

Waka Kotahi NZ Transport Agency Board Minutes	
Date & time	21 April 2022, 8.30am– 2.30pm
Location	Microsoft Teams
Board members in attendance	Sir Brian Roche (Chair), Cassandra Crowley (Deputy Chair), Catherine Taylor, David Smol, John Bridgman, Patrick Reynolds, Victoria Carter, Hon Tracey Martin, Ngarimu Blair
Waka Kotahi staff in attendance	Nicole Rosie (Chief Executive)* Richard May (Chief of Staff)* Liz Maguire (Chief Digital Officer) Brett Gliddon (General Manager Transport Services) Kane Patena (General Manager Regulatory Services and Director of Land Transport) Chris Lokum (General Manager People) Karen Jones (General Manager Engagement & Partnerships) Anna Shaw (Portfolio Manager, Climate Change) Lisa Rossiter (Senior Manager Environment and Sustainability) Howard Cattermole (Chief Financial Officer)* James McHardy (Senior Manager Funding and Finance) David Lai (Senior Advisor Funding and Finance) Matthew Walker (General Manager Corporate Support) Charles Ronaldson (Programme Director Commercial Projects) Meredith Ussher (General Counsel Commercial) Fabian Marsh (Senior Manager Road Safety) Tara MacMillan (Portfolio Manager – Road to Zero) Richard Stewart (Programme Director Automated Compliance) Linda Stewart (Director Regional Relationships, (Taranaki/Hawkes Bay/Gisborne/Manawatu)) Anna Moodie (Group General Counsel Governance Risk and Legal)* Mike Birchler (General Counsel Governance and Funding)
External attendees	Michael Roth, Lead Advisor Transport & Infrastructure Auckland Council (item 9) s 9(2)(a) item 10) Alan Prangnell and Bryn Gandy Ministry of Transport (item 11) s 9(2)(a) Chapman Tripp, and s 9(2)(a) Barrister (item 12)
Apologies	None

**Present from start of meeting*

Introduction and governance matters

1. Minutes & Actions

Draft Minutes

Resolutions	<p>The Board confirmed the minutes of the:</p> <ul style="list-style-type: none"> • 23 February 2022 Special Board meeting • 2 March 2022 Board meeting • 14 March 2022 Transmission Gully Sub-Committee meeting • 14 March 2022 Special Board meeting • 16 March 2022 Transmission Gully Sub-Committee meeting
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Actions Arising

The current actions list was noted and updated.

2. Interests Register

Hon Tracey Martin advised of the following amendments to her interests:

- Replace Better Public Broadcasting Advisory Group (Chair) with Strong Public Media (SPM) Establishment Board (Chair)
- Ceased as Ministry of Education contractor – Teacher Aide Remuneration and Playcentre
- Add Playcentre Aotearoa contractor – Teacher Aide Remuneration

Resolutions	The Board noted the Interests Register and interest updates.
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Strategic

3. Board and Chief Executive Only Session

A Board and CE only session was not held.

4. CE Report

s 9(2)(g)(i)

s 9(2)(g)(i)



Resolutions	The Board noted the Chief Executive's report.
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5. Digital Strategy

The Chief Digital Officer joined the meeting and provided an overview of the draft strategy.

Amongst other things, the Board discussed:

- Its view that the organisation's current focus needs to be on operational excellence, and towards customer experience. As our digital maturity develops, we can move further towards customer experience leadership and product/feature leadership.
- The alignment of the work we are doing with DIA's digital identity work.
- The importance of taking a Te Ao Maori view when considering ownership of digital data.
- The potential role for an independent ethics group to ensure data is being used appropriately.

Resolutions	The Board noted the progress in development of the Waka Kotahi foundational Digital Strategy paper
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s 9(2)(g)(i)



Resolutions	The Board noted the update.
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7. Emissions Reduction Plan Update

The Portfolio Manager, Climate Change and Senior Manager Environment and Sustainability joined the meeting and spoke to the presentation.

Amongst other things, the Board noted and discussed:

- That the CERF will only cover a proportion of the funding required to deliver against the ERP. Given current revenue challenges, Waka Kotahi will be unable to fund anything further from the NLTF.
- The organisation’s level of readiness for delivery against the ERP. There are significant targets that need to be met, and it will require coordinated sector-wide action to achieve those targets.
- Without sufficient funding, meeting the targets will remain a significant challenge.

