

# Waitematā Harbour Connections

## Minister's Monthly Update

26 October 2022

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# Status

RAG status colour shows status and the arrow direction shows change from the last report.

## Overall

The programme is on track to deliver the emerging preferred option by **s 9(2)(f)(iv)**. Ministerial and Ministry of Transport briefings on the updated investment logic were completed in October, with a further briefing on communications and engagement planned in late October. The IBC process has commenced with further work on the strategic case evidence occurring in parallel with planning the IBC activity, scope, cost and programme. Stakeholder engagement is ongoing and targeted governance discussions with mana whenua has commenced.

## Focus areas

### Governance

This month, the Partner Steering Group (PSG) confirmed their terms of reference (subject to mana whenua input) and discussed the Ministerial Letter of Expectations to align Partners on focus areas and emphasise the programme's strategic importance. The interim Project Alliance Board (IPAB) was also established. A briefing on the updated Investment Logic Map (ILM) was provided to the Minister's office for review and feedback prior to seeking future Ministerial endorsement. The Ministry of Transport was briefed on the programme and the ILM. A further ministerial briefing on communications and engagement is in progress.

### Auckland Light Rail Integration

Formal weekly integration meetings established. Ongoing meetings to integrate and coordinate technical work including in the planning, environmental, business case, communications and engagement workstreams. Board level governance meetings include representatives from Auckland Light Rail. Information will be shared on both projects during upcoming community engagement events to share an integrated narrative and information on Auckland's overarching rapid transit network planning.

### Mana Whenua

The process of establishing a partnership with mana whenua has moved through the initial stage and specific governance meetings have commenced to confirm details of representation and the process of member selection (PSG, IPAB or both). A response to the letter of concern from Te Kawerau regarding IBC progress ahead of wider Treaty settlement progress has been issued. Individual Ministerial meetings regarding Treaty settlement claims may be required to assist with project progress, further advice will be provided in November.

### Communications & Engagement

Stakeholder meetings and workshops are progressing to gain insights to support the IBC planning work. Community engagement starts in early November with the first of many market days to connect with North Shore and central Auckland communities and gather valuable feedback. Media opportunities will supplement this engagement to raise the profile of this programme. There is strong integration with the ALR project, to share opportunities and develop a shared narrative on Auckland's growing rapid transit network.

### People

David Dunlop has been appointed as the Alliance Director and wider resourcing including Partner resource is in progress to support the IBC Alliance team. Additional international expertise has been requested from the Alliance to enhance innovation potential. Co-location of the full team to complete the IBC will commence on the 1 November.

### Programme

The IBC alliance has commenced and is confirming interim milestone dates (before the key mid-2023 milestone for the emerging preferred option). Integration and dependencies with ALR are feeding into the programme including ALR's consenting timeframes.

# Key upcoming activities

## Wins for October

- 1. IBC - the interim alliance has commenced with cost, scope and programming underway, also advanced work on the IBC to mitigate programme risk
- 2. Updated Draft Investment Logic Map and draft strategic case with briefings completed for the Minister and Ministry of Transport
- 3. Progress with Chief-to-Chief governance conversations with mana whenua
- 4. Continue integration with ALR team on technical, engagement and governance aspects
- 5. Comms and engagement workstream progressing well with ongoing stakeholder conversations to input into business case work. [Media](#) announcement on the successful alliance team including collaborative [video](#) with Auckland Light Rail.

## November look ahead

- 1. Continue IBC advanced activity, agree cost, scope and programme for the main IBC work
- 2. Work with Minister's office to provide more detail on the communications and engagement programme.
- 3. Continue focus on mana whenua partnership and agreeing governance structure
- 4. Community engagement campaign starts in early November. Stakeholder engagement and media relations campaigns continue.

## Longer-term forecast

- 1. Support the Ministry of Transport in the November AWHC cabinet briefing
- 2. Work through early business casing and optioneering towards community engagement in 2023 on the shortlisted programme options
- 3. Work collaboratively with partners towards a preferred option by **s 9(2)(f)(iv)**

## Upcoming Minister opportunities

- 1. Attendance from the Minister and MP Shanan Halbert at November community markets on the North Shore and Central Auckland.
- 2. Ongoing media opportunities including media releases and media events.
- 3. Endorsement of ILM and objectives - October

# Timeline

We are here

s 9(2)(f)(iv)

2022

2023

2024

Q4

Q1

Q2

Q3

Q4

Q1

Inputs and evidence gathering

Long-list options development

Assess and refine to short-list, develop to an emerging preferred option

Finalise IBC ready for approval

Final IBC approvals

Full business case complete

Ministerial ILM and objectives review (Oct)

Comms & engagement - Inform and educate with stakeholders and community

Comms & engagement – ongoing

Consult with stakeholders and community on short-list options

Comms & engagement – ongoing

Comms & engagement – inform outcome of emerging preferred