary on high value/high risk projects

- O Mahurangi/Penlink:** Confirmation that scope can be delivered within the affordability threshold excluding escalation over and above 2%.
- Ōtaki to North of Levin:** s 9(2)(f)(iv)
- Takitimu North Link Stage One and Papakura to Drury:** s 9(2)(f)(iv)
- Riverlink/Melling:** A briefing outlining the affordability challenge and a scope change request was submitted to Joint Ministers for consideration in early October 2022. The NZUP Joint Ministers have approved the progression to procurement and delivery.
- South Island –** s 9(2)(g)(i)

Cost Pressure Risk

The November update from Infometrics was not available at the time of this report. As an alternative, the below summary has been sourced from the following web sites: (Investing.com, tradingeconomics.com, figure.nz, stats.govt.nz, fbx.freightos.com, rbzn.govt.nz).

- The downward pressure on certain materials and price indexes have continued through October. Both steel product and shipping freight index prices have continued to fall below 2021 levels. However, there are early signs that this recent trend has flattened-out as demand and supply start to reach equilibrium. Ready-mix concrete prices showed no sign of levelling as demand continues to outstrip supply.
- NZ oil prices also saw a slight drop during October, although the effect of this on wholesale diesel prices has yet to take effect, recording an opposing small rise. Labour wage growth continues to rise at a rapid rate with one of the highest rises to labour-costs ever during the September 2022 quarter. There are no indications of any flattening of this for some time, as businesses begin to ramp up for summer and tourist numbers grow.
- CPI inflation continues to sit above 7% (7.2% for September 2022) although this is still a drop since the peak rates experienced during June. In response, the Reserve Bank has raised the official cash rate by 0.50 basis points to 3.5%. During October the NZ dollar, supported by positive GDP numbers, strengthened against most major currencies, including an ~8% rise against the US dollar. If this trend continues, this will start to alleviate some of the inflation stemming from overseas supply-chain issues. An update to our escalation price indexes is expected late November and the effect on NZUP will be reported.

Project Readiness Status

Cost pressures are increasing the uncertainty over scope across a range of projects. Given scope clarity is key to consenting and property purchase progress this is presenting an increasing risk to schedules.

Projects *	Construction start date as per Baseline Report	Delivery phase	Next major milestone		State of Readiness		
					Stable Scope	Property purchase	Consenting
Takitimu North Link Stage One	Underway	Imp	Archaeological Authority Paper	Nov-22			
Queenstown Package	Early 2022	Pre-imp	NOR Lodgement	Nov-22			
O Mahurangi/Penlink	Mid 2022	Imp	Property Purchase complete	Jan-23			
SH1-29 Intersection Improvements	Late 2022	Pre-imp	NOR Approval	Nov-22			
SH58 Safety Imps – Stage Two	Mid 2023 (Stage 2B)	Imp	Physical Works	Late-23			
Brougham St Corridor Improvements	Mid 2023	Pre-imp	Property Phase Commence	Nov-22			
SH73 Weedons-Ross Road Intersection	Mid 2023	Imp	Practical completion	May-23	Now GREEN		
SH1 Tinwald Corridor Improvements	Mid 2023	Pre-imp	Detail Design complete	Jan-23			
SH1 Papakura to Drury	Stage 1B1 – Mid 2023	Imp	Stage 1B2 Prelim Design	Dec-22			
SH2 Melling Efficiency & Safety Imp	Late 2023	Pre-imp	Registration of Interest release – construction	Late-22	Trending Amber		
SH75 Halswell Rd Imps	Late 2023	Pre-imp	NOR Lodgement	April-23	Trending GREEN		
Rolleston Access Improvements	Early 2024	BC	Detailed Business Case endorsed	Mar-23			
Ōtaki to North of Levin	2025	Pre-Imp	Specimen Design	Apr-23			Now AMBER
Takitimu North Link Stage Two	N/A	Pre-imp	Specimen Design	Mar-23			

*South Auckland Package projects will be individually included in November's report, and **s 9(2)(f)(iv)** Walnut Avenue is fully in construction and has been removed from this report. Projects appear in order of construction start date. Readiness is required by the time the construction contract is started, noting that some of the initial projects are being implemented in phases. Note that construction start is as per baseline report. Arrows show movement from prior report.