Resolutions	<p>The Board:</p> <ul style="list-style-type: none"> • Noted the ERP will be published by 31 May 2022, substantial expectations on the transport sector are rapidly firming up and Waka Kotahi will have a significant role to play • Noted the range of live external issues being monitored to help ensure Waka Kotahi and our partners are set up to successfully support Government emission reduction objectives • Noted internal work to assess Waka Kotahi readiness to respond to new climate requirements is underway, with initial findings indicating some of the same challenges identified through the Our Map work for the agency as a whole • Agreed to receive a comprehensive briefing on ERP, CERF and CNGP implications for Waka Kotahi at its May meeting following Budget 2022 announcements.
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The Portfolio Manager, Climate Change Senior Manager Environment, Sustainability, Chief Digital Officer, General Manager Transport Services, General Manager Regulatory Services and Director of Land Transport, General Manager People and General Manager Engagement & Partnerships left the meeting.

Items 9 and 10 were considered next.

9. Transport Equity

Michael Roth joined and spoke to his presentation.

The Board noted and discussed the equity challenge, which could potentially be exacerbated by the increased focus on ERP targets.

Resolutions	The Board noted the presentation.
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Michael Roth left the meeting.

10. National Ticketing Solution Update

The General Manager Corporate Support, Chief Financial Officer, Senior Manager Funding, Finance, Senior Advisor Funding and Finance, Director Commercial Projects and s 9(2)(a) joined the meeting.

Amongst other things, the Board noted and discussed:

- s 9(2)(g)(i)
- In terms of GWRC installing Snapper on its trains, they have agreed that their messaging will note that this is a transitional step as we move to an integrated national ticketing service.

Resolutions	The Board:
	<p>NTS</p> <ul style="list-style-type: none"> • Noted the update on NTS progress. • Noted management intends to request that the Board consider and endorse in principle the overarching Detailed Business Case (DBC) for the NTS in early July 2022, ahead of other NTS partners to give other NTS partners certainty and confidence. • Noted the intention to report to the Risk and Assurance Committee on progress on the governance review of the NTS in May 2022. <p>Greater Wellington Regional Council Interim Solution</p> <ul style="list-style-type: none"> • Approved the GWRC proposal to roll out an interim Snapper-on-rail solution across the Wellington rail network as an interim solution ahead of NTS implementation. • Delegated, subject to the above approval, authority to the Chief Executive to enter into a letter agreement between Waka Kotahi and GWRC, including provisions to ensure disengagement and demobilisation of Snapper, a transition to NTS on a best-for-NTS basis and to affirm that GWRC will undertake reasonable steps to become a participant in the NTS. • Approved funding of \$15m, representing a 51% funding assistance rate from the Public Transport Infrastructure activity class to cover costs already incurred by GWRC for the Johnsonville line and expected costs for the interim Snapper-on-rail solution that will be incurred prior to approval of the DBC. <p>Environment Canterbury</p> <ul style="list-style-type: none"> • Noted that at the December meeting the Board approved funding of \$27.5m to accelerate delivery of the NTS to ECan

	<p>(subject to new governance arrangements being in place by April 2022) and delegated authority to the Chief Executive to enter interim early works arrangements.</p> <ul style="list-style-type: none"> • Confirmed the previous funding of \$27.5m at a 100% funding assistance rate from the Public Transport Infrastructure activity class and approves that funding being available to: <ul style="list-style-type: none"> ○ pursue implementation of the NTS for ECan; ○ give effect to an interim solution for ECan, should NTS not be available by the currently envisaged implementation date; and ○ cover ongoing and expected NTS costs that will be incurred by Waka Kotahi and public transport authorities (PTAs) prior to approval of the DBC. • Confirmed the delegation to the CEO to approve an interim solution required for ECan granted at the December Board meeting.
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The Programme Director Commercial Projects and s 9(2)(a) left the meeting.

8. Land Transport Revenue Review Update

Amongst other things, the Board noted and discussed:

- The scale of the funding gap.
- The options for closing the gap, which includes adjusting existing revenue sources (e.g. RUC) and/or adding new sources (e.g. congestion charges).
- The general desire to maintain the rigour of the NLTP framework, rather than work within a multi-agency, multi-funding model.

