

Board meeting | 10 November 2022

Time	9.00am
Location	Waka Kotahi, AON Centre, 29 Customs St West, Auckland (and Microsoft Teams)
Board	Sir Brian Roche (Chair), Cassandra Crowley (Deputy Chair), Patrick Reynolds, David Smol, John Bridgman, Victoria Carter, Catherine Taylor, Hon Tracey Martin,

Rautaki | Strategic

1. Board only session

A Board only session was held.

2. Apologies, Minutes & Actions

Ngarimu Blair gave his apologies.

The current actions list was noted.

Resolutions	The Board approved the minutes of the Waka Kotahi Board meeting of 27 September 2022.
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3. Interests register

Resolutions	The Board noted the interests register.
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4. CE report

s 9(2)(g)(i)



Resolutions The Board **noted** the report.

5. Land Transport Revenue Review

The Board and Management discussed a number of matters, including:

- The team has worked very collaboratively with Treasury and the Ministry of Transport in developing the briefing to the Minister and the model supporting it.
- There is continued urgency needed to address forecast revenue shortages with the Board remaining concerned about the ongoing sustainability of the NLTF, particularly to support future transport ambitions.

Resolutions The Board **noted** the paper.

6. Update on delivery of the Waka Kotahi CERF-funded work programme

The Board and Management discussed a number of matters, including:

- The amber status of the Transport Choices and Vehicle Transition programmes reflects the pressure to deliver those programmes within short timeframes with limited resourcing.

Resolutions The Board **noted** the paper.

7. Clean Car Standard

The Board and Management discussed a number of matters, including:

- Management continues to work alongside the sector to support implementation of the standard.
- There may be some interest in the policy settings, particularly carbon measurement, as the standard is implemented.
- The growing gap between low emission vehicle rebates being paid and high emission vehicle fees being collected.
- Work continues on obtaining an exemption for the standard from anti-money laundering compliance requirements.

Resolutions The Board **noted** the paper.

8. Regulatory Strategy

The scheduled agenda item 8 was deferred to the December meeting as a result of the presenter being unavailable. The proposed Regulatory Strategy was considered in its place.

The Board and Management discussed a number of matters, including:

- The refreshed strategy is more focussed and targeted, with safety at its centre.
- The key role the Ministry of Transport plays in the system.
- The Board's feedback in respect of the draft refreshed strategy.

Resolutions

The Board:

- **Noted** that changes that have been made to the strategy, in response to the feedback from the Regulatory Committee in July 2022.
- **Discussed** the draft refreshed strategy and provided its feedback in respect of that strategy.

9. AT/KiwiRail discussion

The Board, and the Auckland Transport and KiwiRail attendees, discussed a number of matters, including:

- The proposed Auckland rail network maintenance programme.
- Opportunities to continue working better together.
- Funding challenges and the importance of funding certainty and continuity across land transport to enable forward planning, including the short to medium term.

10. Ministry of Transport

The Board and the Ministry of Transport discussed a number of matters, including:

- An introduction to, and discussion of, the Ministry's proposed independent advisory function.
- The importance of GPS and funding alignment to enable informed choices to be made and to support delivery ambitions.

11. Digital strategy update

The Board and Management discussed a number of matters, including:

- The digital programme is now focussed on opportunities and embedding momentum into systems to ensure continued delivery.
- The consumer hub is being prioritised for implementation. s 9(2)(b)(ii)
- s 9(2)(c)

Resolutions

The Board **noted** the paper.

Te mahi | Operational

12. Health, safety and wellbeing update

The Board and Management discussed a number of matters, including:

- There has been a positive increase in reporting across Waka Kotahi and continued focus on driving more consistent reporting from contractors.
- Nothing concerning has been identified across the reporting or incidents.
- A discussion around the serious incident rate, including as to whether it reflects annual or seasonal factors.

Resolutions

The Board **noted** the paper.

13. I&D Committee report back

Resolutions

The Board:

s 9(2)(j)



SH1 Mangamuka – assessment

- **Endorsed** Management further exploring the full remediation of SH1 Mangamuka Gorge under the 'Better' approach outlined in the paper, and for Waka Kotahi to develop the detailed package of interventions that will make up the 'Better' approach.
- **Noted** funding is not currently available under the NLTF for the recommended 'Better' approach and the development of the 'Better' package of interventions will explore potential funding sources to improve long term system resilience for the Far North.
- **Noted** that the emergency response outlined under the 'Current' option is required immediately and is being undertaken in two stages:
 - The first stage, which has already commenced, involves immediate emergency works to protect the road from further damage. These works are estimated to cost \$15-20m and as such will be funded and approved through our usual NLTP emergency works processes under existing delegations.
 - The next stage is to restore and reopen the road to its pre-closure level of service. As this work is likely to be in excess of \$50m, a separate request will be submitted to this Committee for consideration in December 2022.