Scope

RED status **s 9(2)(q)(i)**

- Queenstown Package – Scope is showing **RED s 9(2)(g)(i)**
- Ōtaki to North of Levin – Scope is showing **RED s 9(2)(g)(i)**
- Melling Efficiency and Safety Improvements – **s 9(2)(q)(i)** the status trend toward **AMBER: s 9(2)(q)(i)**

Property

GREEN to RED status **s 9(2)(q)(i)** Status should trend to **AMBER/GREEN s 9(2)(g)(i)**

- Takitimu North Link Stage One – **RED s 9(2)(g)(i)**
- SH1/29 Intersection Improvements – **RED s 9(2)(g)(i)**
- SH58 Safety Improvements - **RED s 9(2)(g)(i)**
- Papakura to Drury Stage 1B1 – **RED s 9(2)(g)(i)**
- Melling Efficiency & Safety Improvements – **RED s 9(2)(q)(i)**
- Rolleston Access Improvements – **RED s 9(2)(q)(i)**
- O2NL – **RED s 9(2)(g)(i)**

Consenting

RAG status relates to the state of readiness for construction. Projects rated **AMBER** still need consents or other statutory approvals. In most cases the pre-lodgement work is well underway or all or parts of the application package have been lodged. Timeframes are not yet critical but we are continuing to see movement of proposed lodgement dates associated with uncertainty in scope and design detail. This plus changes to the resource management framework increase consenting and programme risk.

- O Mahurangi / Penlink – the status remains at **AMBER s 9(2)(g)(i)**
- Takitimu North Link Stage Two - the **AMBER** status **s 9(2)(g)(i)**
- Ōtaki to North of Levin – the status has changed from **RED** to **AMBER** as the consenting package has now been lodged.

s 9(2)(j)

Risk Management Summary – Key Programme Risks

Key Programme Risks

Focus this month – October

Programme Risks Quarterly Workshop

- This month we worked with risk and control owners of the existing risk “Inadequate programme & project coordination”. We reframed the risk description to “Perceived disconnect between programme & project”. This was due to the feedback we received from project sponsors day and other engagement with project members, that assisted us to have an improved understanding of the nature of this risk.

Currently we manage 17 Key Programme Risks.

Quantitative Risk Analysis (QRA)

A continued focus of the programme is uplifting the capability and use of quantitative risk analysis across the NZUP projects. Updates on progress in this area includes:

These risks were presented at NZUP Sponsors Forum Quarterly Session in June. There was strong indication of working together with the programme on these risks and aligning efforts with mitigating similar risks and working collectively on key dependency risks.

Extreme Risk	High Risk	Medium Risk
<ul style="list-style-type: none"> Funding: \$ 9(2) (g)(i) Escalation: Escalating input cost, labour, material, property and delivery Resources: Inadequate internal & external programme resource 	<ul style="list-style-type: none"> Property: Unsuccessful and costly property acquisition Delivery Improvement: Outcomes not achieved Government Priority: Shifting Government priorities and objectives External Capacity: External partner and stakeholder capacity to support programme Consents: Project consents delayed Local Authority: stakeholders' expectations are not met Operation: Inadequate project management practices and disciplines 	<ul style="list-style-type: none"> Score card: 5% value of all tender contracts awarded to Māori SMEs requirement not achieved Procurement: Market Concentration Crown Expectation: Complex Te Manatū Waka and Treasury programme requirements impacting programme delivery NZUP Initiatives: Programme initiatives / improvements not promulgated and embedded across Waka Kotahi Data Quality: Inadequate programme data quality/ currency and consistency Resources Management Legislation – On-going changes to resource management legislation and policy Governance - Perceived disconnect between programme & project








Coming up

The current list of key risks were developed by the programme in 2020. To reflect the changing environment, it is prudent to review the risks that could impact on our ability to deliver against our strategic objectives.