Resolutions	<p>The Board:</p> <ul style="list-style-type: none"> • Noted the initial workstream findings and emerging thinking on policy responses; and • Endorsed the proposal that the Chair meet with the Minister of Transport to discuss future funding for Let's Get Wellington Moving.
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Actions	<p>Management to provide a copy of the Cabinet Paper to the Chair and Deputy Chair for comment in advance of it going to Ministers.</p>
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The Chief Financial Officer, Senior Manager Funding and Finance, Senior Advisor Funding and Finance and General Manager Corporate Support left the meeting.

11. Ministry of Transport

Alan Prangnell and Bryn Gandy joined the meeting and were welcomed by the Chair.

Amongst other things, the Board noted and discussed:

- The ongoing concern that expectations on Waka Kotahi are increasing at a time where revenue is falling. s 9(2)(g)(i)
- The Ministry's priority areas: KiwiRail reform; Light Rail; the future of the land transport revenue review model; supply chain strategy; emissions reduction; and RMA reforms.
- The need for greater clarity on the Ministry's policy programme. s 9(2)(g)(i)
- The need to make pragmatic calls about which organisation has the expertise on certain matters and leverage that expertise.
- s 9(2)(g)(i)
- The development of GPS 2024, which Waka Kotahi will be more heavily involved in than it was last time.

Resolutions	The Board noted the discussion.
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Alan Prangnell and Bryn Gandy left the meeting.

12. Safety, Health and Wellbeing Update

The General Manager People, General Counsel Commercial, s 9(2)(a) and the General Counsel Commercial joined the meeting. s 9(2)(a) and s 9(2)(a) provided an update on case law and the recent WorkSafe investigation.

Amongst other things, the Board noted and discussed:

- s 9(2)(g)(i)
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- The increased focus of WorkSafe on burn out, anxiety and stress, including a new specialist unit within WorkSafe. Their initial focus seems to be on educating and assisting, but there may be prosecutions going forward.

• s 9(2)(g)(i)

Resolutions	The Board noted the report.
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s 9(2)(a) and the General Counsel Commercial left the meeting.

13. Road to Zero Speed Management

The General Manager Engagement & Partnerships, General Manager Transport Services, General Manager Regulatory, Senior Manager Road Safety, and the Portfolio Manager – Road to Zero joined the meeting.

The Portfolio Manager – Road to Zero provided an overview of the paper, noting in particular the need to have social licence and Police enforcement if you want to achieve compliance with any speed changes. s 9(2)(g)(i)

Amongst other things, the Board noted and discussed:

- s 9(2)(g)(i)
- The need for principles against which any speed decision will be assessed. The Board would like to see and okay these principles, and then let Management assess and decide on individual speed changes against those principles.
- The Board did not feel comfortable making a blanket decision on the approach to speed changes. Any decision should be evidenced based and assessed against a set of principles. However, the Board did recognise the need to have social licence to achieve the benefit of speed reductions, s 9(2)(g)(i)
- s 9(2)(g)(i)

Resolutions	The Board: <ul style="list-style-type: none"> • Noted the proposed new Speed Rule and new Speed Rule Guide will provide visibility to stakeholders of the intended Safe and Appropriate Speeds across all local roads and statehighways • Noted the Executive Sub-Committee recommends consideration of Options 3 to 5, including flexibility for the interim use of 90km/h on lower-order/standard and higher-order/standard sections • Discussed the approach to implementing speed changes going forward. • s 9(2)(g)(i)
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	<p style="color: red; margin: 0;">s 9(2)(g)(i)</p> <ul style="list-style-type: none"> Noted future phases will be considered as part of future NLTP periods, through 3-yearly Speed Management Plans.
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Actions	Provide an update on the new Speed Rule, including roles and responsibilities under the new Rule.
	Bring the Speed Guidelines required by the Rule to the Board.
	Provide a set of principles for Waka Kotahi as Road Controlling Authority to apply when making speed decisions. s 9(2)(g)(i)

The Senior Manager Road Safety, and the Portfolio Manager – Road to Zero left the meeting.

14. Safety Camera System Indicative Business Case

The Programme Director Automated Compliance joined the meeting and introduced the paper.

The Board discussed the indicative business case, noting the two stage approach.