NoC review update

- **Endorsed** the staged transitional approach to implementing an Enterprise Operating Model for State Highway Maintenance and Operations.

Waka Kotahi infrastructure procurement strategy extension

- **Approved** extending the expiry date of the Waka Kotahi Infrastructure Procurement Strategy (2019) from 30 November 2022 to 30 June 2023.

- **Noted** a new Enterprise Procurement Strategy is also under development, and both strategies will be presented to the Board for endorsement before 30 June 2023.
- **Noted** that the primary reason for the extension is to enable alignment of new strategies with organisational changes and allow for robust consultation including with yet to be appointed members of the Executive Leadership Team.

Parameters values

- **Noted** the results from the recent research to value injuries and travel times.
- **Noted** that a subsequent paper will recommend to the Committee changes to the parameter values for injuries and travel times.
- **Noted** feedback on the issue of alignment with MoT and Treasury on parameter values.

ITSN delivery and operate change

- **Approved** A two-year extension to the Intelligent Transport System Network (ITSN) Support and Service Management contract with Vodafone.

- **Noted:**

s 9(2)(b)(ii), s 9(2)(j)

Hamilton-Waikato metro spatial plan and integrated transport programme

- **Endorsed** the strategic direction set out in the Hamilton-Waikato Metro Spatial Plan and Integrated Transport Programme Business Case.
- **Approved** activities in the Hamilton-Waikato Metro Spatial Integrated Transport programme to be considered in Waka Kotahi investment planning and decision-making for the National Land Transport Programme.
- **Noted** that the endorsement of the strategic direction is not a funding approval or commitment to the full programme of activities set out within the Hamilton-Waikato Metro Spatial Plan and Integrated Transport Programme Business Case. Waka Kotahi, Hamilton City Council, Waipā District Council, Waikato District Council and Waikato Regional Council will need to go through their own statutory processes to approve funding.

- **Noted** that CFO funding approval will be sought in due course for the priority actions set out in the programme, subject to Business Case endorsement, priority in the relevant activity class and available funding in each NLTP period. In addition to the NLTF, it is likely that funding for some activities will be sought from direct Crown funding sources.

SH1 Huntly Revocation Funding Agreement

- **Endorsed** the Funding Agreement between Waka Kotahi NZ Transport Agency and Waikato District Council - in respect of Revocation of SH1-Huntly October 2022, which has a potential cost of \$18.4 million, plus the possible cost for the end-of-life replacement of the Mangawara Stream Bridge, based on a sliding Funding Assistance Rate.
- **Noted:**
 - That the sliding Funding Assistance Rate proposed for the Mangawara Bridge may set a precedent for future revocation projects.
 - No additional funding is sought at this time.
- **Delegated** approval of the Funding Agreement to the Chief Executive.

14. R&A Committee report back

Resolutions

The Board:

Quarter 1 2022/23 performance report

- **Noted** the Q1 financial performance summary report which will be included as part of the Q1 performance report (Attachment 1 to the paper).
- **Noted** and provides feedback on, the draft outline for the Q1 report cover letter to the Minister of Transport (Attachment 2 to the paper).
- **Noted** due to the date of the meeting this month, it is not possible to provide the complete performance report as non-financial performance information is not yet available. Financial performance information is included.
- **Noted** that the final Q1 report and cover letter will be uploaded to Diligent following the Board meeting seeking feedback and a delegation to the chairs of this Committee and the Board to approve the final report and cover letter.

15. Regulatory Committee report back

Resolutions

The Board **noted** and discussed Regulatory Services quarterly report.

Ngā kōrero o te wā | General business

16. Board correspondence

The Board noted the correspondence.

17. Other business

There was no other business.

The meeting closed at 2.00pm

Ētahi atu tāngata kua tae ā-tinana mai | Other attendees

		Items
External attendees		
Allan Prangnell	Deputy Chief Executive, Ministry of Transport	10
Bryn Gandy	Chief Executive (Acting), Ministry of Transport	10
Mark Lambert	Interim Chief Executive, Auckland Transport	9
Peter Reidy	Chief Executive, KiwiRail	9
Wayne Donnelly	Chair (Acting), Auckland Transport	9
Waka Kotahi		
Nicole Rosie	Chief Executive	2 -17
Anna Moodie	GM Corporate Support (Acting)	5
Anthony Fewster	Senior Manager People and Process Safety	12
Brett Gliddon	GM Transport Services	9
Chris Lokum	GM People	4, 12
Howard Cattermole	Chief Financial Officer	5
James McHardy	Senior Manager, Funding and Finance	5
Kane Patena	GM Regulatory Services and Director Land Transport	7 - 8
Liz Maguire	Chief Digital Officer	11
Mike Birchler	General Counsel Governance and Funding	2 -17
Richard May	Chief of Staff	2 -17
Rob Hannaby	Programme Director - Climate Emergency Response	6



Minutes approved

Brian Roche, Board Chair

14 December 2022