The Programme is going to refresh of couple of risks to reflect the current environment:

- Escalation – Unpredicted Cost Escalation above the predicted forecast
- Government Priority – Shifting Government priorities and objectives
- Operation – Inadequate project management practices and disciplines

NZ Upgrade Programme – Sponsor Commentary

NZ Upgrade Programme					Sponsor Commentary
Region	Project name	Overall Health Status (RAG)	Schedule Health Status (RAG)	Budget Health Status (RAG)	
Northland	Northland Package (Rescope)				Project remains at a RED RAG status. s 9(2)(f)(iv)
		Previous Month RED	Previous Month GREEN	Previous Month RED	
Auckland	Papakura to Drury (Imp)				As per previous reports, the RAG status is RED s 9(2)(g)(i) . s 9(2)(f)(iv)
		Previous Month RED	Previous Month AMBER	Previous Month RED	
	Northern Pathway Alternative Investment (Rescope)				The Transport Minister has considered the redefined scope recommendation sent to him in April and has decided not to proceed with any walking and cycling solution across the harbour at this time. s 9(2)(f)(iv) The RAG status has been changed to GREY to reflect cancellation of the project.
		Previous Month GREY	Previous Month GREY	Previous Month GREY	
	O Mahurangi/ Penlink (Imp)				The project is tracking within the quality, cost and progress parameters as per plan and has a GREEN RAG status. The Environmental Management Plan was submitted on 31 October to enable an earthworks start in January 2023. We received the “In General Accordance” (IGA) confirmation from Auckland Council for the Weiti Bridge as well as the Duck Creek Bridge. This significant risk is now mitigated. Design packages are progressing as planned with deliverables being issued on time. There is now strong focus to formalise the Project Procurement Plan that will include and enable Māori Procurement. This plan is being developed in conjunction with our iwi partners via Te Aukaha (our iwi working group). <i>Aukaha</i> -(verb) (-tia) to lash the rauawa, or bulwark (to the body of the canoe) ; (noun) string, fibre, lashings of a canoe - for fastening the rauawa (top boards) to the hull of the canoe. The project team remains motivated with the environment optimistic and constructive.
		Previous Month GREEN	Previous Month GREEN	Previous Month GREEN	










NZ Upgrade Programme – Sponsor Commentary

NZ Upgrade Programme					Sponsor Commentary
Region	Project name	Overall Health Status (RAG)	Schedule Health Status (RAG)	Budget Health Status (RAG)	
Auckland (continued)	South Auckland Package	<div></div>	<div></div>	<div></div>	Overall RAG status remains as AMBER . South Auckland Budget health status changed from GREEN to AMBER to reflect AMBER status of 2 sub-projects. However, overall budget status is still within allocation s 9(2)(f)(iv)
		Previous Month AMBER	Previous Month AMBER	Previous Month GREEN	Detailed Business Case Completion of the South Auckland Package DBC has been briefed into Aecom/BECA. An initial Offer of Service has been received to progress work while the full offer and contract is being completed. s 9(2)(f)(iv) This component of the package sits outside of the established South Auckland Package Steering Committee.
	Waihoehoe Road (Drury) Upgrade	<div></div>	<div></div>	<div></div>	SH22 Corridor Upgrade and Waihoehoe Road Upgrade Overall RAG status remains as AMBER , s 9(2)(g)(i) s 9(2)(j)
		Previous Month AMBER	Previous Month AMBER	Previous Month AMBER	Procurement of professional services for pre-implementation is underway for both SH22 and Waihoehoe Rd Upgrades. The agreed procurement strategy outlines a two stage approach with the initial stage a direct appointment of Aurecon (Waihoehoe Rd) and Aecom /Beca (SH22) for up to the value of s 9(2)(j) . The second stage will be opened to the market in April 2023.
	SH22 (Drury) Corridor Upgrade	<div></div>	<div></div>	<div></div>	Detailed schedules will be completed once professional services are appointed. A deep dive workshop will be held in the new year to provide clarity to Project Steering Committee: <ul style="list-style-type: none">Property acquisition timelineKR & developer schedulesNetwork operations framework (to validate current design is operational) Land owner engagement started in October for both SH22 and Waihoehoe Rd Upgrade projects. Land purchase is on the critical path given the inter-dependency to complete intersections prior to the opening of the new Drury Railway stations to allow access. 39 properties are expected to be impacted by the two upgrades.
		Previous Month AMBER	Previous Month AMBER	Previous Month AMBER	Waihoehoe Rd – s 9(2)(j) SH22 – s 9(2)(j) Paerata Station Roundabout – Waka Kotahi is implementing the Paerata roundabout on behalf of KiwiRail to provide access into the new Paerata station. Land purchase is on hold while we wait for a ruling from LINZ as to who should be progressing Section 18 notice to land owners relating to the roundabout. s 9(2)(g)(i)






