Resolutions	<p>The Board:</p> <ul style="list-style-type: none"> Noted that the estimated costs and benefits of the SCS IBC are within the ranges set out in the Tackling Unsafe Speeds (TUS) Programme Business Case (PBC) endorsed by the Board in August 2021, and that some affordability risks have been identified but are being mitigated. Endorsed including the Detailed Business Case (DBC) phase in the NLTP. Approved the DBC phase of the SCS programme to finalise camera mix, site selection and design of the SCS of \$10.9M (NLTF share at \$10.9M) from the RtZ activity class, thereby increasing the total phase cost from \$10.7M to \$21.6M but not affecting the overall cost of the programme, subject to as a condition subsequent: <ul style="list-style-type: none"> Speed monitoring collection and evidence being embedded into the detailed business case, and as part of ongoing programme establishment and monitoring Consideration of the recommended actions as part of the detailed business case development. Noted that the preferred vendor for safety cameras and a camera management system,
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	<p>s 9(2)(b)(ii) is subject to a Waka Kotahi Master Services Agreement (MSA).</p> <ul style="list-style-type: none"> • Noted that the preferred vendor for the safety camera back office incident processing system, s 9(2)(b)(ii) is also the preferred vendor for the Tolling Back Office Systems Replacement project and is also subject to a Waka Kotahi MSA. • Noted that the whole of life costs over a 10-year period of safety camera hardware, camera management system and back-office incident processing system are s 9(2)(b)(ii) and that when the DBC is presented to the Board approval will be sought for funding these costs. • Endorsed the SCS IBC, noting the concerns raised and recommended actions moving forward to resolve. • Noted some pre-implementation tasks will be completed as part of the DBC but must not pre-commit, and a further application is expected for pre-implementation. • Approved the commercial arrangements with the preferred vendors in principle with delegated authority being given to the Chief Technology Officer to execute specific Statements of Work under the relevant MSA.
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The General Manager Transport Services, General Manager Regulatory Services and The Programme Director Automated Compliance left the meeting.

15. Director Regional Relationships Update (Taranaki/Hawkes Bay/Gisborne/Manawatu)

The Director Regional Relationships, (Taranaki/Hawkes Bay/Gisborne/Manawatu) joined the meeting and spoke to the presentation.

Resolutions	The Board noted the presentation.
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The General Manager Engagement & Partnerships, and the Director Regional Relationships, (Taranaki/Hawkes Bay/Gisborne/Manawatu) left the meeting.

16. Monthly Financial Update

The Chief Financial Officer joined the meeting.

Amongst other things, the Board noted and discussed:

- The work underway to ensure that Waka Kotahi is kept whole in respect of the FED and RUC reductions.
- s 9(2)(g)(i)
- The Board will receive an update on activity class spend. Some adjustments may

be needed to reflect the worsening revenue position. There may be an opportunity to work with AOs to understand their prioritisation and ability to deliver against plan given the financial headwinds they are also facing.

- The concerning worsening revenue position at a time when expectations are increasing. s 9(2)(g)(i)

Resolutions	The Board noted the paper.
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17. Risk & Assurance Committee Report Back

The Risk & Assurance Committee Chair provided an overview of the Risk & Assurance Committee meeting, and the Board discussed the recommendations.

Resolutions	<p>The Board:</p> <p><i>Approval of the draft statement of expectations 2022/23</i></p> <ul style="list-style-type: none"> • Noted the assurance process undertaken by management and the letter of representation from management as set out in Attachment 1 to the paper, confirming (among other things) that: <ul style="list-style-type: none"> ○ the draft SPE 2022/23 (including financial and non-financial measurement and performance expectations) meets legislative requirements and good practice; and ○ the prospective financial statements in the SPE meet legislative requirements and comply with generally accepted accounting practices (GAAP) in New Zealand. • Approved the draft of the SPE 2022/23, including the Waka Kotahi operational budget as follows: operational expenditure of \$476 million; and capital expenditure of \$40 million • Approved the provision of the draft SPE 2022/23 to the Minister of Transport • Noted the non-financial measures and targets provided to the Ministry of Transport for the Estimates of Appropriation for Vote Transport 2022/23 (Attachment 2 to the paper) • Delegated responsibility to the Chairs of the Board and Risk and Assurance Committee to approve: <ul style="list-style-type: none"> ○ any further material amendments to the draft SPE 2022/23, and in due course ○ publication electronically as soon as practicable after providing the final version of the SPE to the Minister (which must be done by 30 June 2022). <p><i>2022/23 Operational Budget Approval</i></p> <ul style="list-style-type: none"> • Approved Waka Kotahi operational budget as follows: <ul style="list-style-type: none"> ○ Operational expenditure: \$476 million; ○ Capital expenditure: \$40 million.
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	<ul style="list-style-type: none"> • Delegated to the Waka Kotahi Chief Executive authority to approve non-material budget transfers between operating and capital expenditure; • Noted that additions to the operational budget are included for: <ul style="list-style-type: none"> ○ Emissions Reduction (Clean Car) Scheme implementation; ○ enhanced RUC enforcement. • Noted that the following are currently omitted from the operational budget but would be added, if and when funding has been confirmed: <ul style="list-style-type: none"> ○ additional regulatory resourcing, funded from land transport revenue, that may be agreed in advance of the final fees and funding review; and ○ any new Crown funded initiatives that may be announced in Budget 2022. • Noted that the underlying increase in 2022/23 vs 2021/22 budget is 4% after adjusting for additional any new Crown funded activities and rephasing of Wellington accommodation expenditure.
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18. Regulatory Committee Report Back