NZ Upgrade Programme – Sponsor Commentary

NZ Upgrade Programme					Sponsor Commentary
Region	Project name	Overall Health Status (RAG)	Schedule Health Status (RAG)	Budget Health Status (RAG)	
Waikato & Bay of Plenty	SH1/29 Intersection Improvements (Pre Imp)	<div></div>	<div></div>	<div></div>	The project has a RED status s 9(2)(g)(i)
		Previous Month RED	Previous Month RED	Previous Month RED	An option to strategically purchase the large property required for the NZUP SH1/29 project and for the potential Cambridge to Piarere project was endorsed by the Waka Kotahi Board. s 9(2)(j)
	Takitimu North Link Stage One (Imp)	<div></div>	<div></div>	<div></div>	Project remains RED RAG status s 9(2)(g)(i)
		Previous Month RED	Previous Month AMBER	Previous Month RED	s 9(2)(j)
	Takitimu North Link Stage Two (Pre Imp)	<div></div>	<div></div>	<div></div>	This project has an AMBER RAG status.
		Previous Month AMBER	Previous Month GREEN	Previous Month AMBER	Work continues on the alternatives assessment in order that an alignment can be confirmed. The challenges of the NES Freshwater management legislation have meant further work is required on alternative options including potential mitigation and compensation scenarios. A Multi-Criteria Analysis (MCA) process has largely been completed with a short design sprint of the short list options to be undertaken with specialists, hapū, Regional Council, and DOC before a preferred alignment being recommended in December. Target for lodgement of NOR and consents is mid-2023, prior to changes in RMA legislation. Omokoroa to Te Puna Safety Improvements (SIP) has moved into pre implementation and site investigations are underway by Western Bay of Plenty District Council on the Omokoroa Intersection, with a view to having enabling works underway this summer.