The Regulatory Committee Chair provided an overview of the Regulatory Committee meeting, and the Board discussed the recommendations.

Resolutions	<p>The Board:</p> <p><i>Border and Entry Appointments and Regulatory Improvements</i></p> <ul style="list-style-type: none"> • Noted the successful completion of the appointment process for inspecting organisations carrying out border inspection and entry certification. • Endorsed the regulatory improvements achieved through the appointment process for these critical regulatory functions to ensure higher standards of inspection and integrity. <p><i>Other</i></p> <ul style="list-style-type: none"> • Noted the papers below supplied to the Regulatory Committee on 20 April 2022: <ul style="list-style-type: none"> ○ Director of Land Transport Update ○ Rail Regulatory Risk Framework ○ Funding and Fees Consultation Update
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19. People & Culture Committee Report Back

The People & Culture Committee Chair provided an overview of the People & Culture Committee meeting, and the Board discussed the recommendations.

<p>Resolutions</p>	<p>The Board:</p> <p>s 9(2)(g)(i)</p> <p style="text-align: center;"><i>Waka Kotahi relationships with iwi/ Māori</i></p> <ul style="list-style-type: none"> • Noted the Committee noted the following steps Waka Kotahi is taking to uplift its relationships with iwi and Māori: <ul style="list-style-type: none"> ○ Regional Leadership Teams will lead regional iwi engagement/relationships and support the establishment of Memorandums of Understanding and Relationship Agreements ○ ELT will focus on key national level relationships with iwi/Māori ○ We will explore options for additional resource support for national strategic relationships ○ ELT has agreed in principle to establish a national strategic position to progress strategic Māori relationship work, subject to a funding stream being identified
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	<ul style="list-style-type: none"> ○ Work is underway to leverage our work with government agencies and iwi/Māori to support Road to Zero outcomes ○ Work is underway to develop a baseline for Māori partnership and engagement in the Statement of Performance Expectations ○ Work is underway to develop the overall capability of our people to navigate Te Ao Māori. <p>Other</p> <ul style="list-style-type: none"> ● Noted the papers below supplied to the People & Culture Committee on 20 April 2022: <ul style="list-style-type: none"> ○ GM Overview ○ People Dashboard ○ Te Waka Kōtuia Engagement and Partnerships Quarterly Report March 2022.
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20. Governance Update – Haumaru Taioa (SH&E Group) Interim Arrangements

Amongst other things, the Board noted and discussed the interim arrangements.

Resolutions	<p>The Board:</p> <ul style="list-style-type: none"> ● Agreed to expand the remit of the People and Culture sub-committee of the Board to include health, safety and wellbeing for assurance reviews and governance purposes. ● Agreed to the proposal to rename the People and Culture sub-committee the People, Safety and Culture sub-committee. ● Agreed the Safety, Health and Wellbeing Dashboards continue to be presented as a standard item to the full Board with the People, Safety and Culture sub-committee undertaking deeper dives into particular issues as necessary. ● Noted that the Road to Zero portfolio will continue to update the full board at least quarterly. ● Noted climate change updates are provided to the full Board as required and will be a regular standing item for the Risk and Assurance Sub-Committee.
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21. Investment & Delivery Committee Report Back

The Investment & Delivery Committee Chair provided an overview of the Investment & Delivery Committee meeting, and the Board discussed the recommendations.

Resolutions	<p>The Board:</p> <p>IDMF framework – ERP</p> <ul style="list-style-type: none"> ● Noted that the GPS on land transport 2021 directs that all investment decisions will need to be consistent with the transport component of the ERP once it is published.
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- **Noted** that the ERP is due to be published during May 2022.
- **Noted** that work is progressing to develop guidance for the Board and delegated decision makers to support National Land Transport Fund investment decisions being made in alignment with the ERP following it being published.

NoC Review

- **Noted** the approach and timings for the Waka Kotahi Network Outcome Contract Review:
 - A current state assessment is due to be completed in July 2022
 - A procurement strategy will be presented to the Board for approval by early 2023
 - Upon approval of recommendations a procurement plan for implementation will be completed by April 2023. This will confirm details of the implementation and associated timings.

Peka Peka to Otaki Expressway PLA

- **Approved** the increase in funding to Waka Kotahi NZ Transport Agency for the Peka Peka to Ōtaki Expressway project of \$57m (P95) at a 100% funding assistance rate from the State Highway Improvements activity class, thereby increasing the total cost of the project from \$489.3M to \$546.3m (P95).
- **Delegated** the Chief Executive authority to release the additional funding over \$53.1M (P50).
- **Noted** the approval of funding is to meet the cost of the MVC settlement and remaining contractual commitments. Allowance has been made in our expenditure forecast for state highway improvements to reflect payment of the settlement sum/funding approval.

s 9(2)(g)(i), s 9(2)(j)

s 9(2)(g)(i), s 9(2)(j)

Tauriko West enabling works DBC

- **Endorsed** the Western Corridor Growth Management - Tauriko West (Enabling Works) Detailed Business Case (DBC).
- **Approved** funding to Tauranga City Council for the pre-implementation, property, and implementation phases of the Western Corridor Growth Management - Tauriko West transport DBC improvements with total shared costs of up to \$203.2m (P95), of which \$177.3m is eligible for NLTF eligible funding (51% FAR; NLTF share \$90.4m) from the Local Road Improvements Activity Class.
- **Noted** approval to the P95 is required at this point to enable an Infrastructure Funding & Financing Act 2020 levy to be put in place by the Crown in respect of the Project.

Penlink Implementation Business Case

- **Endorsed** the Penlink Implementation Business Case (ImBC).
- **Noted** the following have been completed and are up to date as per the delegation letter: Project Plan, Assurance Plan, Quantitative Risk Assessment and Treasury Gateway Review.
- **Noted** that a briefing will be provided to Joint Ministers seeking approval of the business case following Board endorsement.
- **Noted** that award of the Project Alliance Agreement (PAA) is dependent on Joint Ministers' approval of the ImBC.
- **Noted** that the briefing to Joint Ministers will also request that the decision to award the PAA is delegated to the Waka Kotahi Board. Request for approval to award the PAA is scheduled for the May Board meeting.
- **Noted** that a tolling proposal for Penlink has been submitted separately for endorsement by the Board prior to being submitted to the Minister of Transport for consideration.

Penlink Tolling Scheme Proposal

Approved the submission of the Penlink Tolling Scheme Proposal to the Minister of Transport.

Procurement Strategies – GWRC and AT

In relation to GWRC

- **Endorsed** Greater Wellington Regional Council's Procurement Strategy for Transport Activities, March 2022-June 2024 subject to two conditions:

	<ul style="list-style-type: none"> ○ That 18 months from endorsement date, GWRC in collaboration with Waka Kotahi Enterprise Procurement review GWRC's Procurement Strategy for Transport Activities to ensure it remains fit for purpose. <p>s 9(2)(g)(i)</p> <p>Noted:</p> <ul style="list-style-type: none"> ○ GWRC has been operating without a current Procurement Strategy since May 2021. A new Procurement Strategy submitted for endorsement in November 2021 was rejected by the Board. ○ s 9(2)(g)(i) ○ GWRC will commence the planning stage for the sourcing of rolling stock (approx. \$250M) during the life of this Procurement Strategy, whilst the sourcing will occur in the following 2024-2027 procurement strategy. Because this is over the \$100m threshold GWRC will be required to submit a procurement plan for Waka Kotahi Board approval. This will enable direct oversight of GWRC's most significant expenditure over this Procurement Strategy. <p><i>In relation to AT:</i></p> <ul style="list-style-type: none"> ● Endorsed Auckland Transport's request to extend its Procurement Strategy expiry date to 17 September 2022. ● Noted: <ul style="list-style-type: none"> ○ An extension is required to meet AT's significant governance/sign off requirements, which do not neatly align with Waka Kotahi Board dates. ○ Auckland Transport's current over-arching Procurement Strategy expires 17 June 2022.
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- Auckland Transport's new over-arching Procurement Strategy will be submitted to the AT Board for approval on 26 May 2022 and subsequently to the next soonest Waka Kotahi Board meeting on 07 July 2022.
- Auckland Transport's Bus Procurement Strategy is under development and submission for endorsement/approval is expected within 12-15 months.
- Auckland Transport's Tranche 01 Bus Procurement Plan will likely be submitted for endorsement at the Waka Kotahi 07 July 2022 Board before the development of the Bus Procurement Strategy.