NZ Upgrade Programme – Sponsor Commentary

NZ Upgrade Programme					Sponsor Commentary
Region	Project name	Overall Health Status (RAG)	Schedule Health Status (RAG)	Budget Health Status (RAG)	
Manawatu / Whanganui	Ōtaki to North of Levin (Ō2NL) (Pre-Imp)				Our overall status continues to sit at RED s 9(2)(g)(i) s 9(2)(f)(iv)
		Previous Month RED	Previous Month GREEN	Previous Month RED	<p>Despite the overall project status showing as RED it has been a big month, with the project achieving two significant milestones in October:</p> <ul style="list-style-type: none"> We received Joint Minister approval on the DBC and to proceed with the Pre-Implementation phase. This has unlocked s 9(2)(i) funding for this phase. The NOR and RMA applications have been readied for lodgement on 1 November. <p>The 'one client' approach to partnering is progressing well. Through the planning process it was important to keep this front of mind and to incorporate a 'we' mentality into all of our project documentation. All parties are positive about the approach and acknowledge this is a work in progress. A good example of this is how we are looking to hold the Environment Court hearing in two Marae, one from each iwi / hapū.</p> <p>Procurement is progressing well with our second industry procurement workshop identifying good support for our two Alliance model. We have also commenced the Principle Technical Advisor (PTA) procurement. This is to enable the project to be ready to procure the two Alliances in 2023.</p> <p>s 9(2)(g)(i) s 9(2)(f)(iv) Property acquisition is being managed well and with DBC approvals we can now commence with our active acquisition programme.</p>
Wellington	SH58 Safety Improvements – Stage Two (Imp)				<p>The project status is RED. The SH58 Safety Improvements project has two components. Stage 2A (Harris Road to Mount Cecil Road) achieved practical completion on 11 July with the final surfacing to be undertaken in December after Winter and product trials.</p> <p>Land requirement plans have been completed for Stage 2B (Mount Cecil Road to Transmission Gully) and landowners have been approached for agreement. We are currently responding to issues being raised by landowners. In parallel, consenting documents are being produced, with specialist reports now being complete.</p> <p>Planned construction start is late 2023.</p> <p>Early delivery of the first section Stage 2B (Harris Road to East of Moonshine Road) where the effects are relatively minor, is proceeding well. The only property owner where land is required has signed the property agreement. Construction pricing negotiations are underway with Downer NZ. Consents have been received.</p>
		Previous Month RED	Previous Month RED	Previous Month AMBER	
	SH2 Melling Efficiency & Safety Improvements (Pre Imp)				<p>The project status has improved from RED to AMBER. s 9(2)(f)(iv) the GM of Transport Services signed the Project Partnership Agreement and the project proceeds to procurement, with the release of a Request for Proposals on Wednesday, 12 October.</p> <p>The alliance procurement is in full swing. Inception meeting/site visit held 26 October with the industry. Three consortiums are tendering: s 9(2)(j)</p> <p>Design sprints and interactives with consortiums are taking significant resources and time – this is a priority for many team members.</p> <p>Good progress is being made with our project partners to agree property cost allocation through Public Works Act agreements. We continue to hold workshops with Greater Wellington Regional Council (GWRC) to agree on further detail. Programme proposes options to resolve the Park and Ride property costs for the partners to consider. Dixon and Dunlop property agreement and complete acquisition of the properties at s 9(2)(j) are currently with LINZ for approval.</p> <p>Work is progressing to finalise the updated RiverLink Communications Strategy, Framework, and project name Te Awa Kairangi transition plan. This should be completed in early November. We are in the process of finalising agreements to work with KiwiRail (draft acceptable to Waka Kotahi and GW and has been submitted to KiwiRail). The process has been progressing well and according to programme.</p>

NZ Upgrade Programme – Sponsor Commentary

NZ Upgrade Programme					Sponsor Commentary
Region	Project name	Overall Health Status (RAG)	Schedule Health Status (RAG)	Budget Health Status (RAG)	
Canterbury	Brougham St Corridor Improvements (Pre-Imp)				<ul style="list-style-type: none"> SH1 Rolleston Access Improvements DBC has identified an emerging preferred option. Public consultation has finished and the DBC is currently programmed to be completed in Q4 2022 with internal approvals March 2023. SH76 Brougham Street Corridor Improvements DBC was endorsed by the Investment and Delivery Committee (I&D) in May. Schedule status remains AMBER s 9(2)(g)(i) SH75 Halswell Road Improvements DBC has been approved and is in the pre-implementation phase. SH73 Weedons-Ross Road, SH73 West Melton Improvements, has awarded the contract for physical works. These have now started and the project is currently ahead of schedule. SH1 Tinwald Corridor Improvements is in pre-implementation with design and consenting underway. SH1 Walnut Avenue Intersection Improvements is in implementation and the opening event is 18 November 2022. The schedule status is GREEN.
		Previous Month AMBER	Previous Month AMBER	Previous Month GREEN	
	Rolleston Access Improvements (BC)				
		Previous Month RED	Previous Month RED	Previous Month AMBER	
	SH75 Halswell Road Improvements (Pre-Imp)				
		Previous Month AMBER	Previous Month AMBER	Previous Month AMBER	
	SH73 Weedons-Ross Road Intersection (Imp)				
		Previous Month RED	Previous Month GREEN	Previous Month RED	
	Walnut Avenue Intersection Improvements (Imp)				
		Previous Month AMBER	Previous Month AMBER	Previous Month AMBER	
	SH1 Tinwald Corridor Improvements (Pre Imp)				
		Previous Month GREEN	Previous Month GREEN	Previous Month GREEN	
Queenstown	Queenstown Package (Pre Imp)				s 9(2)(f)(iv)
		Previous Month RED	Previous Month AMBER	Previous Month RED	

Communications & Engagement

<div>Overview/Highlights<p>The highlights for this month included media releases, supporting communications and engagement on two major milestones for the programme – the RiverLink alliance tender and the Ōtaki to North of Levin consent lodgment.</p><p>There was also a number of pieces of proactive content on projects across the country, demonstrating the progress being made to deliver projects. The next month will provide further major opportunities to communicate delivery progress, with a sod-turning for O Mahurangi Penlink being led by the Transport Minister and a completion event/communications for SH1/Walnut Ave in Ashburton – the first major NZUP project to be finished.</p><p>Takitimu North Link produced a fully bi-lingual Te Reo/English project newsletter, the first for NZUP.</p></div> <div>Issues/Risks<p>Cost pressures – s 9(2)(g)(i)</p><p>Takitimu North Link – s 9(2)(g)(i)</p></div>		<div>Stakeholder Engagement<p>What stakeholders are saying (themes)</p><p>s 9(2)(g)(i)</p></div>
<div>Proactive content<p>Ōtaki to North of Levin consent milestone - media release</p><p>Melling / RiverLink - RiverLink green light media release</p><p>Melling / Riverlink – Environment Court grants RiverLink resource consents - link</p><p>Takitimu North Link: Kopurererua Valley cycle track open – Facebook link</p><p>Takitimu North Link project update – link</p><p>Takitimu North Link: ecology work – Facebook, LinkedIn</p><p>Ōtaki to North of Levin project update - link</p><p>SH1 Papakura to Drury: community information day – Facebook link</p><p>Queenstown investigations programme for NZUP – media release, Facebook</p><p>Weedons-Ross – West Melton community morning tea for crew – Facebook</p><p>SH1 Tinwald – site investigations - Facebook</p></div>	<div>Communications & Engagement Activity<p>SH1 Ōtaki to North of Levin - Media release and supporting comms, council briefings on consent lodgement.</p><p>Melling/Riverlink - Media release on RiverLink alliance tender going to market.</p><p>Papakura to Drury – construction update newsletter, consent lodgement media release</p><p>South Auckland package – Letter to landowners informing them SH22 Drury and Waihoehoe Rd project timelines have been brought forward.</p><p>O Mahurangi/Penlink – Successful meeting with Penlink Environmental Community Coalition. Memo and discussions on Whangaparaoa intersection refinements with local board/councillors.</p><p>SH1/29 Intersection Improvements – Due to three fatalities in a short period media enquiries are high about the wider Cambridge-Piarere corridor this project.</p><p>Takitimu North Link stage 1 – First fully bilingual te Reo/English project newsletter sent. Communications to support Kopurererua Valley Cycleway reopening after four months of service relocation work.</p><p>SH58 safety improvements stage 2 – Resource consent planned to be lodged at end of November.</p><p>Tinwald corridor improvements – Detailed design approach is nearing its end. Team continuing to liaise with property owners around access.</p><p>Rolleston transport improvements- investigating feedback from public consultation including a walking and cycling highway underpass at Dunns Crossing Road/Walkers Roads.</p><p>Queenstown – Engagement with affected parties, key stakeholders and councillors ahead of designation for the Frankton bus hub. Communications to support geo-technical investigations.</p></div>	<div>Upcoming Activities<p>South Auckland package – Joint media release with KiwiRail on Drury stations and SH22 & Waihoehoe Rd upgrades.</p><p>Papakura to Drury – 10 December community open day.</p><p>O Mahurangi/Penlink – Sod turning with Transport Minister on 10 December, community drop-in to share Whangaparaoa intersection refinements on 9 November.</p><p>SH1/29 Intersection Improvements – Cambridge SH1 Information Day on 17 November.</p><p>Queenstown package – Hearing on land disposal at 516 Ladies Mile, due to be set December (date TBC). Recommendation to council likely early 2023.</p><p>Walnut Ave intersection improvements - Opening event on 18 November.</p><p>SH1 Ōtaki to North Levin - Community group events, road users event, public office open day in mid November.</p><p>Takitimu North Link stage 1 – Project is finalist for Roads & Highways category at the international Bentley Systems 2022 awards.</p><p>Brougham St corridor improvements – Potential speed change consultation message in November. Bridge focus group engagement.</p></div>