Enhanced FAR and funding approval for Marlborough District Council local road recovery

- **Approved** additional emergency works NLTF funding to Marlborough District Council of up to \$70.7M (P95) at an enhanced funding assistance rate of 95% (NLTF share \$67.2M) for the July 2021 Storm Event Phase 2 recovery from the local road maintenance activity class. Thereby increasing the approved total event cost from initial response phase of \$21.7M to \$92.4M, up to 30 June 2024.
- **Delegated** to the Chief Executive authority to release any funding over \$63.6M (P50).

Brownfields Growth

- **Endorsed** Auckland Transport's Auckland Brownfields Growth Areas Programme Business Case (PBC). The PBC preferred package is estimated at a total cost of \$1.07b for implementation over 20 years.
- **Delegated** to the Chief Executive authority to approve funding up to \$35.5m (\$18.1m in NLTP 21-24; 51% FAR) for early engagement with Kāinga Ora to deliver integrated transport and land-use solutions.
- **Noted** the indicative NLTP allocation across the activity classes is as follows:
 - Local Road Improvements – \$20.5m (\$10.5m NLTF)
 - Walking & Cycling - \$8.3m (\$4.2m NLTF)
 - Public Transport Infrastructure - \$6.7m (\$3.4m NLTF).

Supporting Growth North West route protection and associated funding.

- **Approved** lodging Notices of Requirement for route protection of strategic infrastructure, including the rapid transit corridor and associated SH16 main road upgrades and new regional cycling facility; and the new alternative state highway and associated upgrade of Brigham Creek Interchange

	<ul style="list-style-type: none"> • Approved release of \$12.9 million NLTF funding for pre- and post-lodgement activities: <ul style="list-style-type: none"> ○ \$8.2m to Waka Kotahi: (\$4.9m State Highway Improvements activity class and \$3.3m from PT Infrastructure activity class at 100% FAR) ○ \$4.7m to Auckland Transport from the Local Road activity class (51% NLTF share) • Delegated to the Chief Executive approval of funding to a maximum \$20m in the 21-24 period (\$12m from State Highway Improvements and \$8m from PT Infrastructure activity classes) to Waka Kotahi for pre-implementation early property acquisition following route protection. <p>Significant CFO Approvals</p> <ul style="list-style-type: none"> • Noted CFO approval has been given for funding to Waka Kotahi NZ Transport Agency for Dunedin - Port Chalmers Safety Improvements (SH88) project • Noted CFO approval has been given for a Price Level Adjustment for Auckland Transport Streetlighting Update V Lights – Local Road Improvements • Noted CFO approval has been given for funding for AT to transition to Low Emission Buses. <p>Other</p> <ul style="list-style-type: none"> • Noted the papers below supplied to the Investment & Delivery Committee on 20 April 2022: <ul style="list-style-type: none"> ○ GM Overview & Transport Services Update ○ Bitumen Update ○ Puhoi to Warkworth Update ○ Transmission Gully Update ○ NZUP Update.
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General Business

22. Board Correspondence

The Board **noted** the correspondence.

The Board requested that copies of the following be added to Diligent:

- The Prime Minister's letter setting out her priorities for the year ahead; and
- s 9(2)(g)(i)

23. General Business

The Board approved the granting of a Power of Attorney to Anna Moodie in her capacity as Acting General Manager Corporate Support.

The Board discussed the following additions to the Board Sub-Committees:

- Mr Blair will become a member of the People and Culture and Regulatory sub-

committees

- Ms Martin will become a member of the Investment and Delivery and Risk & Assurance sub-committees.

The meeting concluded at 2.30pm.



Minutes approved by the Board Chair

Brian Roche 25/05/2022

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