Iwi Engagement & Treaty Partnership

Ngā Pūrongo | Key Themes

Genuine Partnership

South Auckland Package

As reported in last update an invite was sent to iwi partners for iwi representation on the PSC at a governance level. No nominations were received. The team will follow up notifying they will use kaitiaki as interim until the new year.

Māori Economy

A new research report “*The Māori Economic Participation In The Infrastructure Sector: Elevating Māori Enterprise Ownership and Labour Market Outcomes*” is in final draft. This has been completed by Sapere commissioned by Te Puni Kōkiri (TPK) partnered by the Ministry of Social Development. Dudley Tate and Isobel Tocker have provided advise to TPK and Sapere. The purpose of this report is to understand the present state of Māori participation in the horizontal infrastructure industry and subsequently develop a strategy that includes policy recommendations and directions setting initiatives aimed at enhancing Māori participation. The research is focused on four key questions: 1.) Where are Māori employed in the infrastructure industry? 2.) What is the present state of Māori business ownership in the industry? 3.) What challenges are facing Māori employment and business ownership in infrastructure? 4.) How can Māori economic participation in infrastructure be elevated? There will be opportunities to implement recommendations from this policy across the program to lift the Māori economy.

Internal Cultural Capability Building

A Te Tiriti o Waitangi workshop was facilitated by Whaitonu consultants attended by members of NZUP on 8 November. The last Treaty workshop is confirmed for project team members of the Christchurch & Queenstown package teams on 5 December. There has been positive feedback from staff of the valuable learnings uplifted and the need for more courses like this across Transport Services not just NZUP.

Ngā Hīnonga | Projects

South Auckland Package – Monthly iwi integration group meetings and fortnightly working group are going well.

O Mahurangi – We are continuing to reach out to our iwi partners via the appointed Pou to get their input on work including the Communications Management Plan and Mobile Hub design narrative. We are working with our Pou on the sod turning event.

SH1/29 Intersection Improvements – Hui continue on a monthly basis and are progressing very well. The next hui is scheduled for 23 November. The cultural symbolism discussion needs to continue at a level higher than the project team.

Takitimu North Link Stage 1 – First fully bilingual Contractor’s Newsletter sent to subscribers, delivered to some project neighbours and published on website. This has been well received by tāngata whenua and the NZUP programme.

SH2 Melling / RiverLink – Monthly meetings with Mana Whenua Steering Group, with update from project director and partner leads as required. Chamber of Commerce is facilitating discussions on trades training and employment with local iwi, MSD, and wider sector. Project name transition is progressing.

Queenstown Package – The Mana Whenua Liaison Group were taken through the NOR Notice of Requirement for Alteration of Designation application process and a draft document will be circulated for review ahead of lodgement. Members indicated their interest in receiving further information about stormwater management and landscape elements, so a briefing is scheduled for the next Mana Whenua Liaison Group hui on 30 November.